

FINANCIAL TIMES

EUROPE
MEPs start down
a new path
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No.30,858 Friday June 2 1989 D 8523A

World News

Nationalist demands force Soviet concessions

The Soviet authorities granted two important concessions to the rising tide of nationalist demands, to head off a threat to Communist Party rule both in the Baltic republics and Armenia.

Argentina tense

An uneasy calm reigned over Argentina after three days of serious rioting in shanty-towns on the edge of Buenos Aires and other major cities.

Cambodian talks

France is to host an international conference on the future of Cambodia in August a few weeks before Vietnam is scheduled to withdraw troops from the country.

Iran leadership race

The race for the future leadership of Iran is gathering pace since the disclosure that Ayatollah Ruhollah Khomeini, the country's 87-year-old spiritual leader, underwent surgery last week to stop intestinal bleeding.

Soviet space plans

The Soviet Union's space programme is likely to be thrown off course by the country's economic and political changes, according to one of the US's top experts on Soviet space activities.

Chilean pact

The Chilean Government and its opposition have agreed a series of reforms of the military's 1981 Constitution after nearly two months of difficult negotiations.

Gdansk rescue plan

A Polish-American millionaire, Barbara Plaszczka, has signed an agreement with Solidarity leader Lech Walesa to form a joint stock company to try to save the threatened Gdansk shipyard from closure by the government.

Salvador milestone

A milestone in El Salvador's history was achieved when one freshly elected president handed over the cash of office to another freshly elected president.

HK hunger strike

Two thousand Vietnamese boat people held in a Hong Kong detention centre refused food in protest against the government's repatriation policy and officials said they feared the revolt would spread.

Gold miners trapped

Hundreds of miners were still trapped in a south Philippines gold mine two days after a landslide which killed at least 13 people and sealed a network of tunnels.

Docks shake-up

Australia's docks and inefficient shipping industry face their biggest-ever shake-up under a programme of reforms unveiled by the Labor government.

Operation Summer

Four thousand extra policemen will spend the summer in Spanish coastal resorts in "Operation Summer" to help ensure tourists have a crime-free holiday.

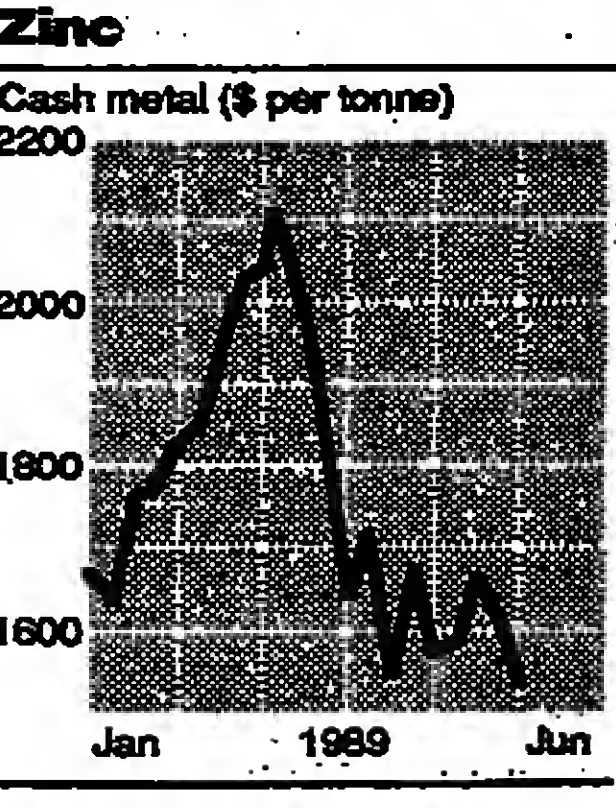
Business Summary

AT&T deal with Italtel may lead to share swap

The co-operation deal between American Telephone and Telegraph of the US and Italian state-owned Italian telecommunications equipment maker, is expected to result in a share swap between the two companies.

Zinc

ZINC PRICES on the London Metal Exchange continued to slide as increased supplies of metal were offered onto the market.



The cash price for high grade metal fell \$27.50 to \$1,530 a tonne - the lowest closing level since mid-November.

Commodities, Page 9

Rupert Murdoch's News Corporation and the Walt Disney Company have reached agreement in principle to settle a \$1.5m lawsuit launched with considerable acrimony last month.

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ANGLO AMERICAN, South Africa's largest mining house, said it was prospecting a discovery which Gavin Reilly, chairman, described as "a great goldfield".

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CADDEBY SCHWEPPES, UK food and confectioner, was narrowly defeated by General Cinema, diversified US group which holds a 17 per cent stake in the group, in its bid to increase its borrowing powers.

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CEBUS, French building company of Italian businessman Carlo de Benedetti, has reported net profits of FF332m (\$49.3m) for 1988 and announced success in its offer for Duménil-Leblé, financial group.

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TOPDANMARK, Danish insurance group, plans a share issue simultaneously with obtaining listings in London and Frankfurt as well as on the Swiss bourses.

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MATRA, French defence and electronics group, is launching a big drive in the US market by acquiring for between \$180m and \$200m the defence electronics assets activities of Fairchild Industries.

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GIROCENTRALE, Austria's second-largest bank, bought 49.65 per cent of Tungsram, Hungarian light bulb group which has been successful in marketing its products in the West.

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OM, expansionist Swedish electronic options and futures exchange, applied to the British authorities for permission to set up a subsidiary in London.

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ELDERS IXL, Australia's largest company in terms of revenue, is seeking to sell its A\$500m (\$75.2m) worth of redeemable preference shares in Beswick, a special purpose joint venture with Broken Hill Proprietary, the country's biggest company by market capitalisation.

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PRE-TAX profits of Orix, formerly Orient Leasing, were ¥9.5bn (\$66.5m) on revenues of ¥276.8bn in an irregular six-month period up until March.

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BRAZIL is expected to publish a reduced list of prohibited imports early in the second quarter aimed at cutting back sharply the 1,300 products still banned from entry.

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Chinese hardliners extend crackdown to institutions

CONSERVATIVES in China's leadership, who have been waging a struggle for power against the reformers after student protests in Peking, appear poised to extend their crackdown to include some high flying companies which have been a feature of the country's economic reform, writes Robert Thomson in Peking.

The paper alleged that the institute had forged signatures on a letter calling for an emergency meeting of the National People's Congress, the country's parliament, to discuss the imposition of martial law and the political situation.

Stone and other companies increasingly feel themselves the target of the conservatives, who resent their rise to prominence and argue that they waste scarce resources, lure skilled staff from the state system and violate communist principles.

Conservatives have recently condemned a range of liberal think tanks, including a political reform body which has been labelled "counter-revolutionary."

Staff at these institutes fear that the most outspoken researchers could be punished and politically sensitive research projects risk being halted if conservatives stabilise their control of the party.

The protection of party liberals who portrayed them as models of reform. A few of China's high-tech companies are known to have hired relatives of party leaders as a form of political insurance.

Bush and Thatcher reaffirm strength of 'special relationship'

By Michael Cassell and Peter Riddell in London

PRESIDENT George Bush and Mrs Margaret Thatcher, the British Prime Minister, yesterday mounted a joint exercise to proclaim that the special relationship between the US and Britain was not under threat and would continue.



Chemistry lesson: Mrs Thatcher and President Bush outside the Prime Minister's London residence yesterday

Speaking in Downing Street, Mrs Thatcher's residence, after a two-hour meeting, the leaders went out of their way to combat recent suggestions that their countries' relationship might be less close after Mr Bush's election and his European arms initiatives.

The talks between the two leaders, their first in London since Mr Bush became president, were wide-ranging and covered the internal Soviet situation, the latest upheavals in China, the Middle East, the plight of hostages in the Lebanon, southern Africa and the prospects for change in eastern Europe.

An especially sensitive issue has been possible US arms supplies to Argentina. Mrs Thatcher expressed concern about such sales, and Mr Baker later commented that the US would consult "very closely" with the UK on any proposed arms deal.

In prepared remarks, Mr Bush said "the special relationship that has existed between the US and the UK is fundamentally based on common values - is continuing and will continue on a steady keel."

Mrs Thatcher returned the compliment, praising Mr Bush's "staunch and steadfast" support for everything which is of fundamental value to democracy, freedom and justice.

The issue has arisen because of suggestions that the relationship between the Prime Minister and President need not rest on the same personal chemistry that Mrs Thatcher enjoyed with former President Reagan.

Moreover, there have been indications that the US has been paying more attention to West German concerns about defence than those of the UK.

On the British side, there is some suspicion among ministers and officials about the alleged readiness of Mr Baker to make compromises to reach deals with alliance partners.

In providing reassurance yesterday about the continuing special relationship, both leaders sought to avoid offending other European partners.

Mrs Thatcher said that Britain considered itself among the foremost allies of the US, but that did not exclude the possibility of other friendships.

After the Prime Minister's lengthy reply, Mr Bush said "very good answer," adding that "a very special relationship with Britain need not be at the expense of American friendship with other countries."

The mutually effusive tone was echoed by a British Government official who emphasised that "the two leaders know each other's minds, think very similarly, have a broad identity of view and share the same ideals."

In a reference to Mrs Thatcher's role in the successful outcome to the Nato summit, the president said he could not have achieved an agreement "without an anchor to windward."

Despite some suggestions that the recent strength of the dollar and weakness of sterling might be raised, the issue was not discussed, mainly because the two countries' finance ministers are at an OECD meeting in Paris.

Describing her talks as some of the "most valuable and happy" she had held for a long time, Mrs Thatcher said the west had reached the end of containment "in freedom of the offensive - a peaceful

Moscow calls for fibre-optic link between Asia and Europe

By Hugo Dixon in London

THE Soviet Union and seven international groups from Europe, the US and Asia have launched a study into the feasibility of constructing a fibre-optic cable across Russia, linking Europe to the Far East and Japan.

The idea of such a link was initiated by the Soviet Union's Ministry of Posts and Telecommunications. It approached the seven international communications groups: British Telecom, KDD of Japan, OTC of Australia, Stet of Italy, US West, Telecom Denmark and the Great Northern Telegraph Company, also of Denmark.

An advanced communications link between East and West would be important not only in knitting together Europe's and Asia's economies, but also in providing fibre-optic technology to the East.

However, one consultant close to Cocom said the group had recently relaxed its rules on the export of fibre-optic technology to the East.

US West, the US communications group, said it had begun discussions with Washington over its participation in the project.

Over the past decade, fibre-optic cables have been laid across the Atlantic, Pacific and Indian Oceans, as well as much of Western Europe and North America, and have improved communications between the US and Western Europe and Japan.

The Eastern Bloc, however, has largely been left out of this revolution. Similarly, the lack of a trans-Asian cable has meant that telecommunications traffic between Europe and Japan has had to be carried mainly by satellite.

MARKETS

Table with columns for Sterling, Stock Indices, and Interest Rates. Includes sub-sections for Taiwan, DOLLAR, and GOLD.

CONTENTS

Table listing various articles and their page numbers, including 'Spirit of glasnost falls to reach Romania', 'Africa: Silver lining in the debt clouds', and 'Management: A Catalan catalyst for bilingual MBAs'.

OECD ministers heal rift with US over global trade

By Peter Norman, Economics Correspondent, in Paris

MINISTERS from 24 leading industrial countries yesterday papered over their quarrel about US moves identifying Japan, India and Brazil as unfair traders under the Super 301 clauses of last year's Trade Act.

Although the US action had been widely criticised by its trading partners as a threat to the multilateral trading system, the member states of the OECD communique. But he said he expected the spirit of the OECD statement, which the US accepted, would influence the way in which it dealt with the nations listed as unfair traders under Super 301.

The Super 301 clause in the Trade Act provides for bilateral negotiations between the US and named trading partners and could lead to retaliation by the US for supposedly unfair trading practices.

Indicative of the fudge that ended the meeting, Mrs Carla Hills, the US trade representative, said afterwards that she would not rule out unilateral action by the US in pursuit of its trade demands.

The row over trade marred a meeting where there was considerable agreement over economic policies to be pursued by industrial countries in the 1990s. The OECD statement outlined a joint strategy to ensure sustained non-inflationary growth in the years ahead.

Mr Lawson said that selling of sterling last week had prompted the British Government to raise interest rates. A fall in the exchange rate relaxed financial pressures in the economy and obliged the Government to tighten policy, he said.

He acknowledged that the rate rise had been followed by a further 1 per cent decline in the pound's value. But he noted that markets were calm and stable yesterday.

All the evidence pointed to a slowing in the British economy, with the housing market particularly subdued and consumer spending more affected by tighter monetary policy than investment.

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EUROPEAN NEWS

Bangemann will try quiet diplomacy to soothe Thatcher fears Brussels overture on worker participation

By David Buchan in Brussels

THE EUROPEAN Commission has decided to make a direct approach to Mrs Margaret Thatcher, the British Prime Minister, to try to neutralise her fears about worker participation clauses in a new proposal for a European Company Statute (ECS).

Mr Martin Bangemann, the internal market commissioner, this week persuaded his colleagues that he should be allowed to try quiet diplomacy with Downing Street, instead of formally proposing the controversial plan during the UK's highly-charged European Parliament election campaign.

likely to propose the ECS be decided by majority vote among the Twelve. The main aim of the idea, which has been on and off the Community agenda for past 20 years, is that any company that chooses to incorporate under such a statute would be set free of member states' company laws, but not taxes.

correspond to West German "co-determination", with workers occupying up to half the seats on a company's supervisory board, and to separate workers councils such as exist in France, Italy.

"European" company simply by refusing to agree a consultation procedure. It is by no means clear that such accommodation to the UK would win over Mrs Thatcher, who has already pronounced herself incensed about "Marxist" attempts by Brussels to impose a new social charter on member states.

EC agrees regulations on consumer interest rates

By William Dawkins

COMMON European Community rules on how banks and other lenders should calculate and publish consumer interest rates yesterday won initial agreement from EC governments.

the directive until yesterday. The other 10 member states could in theory have outvoted Bonn and Paris. Instead, the majority opted to placate the EC's two largest members by delaying the application of the rules, a compromise offered by Mr Pedro Solbes, the Spanish minister chairing the meeting.

Treasury fines 28 banks in Italy

By Alan Friedman in Milan

THE ITALIAN Treasury has imposed fines on 28 banks accused of balance sheet irregularities uncovered by the Bank of Italy. The most frequent type of violation concerns inadequate or improper disclosure of bad debts.

Italian communists seek to justify poll excuses

By John Wyles in Rome

THE ITALIAN Communist Party has promised to publish a dossier in the hope of extricating its leader, Mr Achille Occhetto, from the embarrassment he has created by linking his party's setback in local elections this week to "clientelism" and organised crime in the south.

Genscher raises doubt on missiles

By David Marsh in Bonn

THE West German Foreign Minister, Mr Hans-Dietrich Genscher, yesterday made clear Bonn's wish to avoid deciding in 1992 to update ageing Lance nuclear weapons in the Federal Republic.

Ligachev, ridiculed as 'ignoramus' in Soviet parliament

By Quentin Peel in Moscow

MR YEGOR LIGACHEV, the man regarded as Mr Mikhail Gorbachev's most serious rival in the Soviet leadership, yesterday became the latest butt of ridicule and criticism in the new parliament.

Rebuffed by the radical wing of the party for his conservative views, Mr Ligachev was dismissed as an ignoramus about agriculture - the portfolio he now holds - by one of the country's leading commentators on farm reform.

He added: "We still have Stalinism in agriculture... We have a full dictatorship of the (Communist) party apparatus." His comments came after a scathing attack by previous deputy prime minister, a leading reform-minded economist, on Gosplan, the central planning agency.

EC warned over cost of environmental standards

By David Fishlock in Brussels

THE EUROPEAN Community could price itself out of work by setting new environmental standards without regard to research costs, a former British Government scientific adviser warned European industrial research executives yesterday.

Mr Robin Nicholson, responsible for research and engineering with Pilkington, the UK glass manufacturer, said it made no sense to set new environmental standards that were slightly beyond the reach of current technology.

new technology might have to be invented to reach the environmental standards, Sir Robin told the European Industrial Research Management Association, in an address on the impact of government and European Community policies on glass-making.

GE CAPITAL - The easy way to close a property deal.

Three overlapping cards showing GE Capital financing details for various properties: Westgate Centre Leeds (£5,500,000), 3M Building Bracknell (£13,500,000), and Hutley Holdings PLC (£103,000,000).

Since 1987, GE Capital has funded more than 50 transactions exceeding £300 million in the U.K. We structure each transaction according to its particular requirements and offer options such as fixed or variable interest rates, pre-determined payment rates with an interest accrual, flexible prepayment provisions and limited guarantee requirements.

GE Capital logo and contact information: Commercial Property Financing, 20 St. James Street, London SW1A 1ES. Tel: (01) 321 0177.

Obituary Alexis Lichine. ALEXIS LICHINE, one of the grand figures of the Bordeaux wine trade, died yesterday at his chateau of Prieuré Lichine in the Margaux district of south-western France. He was 75.

Obituary George Graham. PUBLISHED in 1979, is now in its fifth edition, while 'Alexis Lichine's Encyclopaedia of Wines and Spirits', first produced in 1978, saw its eighth edition last year.

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EUROPEAN NEWS

Spirit of glasnost fails to reach Romania

Leslie Colitt on the mounting criticism and isolation of President Ceausescu's regime

ROMANIANS were badly demoralised by the West's active support for President Nicolae Ceausescu until the mid-1980s, rewarding his policy of needing Moscow.

They noted bitterly that human rights elsewhere in Eastern Europe were deemed important to the West but not in Romania - until, that is, Mr Mikhail Gorbachev rose to power in Moscow.

Centuries of Romanian mistrust of Russia are melting under exposure to Mr Gorbachev's reform policies. Although the Romanian media reports virtually nothing about the Soviet Union, Romanians stand in knots outside the Bucharest office of Aeroziot, the Soviet airline, scribbling down the posted schedule of Soviet TV. It is relayed by satellite from Bulgaria and can be received in Bucharest.

Moscow's growing popularity, however, has not convinced Ceausescu only more determined than ever to resist what he calls "rightist deviation."

Confronted with a reforming East, and a West which now condemns Bucharest's human rights violations, President Ceausescu has hardened down the hatchets.

When Mr Ceausescu came to power in 1965 Romanians compared him with the revered Roman Emperor Trajan who colonised their forefathers, the Dacians. These days he is more often compared to Emperor Caligula whose rule was one of senseless cruelty, despotism and fear.

But internal criticism is increasing. Prof Silvin Brucan, a former ambassador to the US and the United Nations, is one of a small but growing number of Romanians who is no longer afraid. Until recently he lived the privileged life of a veteran Communist Party official who had served President Ceausescu devotedly. He came to regret in 1987 that he had refrained from speaking out.

Prof Brucan is one of six senior former party officials who two months ago condemned the Mr Ceausescu's one-man rule in a remarkable



The policies of President Nicolae Ceausescu (left) were criticised yesterday by the International Helsinki Federation for Human Rights which said in a report that Romania's extensive violation of human rights had made it the most repressive country in Europe. Reuter reports from Vienna. "Anyone who expresses views not entirely consistent with government policies - or in particular, with the policies of President Ceausescu - is in danger of being harassed, detained and imprisoned," the group said. The report, to be presented to a 35-nation human rights conference under way in Paris, said it was impossible to estimate the number of political prisoners but listed the names of 33 known cases. The list did not include the many Romanians who, according to the Vienna-based group, are under house arrest or constant police surveillance. The Federation cited reports of ill-treatment among those held, including electric shocks and beatings.

open letter to the president.

As a result he was moved from his Bucharest home to the town of Zimnicea on the Bulgarian border where he is under house arrest. At least two other signatories including Mr Corneliu Manea, foreign minister in the 1970s, have also been sent into internal exile. Another, 94-year-old Mr Constantin Pirvulescu, a founder of the party, has been taken from his spacious residence to a heavily-guarded flat in a worker's district of Bucharest.

The six men are anything but reformers and want to rescue the orthodox party from the "cancer" destroying it. It is precisely this which makes their joint letter accusing Mr Ceausescu of destroying the economy and isolating Romania so dangerous.

Despite daily interrogations of between eight and 10 hours - only Mr Pirvulescu was spared - none of the signatories recanted. The letter has won support, however, from up to 50 citizens - several in responsible positions - who have risked imprisonment to sympathise openly with the six men. Their letter undoubtedly rings true to many within the Party.

But officials throughout the party are caught in a web of deceit and corruption. Senior state security officers in the omniscient Securitate are fully aware of the economic, political and moral damage wrought by the leadership.

They too, however, have been compromised by corruption.

The letter's six signatories tried to encourage resistance to President Ceausescu within the Securitate by noting that it was created to defend socialism from its enemies and not to oppress the populace. But there is no evidence the new Securitate chief, General Iulian Vlad, is a Romanian version of the late Yuri Andropov - the former KGB chief who led an anti-corruption drive.

President Ceausescu, 71, was long rumored to have been seriously ill, but frequent visits to industrial sites and state farms belie such reports. Although the President has done his best to prevent an

orderly succession, the informal list of his possible heirs has grown. It now includes Mr Constantin Obeanu, a forceful Politburo member in his late 50s who served as defence minister and Mayor of Bucharest. For the past year he has occupied the post of Central Committee Secretary for Propaganda and the Media.

Other entries in the wide open race to succeed the President are Mr Emil Bobu, the Politburo member in his mid-60s who shares supervision with Ms Elena Ceausescu of party cadres, and Mr Stefan Andrei, the 57-year-old Deputy Prime Minister responsible for the economy. Mr Andrei has been actively

promoting himself on recent tours in both East and West. But regardless of whether President Ceausescu relinquishes power voluntarily or not, it is thought likely that there may first be a joint leadership.

Ms Elena Ceausescu's position as member of the Politburo, First Deputy Prime Minister and Chairman of the National Council of Science and Instruction derives entirely from her husband. She is deeply resented within the party as is their son Nicu, the First Secretary of Sibiu region, who similarly profits from the family's nepotism. The prospect of either of them assuming power is regarded as minimal in Bucharest.

Equally remote is the likelihood that opposition to the Ceausescus among Romanian intellectuals will spread to the long-suffering population.

"Even if power were thrown into our laps we would not know what to do with it," an opposition intellectual caustically remarked. A strong possibility does exist of another spontaneous revolt by workers such as took place in Brasov in November, 1987. In the past such uprisings remained isolated events because of the enormous security apparatus and what Romanians themselves called the Balkanisation of solidarity among their fellow citizens.

Sweden to abolish foreign currency regulations

By Robert Taylor in Stockholm

THE BANK of Sweden decided yesterday to abolish almost all its remaining currency regulations from July 1 in a further move to deregulate and liberalise the economy.

Mr Bengt Dennis, governor of the Bank, said the present exchange controls system, dating back to the Second World War, had outlived its usefulness and cited the "ongoing international process of financial integration, particularly in the European Community."

Mr Dennis said he expected a net inflow of capital as a result of the decision. He believed it would be easier for smaller and medium-sized Swedish companies to acquire external financing and predicted more competition in financial services in Sweden.

Stockholm analysts said that it could be some time before Swedish institutional investors began to diversify their overseas portfolios through the purchase of foreign bonds.

A small fall in short-term interest rates is expected this month as a result of the announcement, but it had minimal effect yesterday on the Stockholm bourse, where the index rose by just 0.01 per cent.

Mr Kjell-Olof Feldt, Sweden's Finance Minister - speaking in Brussels, where he was visiting

the European Commission - predicted some foreign interest in buying Swedish government bonds.

But but he stated firmly that yesterday's move would in not affect his ability to conduct an independent economic policy. "We still have many ways of influencing what happens in the market," he added. However, Sweden's powerful trade unions expressed their opposition to the new decision.

Foreigners will now be able to invest in Swedish bonds and kronor-denominated money market instruments, and to place interest-bearing kronor deposits with Swedish banks. However, bonds - or any other kronor instruments issued by Swedish credit institutions - that are acquired by foreigners must be deposited with an authorised Swedish bank or stockbroker.

The Bank said the decision would enable companies and individuals resident in Sweden to invest in foreign bonds and overseas real estate; to borrow and lend abroad in Swedish kronor and other currencies; to carry out leasing and other specialised financial activities abroad as well as buy foreign currency through an authorised Swedish bank; to carry out

forward foreign exchange and options' transactions in Sweden, and to transfer banknotes and securities in and out of the country.

Some currency controls will remain in force after July 1. These will apply exclusively to deposits made by Swedish companies and individuals in foreign banks and to payments of life insurance premiums to foreign insurance companies.

Cross-border payments will still have to be made through an authorised Swedish bank, while transactions in securities will have to be carried out through an authorised Swedish bank or stockbroker.

The central bank said that some restrictions were being kept to assist tax collection and compilation of balance of payments data.

Mr Dennis said the decision would not lead to any change in the central bank's restrictive monetary and exchange rate policies.

Last January, the central bank decided to allow foreign investors to buy unquoted as well as quoted Swedish shares and lifted restrictions on Swedish investors trading in foreign securities, also allowing Swedish companies to buy foreign property and make foreign investments unrestricted.

Small farmers a big issue in Switzerland

By William Dufforce in Geneva

THE SWISS, financially and industrially one of Europe's most sophisticated peoples, are being asked to vote in favour of peasant farming in a referendum on Sunday.

Proponents of the citizens' initiative "for the protection of peasant farms and against animal factories" see it as the last chance of ensuring the survival of those family farms whose grazing cows add to the charm of the Swiss Alps.

Its opponents regard the proposal as an ill-conceived attempt to distinguish between "good" and "bad" farmers which will have catastrophic consequences for Switzerland's efforts to preserve as much as possible of its heavily subsidised agriculture in the current international negotiations on farm trade reform.

At first glance the weight of the opposition to the initiative appears to be overwhelming. It includes the Federal Council (government), the majority of the Federal Parliament and the Swiss Farmers' Union.

But the Association of Small and Medium-sized Farmers, which is behind the initiative, has evoked a considerable emotional response from the public and won the backing of the Socialists, one of the four parties in the ruling coalition, and of the ecological movement.

More dubiously, in collecting some 127,000 signatures to launch the referendum and its campaign, the association has been helped by Denner, a privately owned chain of shops. As a result, the media sometimes refer to the small farmer initiative. Denner, a newspaper frustrated by its failure to secure all the permits it wants to import wine

and poultry, is perceived as having its own axe to grind.

Swiss farming is subsidised more heavily than even that of the European Community, notorious for its costly common agricultural policy. Including the fixed prices, the Swiss as taxpayers and consumers are estimated to transfer close to Sfr6bn (\$3.6bn) a year to their farmers.

Under the proposal of the small farmers' association government subsidies would go exclusively to family farms capable of providing from their own acres two-thirds of the fodder needed by their animals - or half in the case of mountain farms.

In addition, if the domestic produce did not find a ready market, importers of similar farm products would be obliged to buy it at prices covering the farmers' costs in return for import permits.

Consumers would receive home-grown foodstuffs of better quality, if not cheaper, the association argues. Switzerland would effectively deregulate its import system, since anyone willing to take responsibility for planting domestic produce on the market could obtain import permits.

The big political parties have been scathing about what they regard as an inept and impracticable proposal. The distinction between "good" family farms and "bad" farms which employ (mostly foreign) labourers could mean the disappearance of between 10,000 and 12,000 smallholders and market gardeners, it is claimed.

Switzerland's referendum shapes up as a classic contest between sentiment and reason - and the Swiss are reputed for hard-headed pragmatism.

IMF-World Bank issue tops agenda of G10

By Stephen Fidler, Euromarkets Correspondent

FINANCE ministers of the Group of 10 industrialised countries gathered in Bern today to discuss the Third World debt crisis for a meeting for which the main item on the agenda has essentially been pre-empted by recent developments.

The agenda is to be topped by consideration of a report by deputy finance ministers on the relationship of the International Monetary Fund and the World Bank and their role in the international debt strategy.

But the report, named after Mr Lamberto Dini, deputy governor of the Bank of Italy, who chaired the meetings of the G10 deputies, has been overtaken both by the US debt initiative launched in March and

a Bank-Fund accord announced early in April on the sometimes stormy relationship between the two sister institutions.

The Dini report has essentially been rewritten to follow the lines of that Bank-Fund agreement, and the report endorses the new approach to the debt crisis which places a greater emphasis on accelerating debt and debt service burdens in debtor countries.

The so-called Group of 10 comprises 11 countries - the US, Japan, West Germany, Britain, France, Canada and Italy, which together make up the Group of Seven, and also Switzerland, Sweden, the Netherlands and Belgium. It is now chaired by the Swiss.

A Blue-Chip Start in 1989

After its record year of profitability in 1988, BASF is continuing its dynamic upward trend in growth and earnings in 1989.

Group pretax profits surged almost 26% in the first quarter to DM 905 million, compared to DM 720 for the same period a year earlier. Group sales increased to almost DM 12 billion, up 14%. BASF AG, the parent company, posted a gain of 43% in pretax profit to 489 million on turnover of nearly DM 6 billion.

Steady demand for chemicals, plastics, dyes and finishing products plus even higher capacity utilization and the ongoing shift in emphasis to higher value

added products were among the decisive factors contributing to these results.

Capital spending was boosted by 29%, from DM 524 million to DM 675 million in line with a 27% increase in 1988 when it reached DM 3.5 billion.

Promising Outlook

Based on the results achieved in the first three months and the positive outlook for the world economy for 1989, BASF and its shareholders can look forward to another rewarding year.

In the longer term, BASF is excellently positioned as one of

the world's leading chemical companies to maintain and enhance its blue-chip status. The Group's long-range strategy - to further solidify its financial base, strengthen its product and geographical diversification, intensify its commitment to R & D, and reinforce earnings potential through substantial investments - makes BASF a company well worth watching.

BASF Aktiengesellschaft
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West Germany

The Blue-Chip Innovators

BASF

EUROPEAN NEWS

Europe's wandering parliamentarians start down new path

Life for MEPs on the so-called Strasbourg 'grave train' has a fair number of drawbacks, writes David Buchan

MAKERS OF a recent film about sex, blackmail and the European Parliament gave it a title - "Trouble in Paradise in the late Eighties" - that responds to the popular "grave train" image of the Strasbourg assembly.

The reputation is hard to shake. Members of the European Parliament are paid (because of travel and daily allowances) more than many national legislators.

Their main places of work, Brussels and Strasbourg, are hardly gastronomic deserts. And their weighty deliberations often take them to exotic sunspots: the 66 African, Caribbean and Pacific states which receive EC aid through the Lomé convention provide a wide choice of tropical locations.

The downside of the job for many MEPs is incessant travel and a feeling, widespread until recently, that the real political action is elsewhere, back in national legislatures.

Perhaps because of this sentiment, the parliament is seen mainly as either a stepping

stone to national politics (Mr Martin Bangemann, a European Commissioner and former West German Economics Minister, and Mrs Edith Cresson, currently French EC Affairs Minister, were MEPs), or the crown of a career of a national politician (in the case of Mrs Barbara Castle, the 78-year-old British politician who is retiring from the parliament, or ex-President Valéry Giscard d'Estaing, who is seeking election next month, and indeed the presidency of the parliament).

But neat generalisation is defied by the careers of others such as Mr Jacques Delors who did a mid-career spell as an MEP before returning to national politics or of Mr Otto von Habsburg, uniquely cast by birth for European, rather than national, politics.

The only political misfits would seem to be the four Danish MEPs who make up the People's Movement against the Common Market. These are the only out-and-out "antis" left among MEPs, though there are those like the Greens who would transform the Community radically.



An MEP receives the same basic pay as national MPs of his or her country: this is, for instance, £24,197 in the UK, but higher for Bundestag members and lower for Irish, Portuguese and Luxembourg MEPs. Those MEPs who have a dual mandate and a seat in their national legislature, as do a number of Italians and a few Britons, get a bit extra.

Additional allowances, however, mean that MEPs often do better than their national

counterparts. They receive Ecu 2,246 (£1,460) a month to cover travel within their home country and general office expenses; this allowance is halved if MEPs only attend half the sessions. They can also hire up to Ecu 3,835 a month to hire an assistant/secretary.

Further, Ecu 120 a day is paid for attending plenary and committee sessions. To claim this last allowance, MEPs have to sign an attendance list. The story is told of an MEP who, on being asked by his wife what sort of day he'd had, answered: "So, so - sign on and sod off."

For travel to Strasbourg plenary or Brussels committee sessions, MEPs receive a flat rate per kilometre allowance for the trip they have, or are deemed to have, made from their constituency or regular place of abode. However, not all return home in between sessions and some have their base in Brussels.

MEPs are nomads among politicians. Some have particular problems. Take Mrs Winifred Ewing, the Scottish Nationalist MEP for the Highlands and Islands. She not only

travels to the Continent three weeks in every four, but has also to get around a constituency the size of Belgium or Denmark.

Mr Jean Crusol has an even more extreme travel problem, as an MEP from the French Caribbean island of Martinique, 8,000 km from Brussels. He has to spend three weeks a month in Europe and away from home.

Common to all MEPs, however, is the trek between Brussels (where their offices and committee sessions are), Luxembourg (where most of the parliament's staff live) and Strasbourg (venue for the 13 monthly plenary sessions). The caravan which descends with thousands of metal boxes of documents on the Council of Europe building in Strasbourg for just one week a month, accounts for 10 per cent of the parliament's total budget.

This is essentially the result of the French and Luxembourg governments' refusal to allow the parliament to base itself entirely in Brussels, where it is better placed to confront and control the Commission and

the Council of Ministers.

But the parliament is beginning to take its fate into its own hands. In January, it voted to move more of its staff from Luxembourg, Mr Ewing, who doubts that there must be a shift of some activities to Brussels, if only to relieve the pressure of business during the Strasbourg plenaries.

"We just have five days a month for the plenary sessions," he says. "At each session there are 90-95 points on the agenda. For each point there must be 20 minutes of debate."

"We also have anywhere between 500 to 1,000 amendments, and have to spend six to eight hours voting on them. While the parliament votes for three hours, MEPs are under a lot of pressure, particularly when they are voting very quickly, at the rate of 100 amendments an hour and in nine languages."

He sees two possible solutions. "Either we have more plenary sessions in Strasbourg - 24 per year taking up two weeks every month. Many

French and German MEPs would like this, but it would be impossible for officials of the Commission, Council and even the parliament to do this," he says.

So the answer, as Mr Vinciguerra says, is "to shift some of the plenary activities into committees" which can meet in Brussels. If two or three committees dealing with a subject can meet, and vote, in Brussels, the Strasbourg plenary need only take note of such decisions and save more time for "political debate", he says.

The parliament may be using the Westminster ploy of "the committee of the whole house" will probably one day find permanent home in Brussels. At present that probable home is a hole in the ground which is being excavated very near the parliament offices in the Belgian capital. It is the foundation of a privately developed, so-called international convention centre, which by autumn 1991 will have a hemicycle seating as it happens for some 600 people. The parliament has signed a letter of intent to rent it.

Constituency profile: Cleveland and Yorkshire North Tory incumbent has to run to stand still

WHEN introducing himself to voters Sir Peter Vanneck, a former Lord Mayor of London and deputy chairman of the Stock Exchange, says he is "running" for the European Parliament.

He stood successfully in 1979 and 1984, and the current emphasis on acceleration reflects the fact that a 0.7 per cent swing to Labour would be sufficient to wipe out the water thin majority which secured his return as the MEP for Cleveland and Yorkshire North five years ago.

Sir Peter, a sprightly 67, is well aware that Labour's Mr David Bove, a 33-year-old science teacher with family roots in northeast England, is breathing down his neck.

Aided by the boost given to his campaign by yesterday's swoop on Teesside by Mr Neil Kinnock, the Labour leader, Mr Bove is increasingly confident that regular journeys to and from Strasbourg will soon be part of his way of life.

Cleveland and Yorkshire North comprises eight Westminster seats. They include such solid Labour territory as Redcar, Middlesbrough and Hartlepool, along the North Sea coast, and a swathe of lush Tory acres in Richmond, and Skipton and Ripon, to within a dozen miles of the Irish sea.

In such a sprawling constituency, with an electorate of 577,323, there are practical limitations on the use of old style door-knocking.

All five candidates (the Social and Liberal Democrats, the Social Democratic Party and the Green Party are also in the field) are concentrating on agricultural markets and shopping centres for face-to-face encounters with the voters.

The damaging fallout from the attacks made on Mrs Margaret Thatcher by Mr Edward Heath, the former Conservative Prime Minister, has plainly made Sir Peter Vanneck's task still more formidable.

Mr Heath spoke on his behalf when he first sought election to the European Parliament in 1979, and Sir Peter is insistent that his absence from the ranks of the party's top brass drafted in to support him on this occasion is not the work of any "dirty tricks" department at Conservative Central Office.

Sir Peter's view on when Britain should become a full member of the European Monetary System - "We should wait until inflation is brought down" - is impeccably Thatcherite.

His fondness for the pragmatic approach shines through when questioned about alarmist reports that there is a possibility of the Thatcherite route leaving Britain in the slow lane as a "two-speed" EC comes into being.

Sir Peter asserts: "I think we must, and will, join before that danger becomes a reality" - an opinion which Mr Nigel Lawson, the Chancellor of the Exchequer, will have an opportunity to endorse when he speaks in the constituency next week.

Other big guns who will be heading for the Cleveland and Yorkshire North constituency include Mr Faddy Ashdown, leader of the Social and Liberal Democrats, and the other pre-eminent figure remaining from the ruptured Alliance, Dr David Owen, leader of the SDP.

Earlier this year their failure to reach an accommodation led to a self-defeating contest for the centre ground in the Richmond by-election, caused by



Sir Leon Brittan's departure for the European Commission.

As a result, although what had been a Conservative stronghold was converted into a marginal seat, Mrs Thatcher's majority at Westminster was unaffected.

The two centre ground specialists, both represented by men in their mid-50s, are at it again. Mr Tom Mawston, who has lived in Cleveland for 25 years and is a fireman with ICL carries the SDP's colours. It is determined that their will be no repetition of the humiliation suffered in the Richmond by-election when his party trailed behind the SDP.

Mr Ralph Andrew, the SDP candidate, runs an agricultural seed company from his home in the constituency. He has fought unsuccessfully for a seat in Westminster, and maintains that, despite the pressures which recently forced it to lower its sights, the SDP remains a significant force.

The "thinking voter" is the target of Mr Owen Dumbleton, the Green Party's candidate, who claims that growing acceptance of the need to protect the environment straddles political boundaries.

Voting in June 1984: Sir Peter Vanneck (C) 73,217; P.F. Finnion (Lib) 70,592; C. Beever (Alliance) 35,916. Con majority 2,625.

TWO FACES OF TEESIDE: The transporter bridge over the River Tees in Middlesbrough (above) and the city's modern Cleveland shopping centre.



Battle of decibels on West German fringe

BENEATH the frowning pagoda of the Chinese embassy, the good, the bad and the ugly of West German fringe politics came together on Tuesday evening for a European election rally in a Bonn meadow.

The German People's Union (DVU), the ultra-right-wing group run by a fanatical Bavarian publisher, Mr Gerhard Frey, hit the fringe capital to extend its campaign for the European Parliament.

The highly nationalist party, opposing German payments to the European Community and favouring Germany for the Germans, attracted a handful of mainly elderly supporters, several hundred noisy counter-demonstrators and a large number of purposeful looking policemen.

The Chinese embassy had nothing really to do with the action. It overlooks a patch of parkland on which the People's Union was forced to hold its meeting after being barred use of the Bad Godesberg municipal hall by the local Christian Democrats.

Signals have been reported at some recent DVU rallies up and down the country. Although one old lady lately chased a young left-winger, and police intervened to break up the old "scuffle", the tense mood did not spill over into violence.

Demonstrators against the People's Union were even overheard remarking on the intricacies of the Marshall plan.

Gerhard Frey's son, a young man of the same name who doubles for his father at such events, belted into high powered microphones that the chanting, horn-blowing demonstrators were the best advertisement for his party.

Mr Frey, a great deal better looking than his father, stares

with the clear eyes of one who incontrovertibly knows the truth. The cries of "Nazi pigs" seemed only to increase his self-assurance.

He spoke, surrounded by a posse of travelling DVU stewards. They are a heterogeneous bunch, some fierce, bronzed and muscular, others gangling and nervous. Their eyes were either rather too wide open, like Mr Frey's, or else almost entirely shut.

Around them stood, in protective wagon train fashion, the forces of law and order. Beneath their green uniforms and bulky riot gear, the police in West Germany these days are hardly distinguishable from demonstrators of right and left. They wear their hair long and tend to have tanned "Miami Vice" complexions.

The leader of Tuesday's squad was hunkered, balding and with blonde ringlets. With the look of an ageing pop star, he had two silver rings on his left hand and struggled above the din to relay instructions over his walkie-talkie.

People's Union speakers were hardly distinguishable and called for an end to foreign domination of West Germany. Irrationally, they unfavourably addressed the chapters as "esteemed citizens". The meeting ground to halt with a resounding national anthem over the loudspeakers of the party's travelling van.

A pinnacle of German ambivalence, the national hymn has an eerie beauty when played by a string quartet, but can sound like a gub song when relayed by amplifier. It was anyway drowned by a chorus of boos and catcalls, so the ever present controversy of whether anyone had sung the normally forbidden lines "Deutschland Ueber Alles" did not matter.

Soviet space plans hit by earthly problems

THE Soviet Union's space programme is likely to be thrown off course by the country's economic and political changes, according to one of the US's top experts on Soviet space activities.

Mr Nicholas Johnson, a scientist at Teledyne Brown, a US aerospace company, says the outbreak of fresh thinking in the Soviet Union about how the country organises itself may lead to less money for space programmes.

These have been financed on a lavish scale. Scrambling the country to move strongly ahead of the US in some areas, especially manned projects.

In the battles over funding that seem likely over the next few years, few Soviet space programmes will be selected to "escape unscathed", says Mr Johnson in the latest of his annual reports on Soviet extraterrestrial activities.

He says funds for space exploration are likely to be far less than given Soviet in the past. Furthermore, the Soviet space community will have to come up with economic arguments to support its case for spending the money.

No official estimates exist for Soviet space expenditure, but analysts believe the figure is at least as high as the US's annual space spending, which runs to roughly \$30bn, taking into account both civilian and military projects.

A large proportion of the Soviet space budget is directed to support its manned space activities, based around keeping cosmonauts on board the Mir space station.

In a move which some believe signifies a start to the Soviet space programme's extravaganza, Mir is currently unoccupied and is not due to receive another crew until later this year.

Another blow to Soviet missions above the atmosphere will be the failure of two unmanned probes to Mars last year to reach their destinations. The ignominious end to the hugely expensive Phobos project, which has been blamed on technical problems, has led to a fierce criticism of official and officials.

There has also been no official word from Moscow on when Buran, the space shuttle which made a successful maiden mission last November, will make a second flight.

Some analysts believe that should the space programme run into serious problems, this would also have important consequences for US projects.

The US space programme - especially its space shuttle flights and the recently announced plan to build in the 1990s a \$25bn space station that would be a bigger and more sophisticated version of Mir - relies to a large degree for funding on Congressional leaders keen to denigrate the normally forbidding lines of the Soviet Union in this field.

The Soviet Year in Space - 1988 by Nicholas Johnson, available from Teledyne Brown Engineering, 1250 Academy Park Loop, Suite 240, Colorado Springs, Colorado 80910, US.

Options and Futures in Germany. A symposium with leaders in investment: Fischer Black, Merton H. Miller, Hartmut Schmidt, Jörg Franke and Piet-Jochen Etzel. In Frankfurt. On June 12, 1989.

The above and others will be presenting papers on theoretical and practical aspects of options and futures and the DTB, Germany's Options and Financial Futures Exchange. The conference - co-sponsored by Dresdner Bank and Frankfurter Allgemeine Zeitung Informationsdienste - will provide a forum for information and the exchange of ideas concerning the opening of the German capital market to modern options and futures trading.

For applications please contact Frankfurter Allgemeine Zeitung GmbH, Informationsdienste, Hellerhofstr. 2 - 4, 6000 Frankfurt am Main 1. Tel. in Germany: (0 69) 75 91 91 70. Telefax (0 69) 7 59 17 43 or (0 69) 75 91 90 67.

For professional inquiries please contact at Dresdner Bank Heinz-J. Schäfer (0 69) 2 63 72 20, Serge Demolière (0 69) 2 63 72 23, Igor Uszczapowski (0 69) 2 63 72 22 or Dr. Georg Köpf (0 69) 2 63 58 15.

Conference languages will be English and German. The conference fee is 620 Mark plus 14 % V.A.T.

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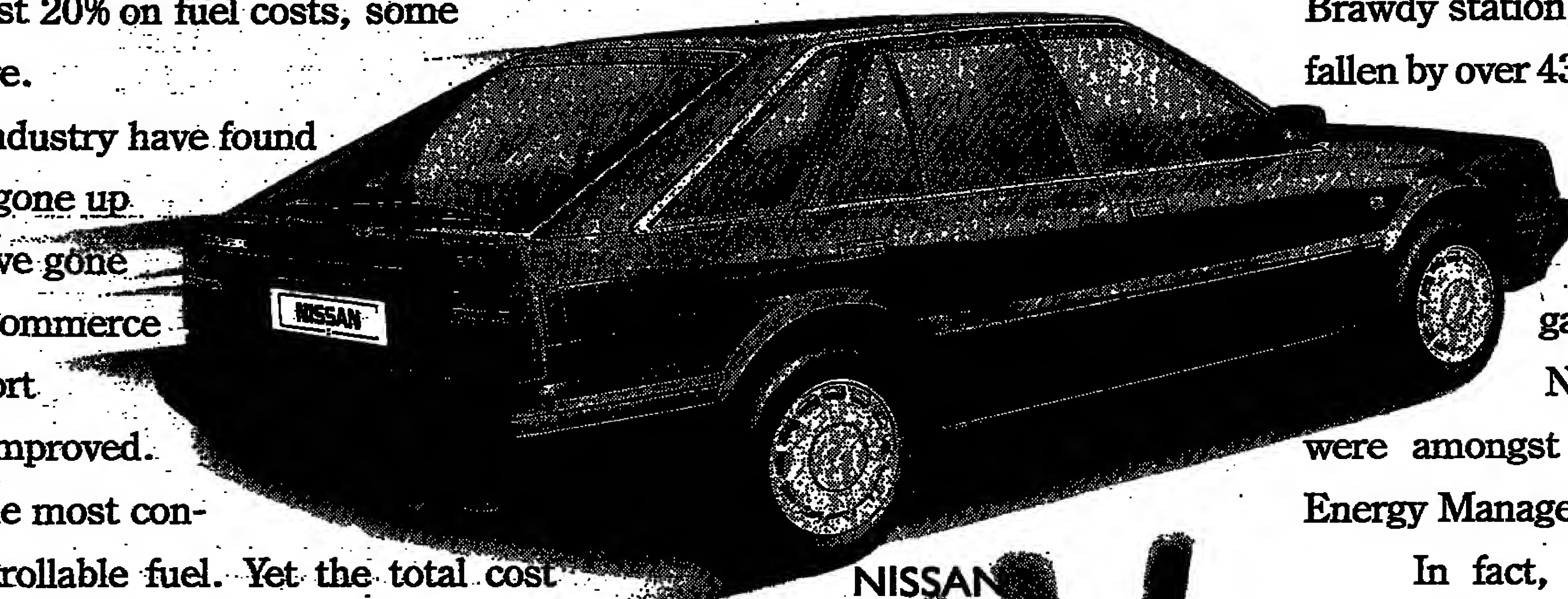
Take British Aerospace, for example. As part of a major modernisation and expansion programme at Dunsfold, they replaced their central oil and

coal-fired boiler plant with dispersed gas heating equipment.

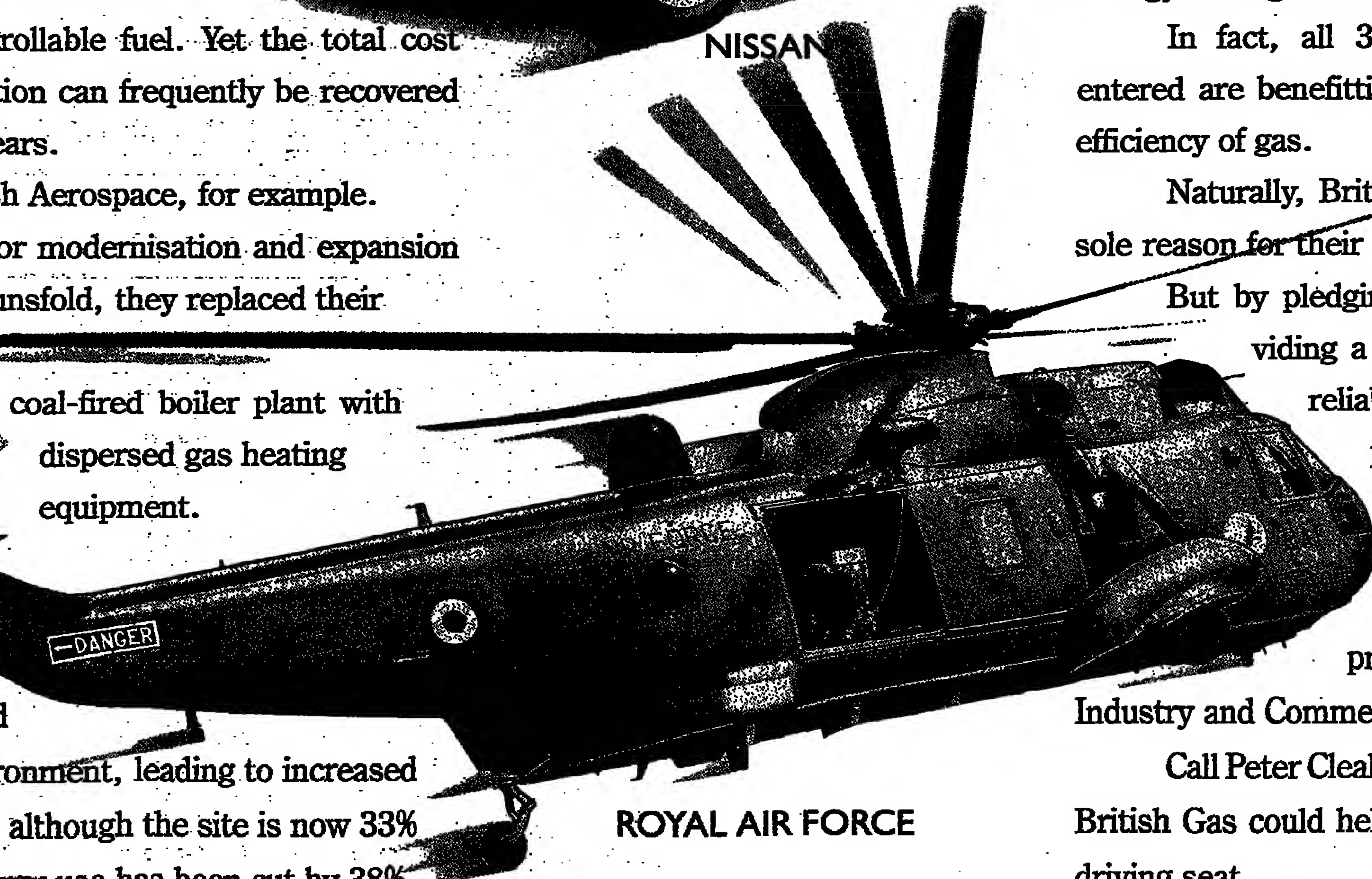
It improved the working environment, leading to increased productivity. And although the site is now 33% larger, actual energy use has been cut by 38%.



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DISARMAMENT AFTER THE NATO SUMMIT

FT writers assess the prospects for reductions in conventional and nuclear weapons in Europe following the Bush initiative in Brussels Lingering problems cloud East-West hopes for arms control

EAST and West now envisage greater opportunities for arms control than ever before.

The Nato initiative proposed by President George Bush this week brought forward the prospect for a conventional arms deal, and, despite Mrs Margaret Thatcher's warnings, for further talks on European-based nuclear weapons.

In the year since the Intermediate Nuclear Forces (INF) treaty came into force, scrapping part of the superpowers' nuclear arsenal in Europe, the outlook for a new agreement covering conventional weapons has improved.

The disarmament programme is now dominated by:

- The re-opening of the US-Soviet Strategic Arms Reduction Talks (START) in Geneva on June 19 after a seven-month interlude.
- The removal of intermediate nuclear weapons.
- The newly-begun Conventional Armed Forces in Europe (CFE) negotiations in Vienna.

Both Nato and Warsaw Pact pro-

posals envisage deep cuts in Soviet armour, in the West's view the biggest source of military risk - all these add up to an unprecedented arms control momentum.

At the Greenham Common air base in Berkshire, the centre of bitter protests against the siting of US nuclear weapons in Britain, half the controversial cruise missiles are due to be removed this year and the rest by mid-1991.

The focus of disarmament policy has now swung to conventional weapons, where the real economic saving from reductions can be made: mostly for the Soviet Union, since it has the most to reduce. In Nato, the US has already earmarked a large share of the potential economies with Mr Bush's plan to trim stationed forces.

The proposed 30 per cent US reduction of 30,000 combat troops - 10 per cent of its 305,000 total for all ground and air force personnel in Europe - is calculated to leave Nato's "forward defence" policy intact.

But it throws a challenge back to Mr Mikhail Gorbachev, who has already announced cuts of 240,000 troops stationed with Warsaw Pact allies and in the European part of the Soviet Union.

He would need to go much further to match the proposed US ceiling - by US estimates, cutting more than half of 600,000-plus Soviet troops currently based in other Eastern European countries.

There are plenty of potential pitfalls in the way ahead for the negotiators in Vienna, whose main task now will be to digest the new complex proposals and complete a deal in double-quick time - in the first half of next year, by Mr Bush's plan.

As General John Galvin, Nato's supreme commander in Europe, likes to say, nobody knows how long it takes to succeed, but at the previous MBFR treaty talks it took 15 years to fail.

Combat aircraft and helicopters are now on the menu with a proposed cut to 15 per cent below Nato's current strength.

Nato did not want to negotiate these for fear of bogging the talks down with questions like which aircraft is counted as being where?

The Soviets have up to now insisted on distinguishing between defensive aircraft (they want to keep them) and strike aircraft (they want Nato to make the bigger cuts).

The INF treaty broke new ground: not just on limits but on destruction of a whole class of weapons, and on-site inspections to ensure nobody cheats. But its scope was unexpected and it was not what Nato might have planned.

Contrary to the idea of favouring longer-range deterrents rather than "war-fighting" nuclear weapons, it left only short-range US nuclear arms on the ground in Europe, heavily concentrated in an uneasy West Germany: hence all Nato's troubles over SNF policy. These were officially buried at the allied summit this week, but are not necessarily dead.

Nato's compromise plan envisaging talks between the US and the Soviet Union on short-range missiles is both very conditional - it will only happen when conventional arms cuts are agreed and being made - and narrow. It excludes other short-range weapons, even though Nato has in the past few years unilaterally reduced its holdings of these, cutting its total of US tactical warheads by a third.

The US says nuclear artillery cannot be verified and wants no unverifiable agreement. France's ground-based nuclear missiles are also excluded. So are present and future air-launched nuclear weapons.

Moscow has warned that Nato foot-dragging on SNF could sabotage the Vienna conventional arms talks. And a new Nato missile to replace the Lance, due to be developed by the US with hard-won moral backing from its allies, is still on the agenda.

In the START talks, aimed at cut-

ting US and Soviet long-range nuclear arsenals by half, with a ceiling of 6,000 warheads on each side, some 350 pages of text have been provisionally agreed. But prospects are overshadowed by disagreement over the US "Star Wars" research programme for a defensive shield against missiles in space.

There are other big problems: among them whether to include submarine-launched cruise missiles, which the Soviets want to limit them and the US saying they cannot be verified.

Mr Brent Scowcroft, President Bush's national security adviser, has expressed doubts about the what it would do to make the US land-based missile force less vulnerable to Soviet attack.

Another group of negotiators in Vienna is plodding on with a multilateral regime to ban development and production of chemical weapons.

Western governments, however, are gloomy. Not only is it tremen-

dously hard to ensure proper verification, but they do not believe what Moscow says about Soviet stockpiles and activities.

But perhaps the biggest cloud over the control outlook is that East-West progress has done nothing to check proliferation: the growth in chemical weapons, especially since chemicals were used in the Iran-Iraq war, nuclear proliferation, with several countries on the "threshold", and proliferation of the missiles that can deliver nuclear, chemical or advanced conventional warheads.

According to the International Institute for Strategic Studies in London, at least 20 Third World countries have missile programmes, and more than a dozen possess operational missiles. Facing this new threat, the established nuclear powers may be that much more reluctant to disarm.

David White

Defence savings pledge cheers Soviet Congress

THE most popular moment of President Mikhail Gorbachev's state of the nation address to his new parliament this week came when he spelled out the "real" size of the defence budget and the extent of savings to come from his unilateral defence cuts.

Against a background of deep economic gloom, with the returns of perestroika causing more disruption than expansion in the Soviet economy, the prospect of saving Roubles 10bn (\$2.07bn) from the military budget by 1991 produced a rousing round of applause.

The deputies at the Congress had little else to cheer. The savings of both food and consumer goods in the shops - whether real, or inspired by rising popular dissatisfaction. The social services, neglected for years in favour of investment in defence and heavy industry, are in a state of chaos. The biggest single source of popular discontent, Mr Gorbachev revealed, was the lack of decent housing.

At least part of the answer, he declared, was "cuts in military spending and... conversion involving the robust potential of defence industries for civilian purposes".

Yet the figures he produced have baffled Western military observers and been widely dismissed as largely meaningless.

He said that the "real figure for military spending" in 1988 was Roubles 77.3bn - compared with the official budget figure of only Roubles 20.2bn. The latter, it was already admitted, only covered person-

nel costs and their immediate technical and material equipment.

The new figure, however, is far short of Western estimates, which suggest that the true level of Soviet defence spending is at least Roubles 120bn, or around 13 per cent of the projected level of Gross National Product for 1989. Mr Gorbachev may now have included most of the hardware but he has almost certainly still left out a lot of research and development spending.

On top of that, the figure is virtually meaningless in international comparison, unless it includes some of the costing assumptions on which it is based: the official Soviet price system bears no relation to convertible costs.

The truth is that the figure was a carefully produced one more for domestic consumption than international analysis. Anyway, Mr Gorbachev is still treading a fine political line with his defence-cutting policy.

First, there is no doubt that he wants to reduce the military budget. He is convinced that the huge budget deficit, running at around Roubles 100bn, in a Roubles 465bn budget, is a major cause of shortages and inflationary pressure. The state is pumping money into the economy straight from the printing presses.

Secondly, he knows that the defence industry is one of the few relatively efficient sectors of the economy and he wants to convert that to producing consumer goods and food processing equipment.

Thirdly, he urgently needs to boost export earnings, which also requires a much higher standard of manufacturing quality for Soviet goods, only really available in the defence sector.

But against those major economic objectives he has to balance the extreme sensitivity of keeping the military establishment on his side in the delicate political balance of perestroika. Cuts of 500,000 troops in the military establishment are hitting the officer cadres disproportionately.

There is also concern in the military establishment at the outlying republics.

However, Mr Gorbachev does seem to be winning the popular debate: defence cuts and defence conversion are vote winners, and under the new Soviet system, votes are starting to mean something.

But Mr Gorbachev's promised saving of Roubles 10bn by 1991 looks tiny against the background of a Roubles 100bn budget deficit. Indeed the cuts are only going to reducing spending by little more than one per cent this year, some 7.2 per cent in 1990, and only the full 14.2 per cent in 1991.

Moreover, it is rapidly sinking in that the conversion is no panacea for the Soviet economy. The industry may be relatively efficient, thanks to having been given the best equipment and the highest priority for years. But it is hardly geared to producing consumer goods.

Quentin Peel

UK	France	Spain	Portugal	Belgium	Netherlands	W. Germany
30,000		12,000	1,700	2,500	3,000	400,000
0	0	0	0	0	0	6,900
400	0	72	0	0	0	500
Luxembourg	Italy	Greece	Turkey	Denmark	Norway	Iceland
0	15,000	3,000	5,000	0	0	3,000
0	0	0	0	0	0	0
0	0	0	0	0	75	95
0	0	0	0	0	0	18
E. Germany	Czechoslovakia	Poland	Hungary	Romania	Bulgaria	USSR
380,000	80,000	40,000	65,000	0	0	50,000
6,500	1,450	600	1,200	0	0	0
1,000	90	0	270	0	0	0

KEY

- Own troops
- Allied troops
- Own tanks
- Allied tanks
- Own combat aircraft
- Allied combat aircraft

* Ground forces
Source: Based on data from International Institute for Strategic Studies (IISS)

Strategic nuclear forces

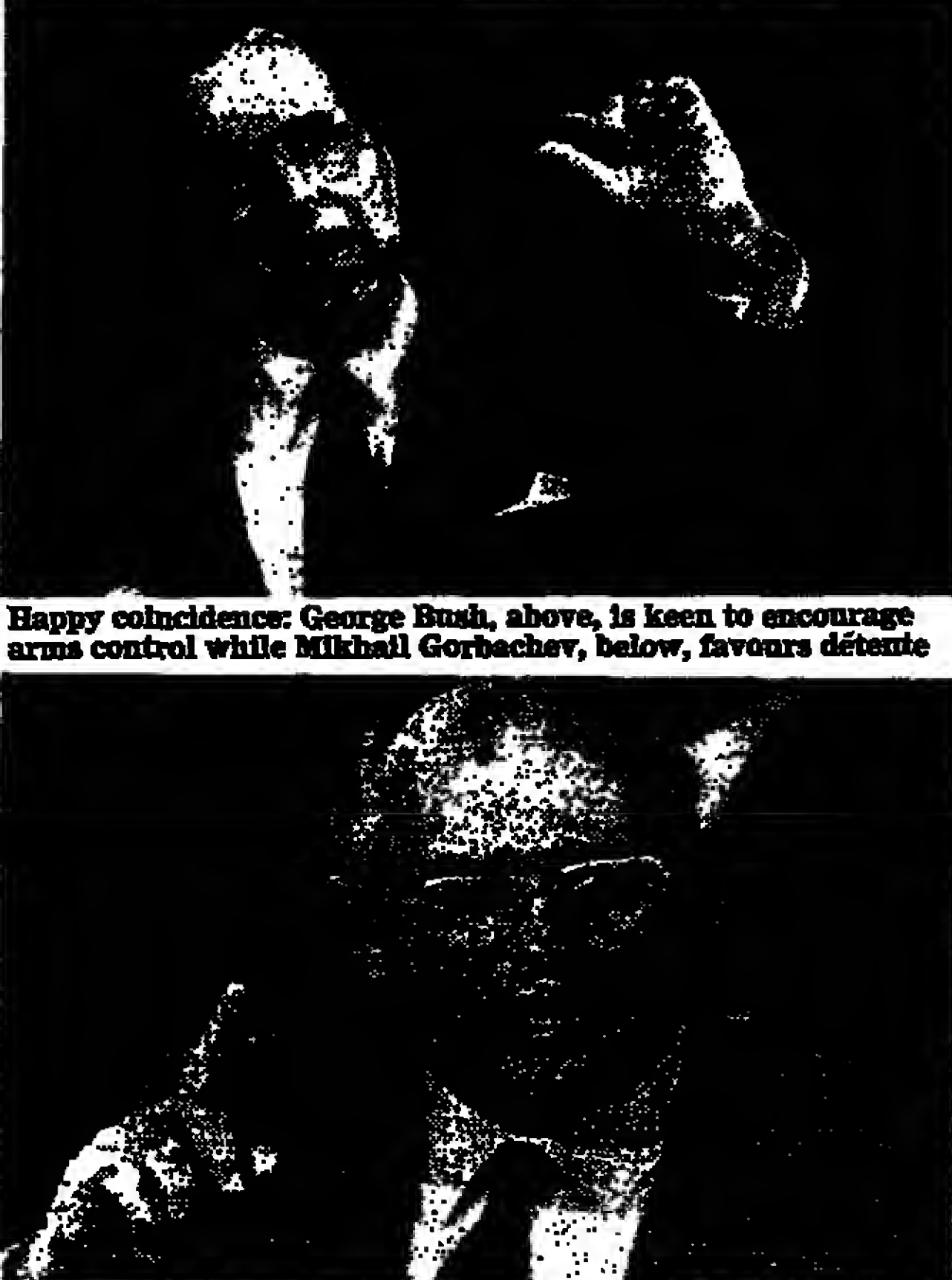
- ICBM's
1,000 Launches 1,578
2,450 Total warheads 6,960
1,085 Total megatons 3,843.0
- SLBM's
608 Launches 926
5,812 Total warheads 3,822
412 Total megatons 1,930.6
- Bombers
318 Launches 170
5,288 Total warheads 1,100
1,677.9 Total megatons 589
(Bombers & weapons)

Stop-Go process of arms control

- 1925 Geneva Protocol bans the use of poison gases and chemical and biological weapons in war. Since ratified by more than 100 countries, violated by several.
- 1963 Limited Test Ban Treaty. No nuclear weapon tests in the atmosphere, outer space or underwater. Agreed between the US, UK and Soviet Union. More than 100 others have signed but not France or China.
- 1968 US and Soviets begin regular talks on strategic arms.
- 1969 Non-Proliferation Treaty (NPT), to keep the number of nuclear weapon states down. 124 have signed.
- 1972 Biological Weapons Convention bans production as well as use, covering 110 countries.
- 1972 Anti-Ballistic Missile (ABM) Treaty limits US and Soviet defences against ballistic missiles. Both sides allege violations and argue about interpretation.
- 1972 SALT I signed by the US and Soviets on interim strategic arms limitations, freezing intercontinental and submarine-launched ballistic missiles.
- 1973 Mutual and Balanced Force Reduction (MBFR) talks start in Vienna on troop reductions in seven countries of Central Europe where 11 of the 19 participating nations have troops. France stays out. No tangible result by February 1988 when talks were wound up after 493 plenary sessions. The two sides can not even agree on the title, with Warsaw Pact participants rejecting "balanced".
- 1973 Conference on Security and Co-operation in Europe (CSCE) starts in Helsinki. The 1985 Final Act starts an itinerant "Helsinki

- process." This includes discussion of Confidence and Security-Building Measures to increase trust and reduce the risk of surprise attack. 35 countries are involved.
 - 1974 Threshold Test Ban. US/Soviet: no tests over 150 kilotons.
 - 1979 SALT II treaty controlling numbers of US and Soviet strategic weapons, never ratified by US.
 - 1982 Strategic Arms Reduction Talks (START) begin in Geneva.
 - 1986 New set of START talks, the fourth series of negotiations on strategic weapons.
 - 1986 Gorbachev plan to eliminate all nuclear weapons by the year 2,000. Nato is not impressed.
 - 1987 INF Treaty to remove and scrap all US and Soviet land-based missiles based in Europe in this range bracket, irrespective of whether they have nuclear warheads. The treaty comes into force in mid-1988 triggering a three-year timetable for the destruction of missiles and launchers. Through verification provisions are included.
 - 1988. Gorbachev proposes unilateral cuts of 500,000 troops and 10,000 Europe-based Soviet tanks.
 - 1989 Negotiations on Conventional Armed Forces in Europe (CFE) start in March in Vienna, with all 16 Nato and seven Warsaw Pact members take part. Arms are a balance of conventional forces at lower levels, and elimination of the capacity for surprise attack or large-scale offensive action. The talks cover Europe from the Atlantic to the Soviet Urals, and anything except nuclear, chemical or naval forces.
- David White

Alliance sets goal of promoting Warsaw Pact glasnost



Happy coincidence: George Bush, above, is keen to encourage arms control while Mikhail Gorbachev, below, favours détente.

ANNIVERSARIES are often artificial occasions, celebrating rather than real turning points. But the 40th anniversary of the North Atlantic Treaty Organisation, which has just been marked by a summit meeting in Brussels, could well be an exception to the rule.

The happy coincidence of a new US President anxious to make an impression on world events, encouraging progress in the conventional arms control talks, and a Soviet leader, manifestly keen to promote East-West détente, could provide Nato with a badly-needed new impetus.

Compared with the decade following its creation in 1949, when the main emphasis was on building up the military strength of the Alliance as a shield against Soviet expansionism, Nato's new look in the 1980s is likely to be much more appealing to its traditional "peace-loving" members.

President Bush has already said that he would like to switch from the old policy of "containment" of the Soviet Union to its integration in "the community of nations", in recognition of Mr Mikhail Gorbachev's reform programmes and the goodwill he has shown in arms control negotiations and international affairs in general.

The Nato allies, in turn,

have responded by the adoption of an important declaration in Brussels which pays much more than lip-service to the need for the Western Alliance to adapt itself to a rapidly changing situation in the Soviet Union and Eastern Europe.

The adaptation of Nato's political and military strategy to changing events is nothing new, though it has sometimes been achieved only with great difficulty and after bitter arguments between the Allies.

The recent quarrels over short-range nuclear weapons in Europe go to the heart of the Alliance's whole military and political policies. But they were considerably less acrimonious than the debates in the early 1980s over the stationing of US intermediate range nuclear missiles in several West European countries.

Although Nato is seen by the general public as mainly an alliance co-ordinating its 16 members' defence policies, it is in fact much more than that.

Its role as a forum in which the US co-ordinates its arms control policies with its European allies, has grown constantly with the years and has become particularly important since Mr Gorbachev and former President Ronald Reagan gave disarmament a new momentum.

At the same time, the politi-

cal input into the Alliance's policies by its European members - except for France which withdrew from its integrated command structure in 1966 - has been on the increase ever since the Soviet Union caught up with the US in the strategic nuclear arms race nearly 30 years ago.

The resultant abandonment by Nato of its immediate post-war strategy of massive nuclear retaliation and its replacement in 1968 by the strategy of flexible response, could not have taken place without the full endorsement of the Alliance's European members. For flexible response, as distinct from massive nuclear retaliation, entails the possible graduated use of the entire range of nuclear weapons, including those stationed on European territory, in case a Warsaw Pact attack cannot be halted by conventional means.

The adoption of a more sophisticated strategy, which would serve as a kind of alarm system allowing an aggressor to have second thoughts before setting off a full-scale nuclear war, went hand-in-hand with a revised political strategy for improving relations with the Eastern bloc. The 1987 Harnet Report laid down a twin strategy of military preparedness and political dialogue with the Soviet Union and its allies, the

most outstanding success of which has been the intermediate nuclear forces (INF) treaty of 1987.

That doctrine has remained the basis of the Alliance's policies until the present day and was reiterated in the Brussels Declaration earlier this week. What has changed is the much greater emphasis that has been put by the Nato heads of government and a security system on the political efforts that they must make to overcome the division of Europe.

The goal is still a strong and united Alliance involving the presence of US forces in Europe and a security system based on a mix of nuclear and conventional weapons. There is a whole new agenda, however, which has nothing to do with military policy.

Nato's explicit objective has also to help glasnost and promote democracy in Eastern countries, to ensure that human rights and freedom of movement are enshrined in their laws and practices and to seek expanded economic, trade and technological relations with them.

That, perhaps, is as important a message to have come out of the Brussels summit as any troop reduction offer or compromise on short-range nuclear weapons.

Robert Mauthner

CODE WORDS FOR THE NUCLEAR DEBATE

ALCM. Air-launched cruise missile. The US, France and the Soviet Union have them. Britain also plans to obtain them.

Ballistic missile. One that follows a ballistic trajectory through most of its flight path. Cruise missile. Self-propelled missile sustaining its own flight through aerodynamic lift.

Dual-capable. Applied to weapons such as howitzers or certain aircraft designed both for conventional roles and for delivering nuclear warheads.

Dual track. The policy Nato used over INF (see below). Decided in 1979, it meant

introducing new missiles in Europe at the same time as negotiating limits with Moscow.

Extrusion. The US Pershing II and cruise missiles deployed in Europe from 1983, which are being removed under INF treaty.

ICBM. Intercontinental ballistic missile.

INF. Intermediate nuclear forces. Ground-based US and Soviet INF in Europe being scrapped under 1987 treaty. Range between 500 and 5,500km. Weapons with a range between 500 and 1,000km is a separate category, shorter-range intermediate nuclear

forces, or SRINF.

Lance. The only US ground-based nuclear missile in Europe after INF removals. Deployed with US and other Nato armies.

MIRV. Multiple Launch Rocket System. A US artillery system with European co-production. Chosen by the US as the launcher for a successor to the Lance.

Montebello. A 1983 Nato meeting in Canada which called for modernisation of nuclear weapons. Also decided to dismantle 1,400 warheads, on top of earlier cuts of 1,000.

SLBM. Submarine-launched ballistic missile.

SLCM. Sea-launched cruise missile.

SNF. Short-range nuclear forces, below 500km range. Includes air, sea and land-based. Two sub-categories: battlefield weapons (up to 150km) and tactical (160-500km). Strategic. Various definitions, but used to mean weapons that can hit US or Soviet territory. Third zero. Elimination of European-based SNF, or one category of SNF.

Zero option. In the INF debate, the US proposal to stop deploying if the Soviet Union withdrew all theirs. Moscow unexpectedly accepted.

David White

Short range nuclear missile launchers

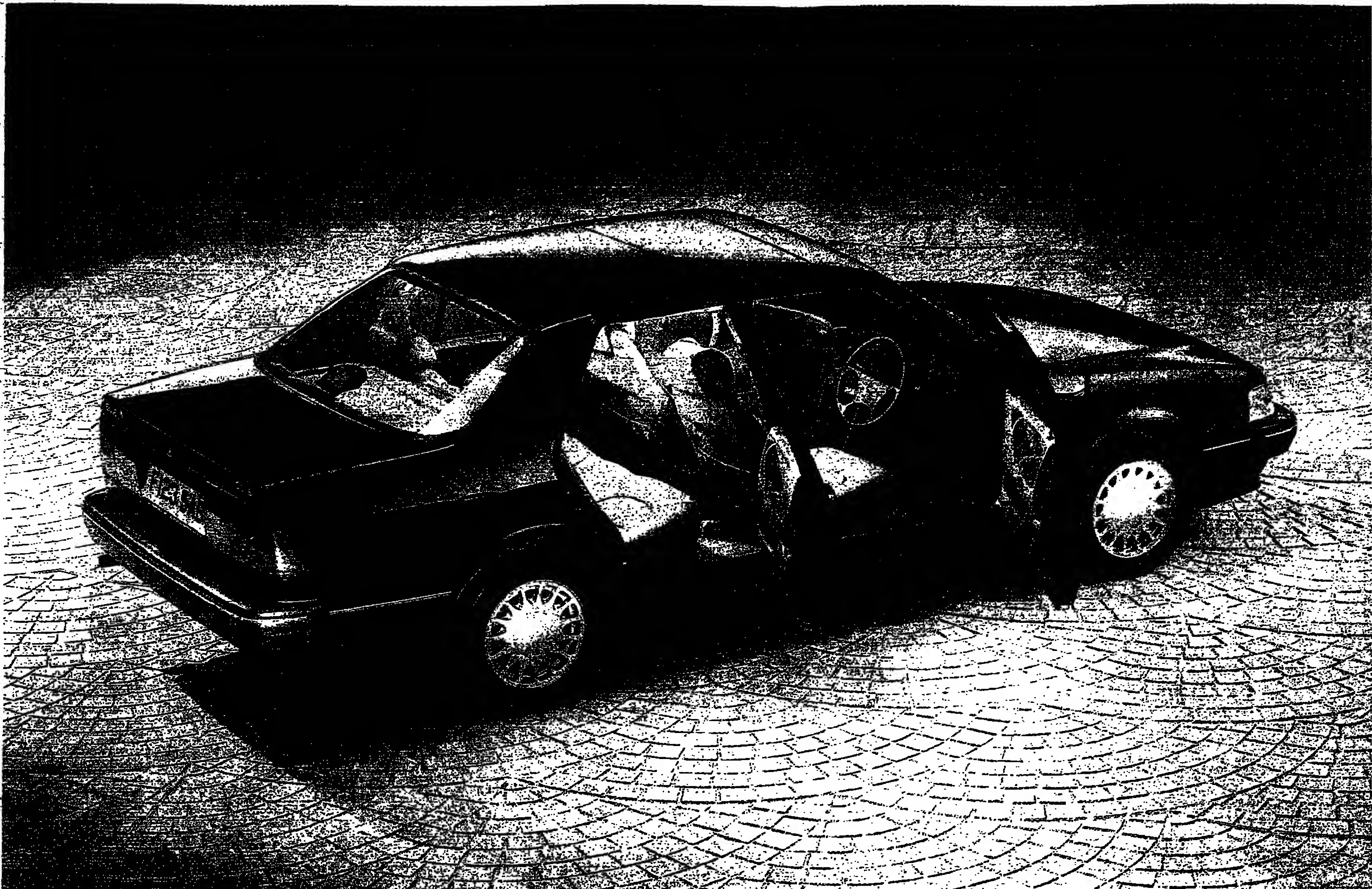
(Atlantic to the Urals)

missile	number	range	missile	number	range
Lance	98	120km	Scud	600+	290km
Pluton (France)	32	120km	Frog-7	900+	700km
			SS-21	200	120km

Western figures: total 120

Soviet figures: total 1,400

11,000



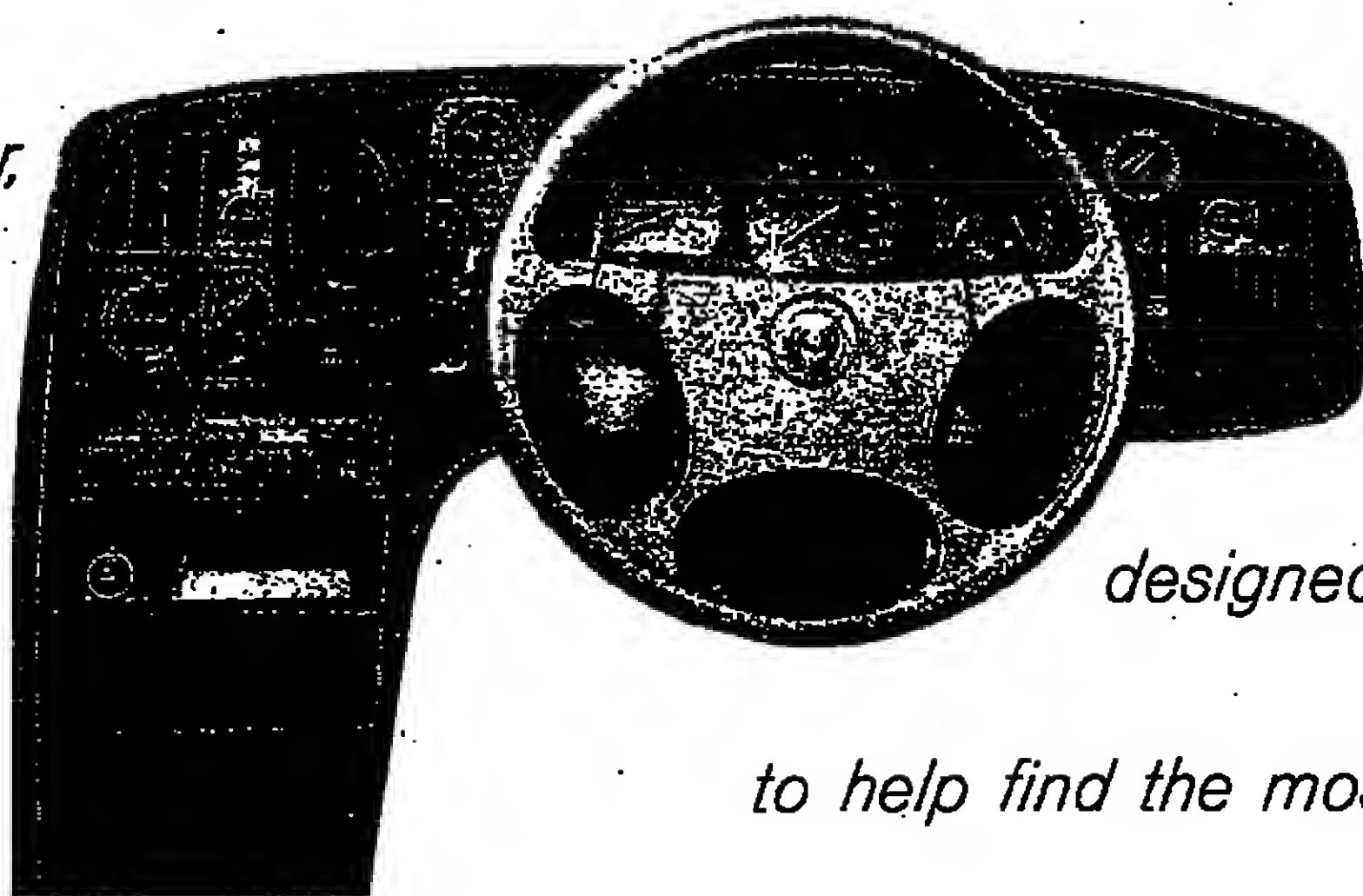
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on space. In the USA the Saab CDS is one of only two European cars officially classified as large. The other is a Rolls-Royce. The Saab, however is designed for drivers, not chauffeurs.

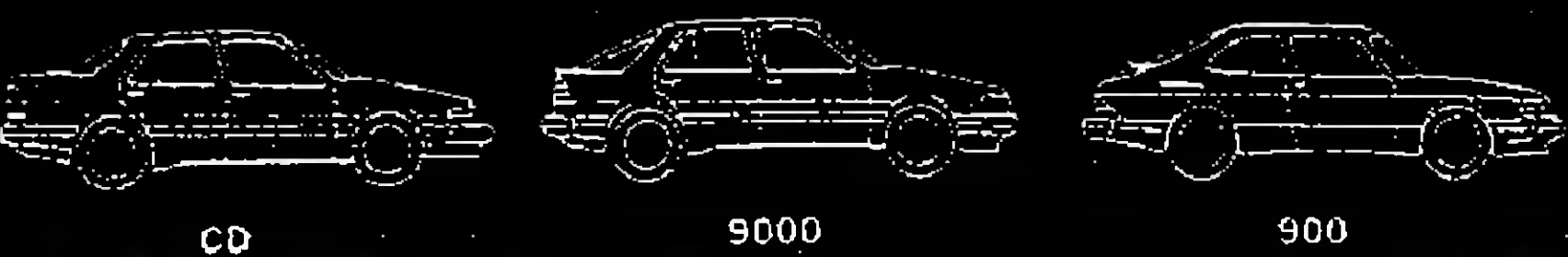


As you drive away, you realise that the luxury features of the CDS are not merely cosmetic. Beneath the leather upholstery, for instance, is a seat designed by orthopaedic experts, with five adjustments, to help find the most anatomically correct, yet comfortable position.

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AMERICAN NEWS

Row grows in Brazil over US ambassador

By Ivo Dawmay in Rio de Janeiro

A FUROR is growing in Brazil over a claim that the US's likely new ambassador to Brasilia attended at least one interrogation of a political prisoner when he served as a vice-consul in north-east Brazil at the height of the repression during the 21-year military regime.

Mr Richard Melton, who was expelled as ambassador to Nicaragua by the Sandinista regime last year, had already proved a controversial choice in Brazil as a replacement for the respected, Mr Harry Shandeman.

Mr Melton was a vice-consul in Recife from 1967 to 1969 when the government of President Emilio Médici cracked down hard on agitators across Brazil.

While no formal objections have been made, diplomats at the Brazilian foreign affairs ministry, the Itamarati, had thinly disguised its unhappiness that the US appeared to be awarding him the Brasilia post as a consolation prize for the Nicaraguan expulsion.

"There's a feeling we are being treated like a second rate country," one Itamarati said.

Now, a new storm has blown up following an allegation by a former Communist Party activist that Mr Melton participated in his interrogation in a notorious Recife political prison in 1968.

Mr Ricardo Zaratini Filho, now a assistant to a centrist Federal Deputy, has written to Mr Abreu Sodre, the Foreign Minister, asking him to reject the US choice.

Claiming he recognised the diplomat's photograph, Mr Zaratini has declared in a leading Sao Paulo newspaper that Mr Melton had been brought to the interrogation by a local police chief. Mr Melton was vice consul in Recife at a time when north-east Brazil was of particular concern to the US.

The diplomatic row comes at a new low point in relations between Brazil and the US. Washington is stepping up pressure on Brasilia to open up its protectionist trade regime while individual US politicians have been highly critical of the country's ecological record.

Historic handover of power following El Salvador poll

By Tim Coone in Managua

A MILESTONE in El Salvador's political history was achieved yesterday.

For the first time in over 50 years one freely elected president handed over the reins of office to another freely elected president.

Following the result of the March 19 elections, Mr Alfredo Cristiani of the right-wing Arena party is the country's president for the next five years.

The tragic backdrop to this event, however, remains the same - the unresolved conflict over wealth and distribution in a land essentially divided between opulent coffee barons and impoverished peasants.

Mr Cristiani takes office from President José Napoleón Duarte, who has been terminally ill with cancer for the past 18 months. He has promised to negotiate an end to the decade-long war with the left-wing FMLN guerrillas and to revitalize the economy.

The guerrillas argue that the turnout of only 50 per cent in the polls was a vote for their revolutionary stance, and have promised to make the country "ungovernable" unless the Arena party negotiates seriously with them.

One of several stumbling blocks to this is the controversial figure of Major Roberto d'Aubuisson.

Widely accused of being the brain behind El Salvador's notorious death-squads, he is a leading figure within Arena, and the FMLN is demanding that he be placed on trial as a condition for negotiations.

Argentina calm after three days of riots

By Gary Mead in Buenos Aires

A TENSE calm reigned over Argentina yesterday after three days of rioting in shanty-towns on the edge of Buenos Aires and slum districts in other big cities.

Emergency food supplies were being distributed in the worst-hit districts, as heavily armed police mounted guard over the few supermarkets to have survived the recent rampage.

Unofficial estimates of deaths increased to 16 yesterday, following the death of a woman in San Miguel de Tucuman. She died after 600 kilos of sugar fell on her in a store which a group had been attempting to loot.

In Rosario, the site of the worst looting, shops reopened yesterday but few had anything left to sell and fears grew that many people who had not participated in the disturbances would soon begin to run out of all basic commodities.

Rosario police have started legal action against 20 people accused of carrying guns and of having incited others to plunder supermarkets. Half are believed to belong to the left-wing political party Movimiento a Socialismo. Mr Luis Zamora, a national congress deputy for MAS, yesterday called for their immediate release. Mr Zamora claimed that 1,300 people have been detained in Rosario since Sunday, when trouble first broke out.

The rioting was sparked by a severe deterioration in Argentina's economy, with hyperinflation rapidly eroding wages.

Mr Jesus Rodriguez, who last weekend was appointed Economy Minister, said yesterday there were "technical reasons" why a slowing of inflation might be expected, although he did not indicate why or when.

He added that the central bank would soon issue sufficient bank notes to relieve the cash-shortage crisis which has crippled many banks.

Continuing high wage settlements being achieved by more militant trades unions are likely to put further pressure on inflation.

Political thaw set to follow end of Pinochet winter

As the leaves yellow and fall in the smog-filled Santiago autumn, General Augusto Pinochet seems set to spend his last winter as Chile's military ruler - such has been the political change since he lost his presidential mandate last September.

The terms of political reference have ceased to be how long the 73 year-old general might stay in power. Instead it is a question of how he will leave office.

"The Pinochet regime is fast atrophying," says Mr Sergio Elber, former minister in the Popular Front government under the late President Salvador Allende. At the other end of the political spectrum this view is echoed by Mr Andres Bello, head of the opposition Renovacion Nacional, the largest right-wing grouping. "This government is in a terminal phase," he says.

Only hardline elements in the Army, the most conservative of the three services, seem still unwilling to recognise that an unstoppable momentum has built up behind the process to transform military rule into a democracy.

Gen Pinochet's decision on Wednesday to accept amendments to his 1981 Constitution is the most significant pointer to the progress now being made towards a smooth transition.

Back in April Gen Pinochet refused to go along with any amendment to the Constitution, provoking a major confrontation with Mr Carlos Caseres, the civilian Interior Minister and de facto Prime Minister. Mr Caseres had initiated contacts with the opposition political parties on the understanding that the Constitution would be altered to remove anomalies in advance of December's presidential and parliamentary elections.

Mr Caseres immediately offered his resignation on the grounds that constitutional amendments were the only means of ensuring a consensual transition process. Gen Pinochet accepted his resignation but within 24 hours was obliged to restate him on his own terms when all the civilian members of the cabinet lined up behind Mr Caseres. It was the first time the general has been seen to give ground so publicly and on such a sensitive issue.

The amendments, to be put to a referendum in August, do not include any change to provisions that permit Gen Pinochet to remain as the commander-in-chief of the army for another four years after he is due to relinquish the presidency in March 1990. But they do facilitate the operations of the opposition for the December elections and have increased the number of elected senators in the upper chamber of Congress. "The reforms are insufficient but they open the door to a orderly transition to a fully democratic regime," Mr Patricio Alwyn, the Christian Democrat leader said yesterday. He has been the principal opposition negotiator with Mr Caseres.

Robert Graham, recently in Santiago, reports on Chile's smooth and apparently unstoppable transition to democracy.

The politicians' growing presence on the national stage has provoked the occasional rumble from the military, but the atmosphere both in Santiago and the other main cities has been exceptionally calm. Government success on an almost dogged business-as-usual basis. Such tranquillity is undoubtedly encouraged by the strength of the economy.

The economy is expanding at a phenomenal 6.6 per cent against 7.4 per cent last year. Pears of over-heating still have not prevented economists from estimating annual inflation of around 17 per cent. High copper prices meanwhile continue to provide a significant cushion and have pushed reserves close to a record \$3bn.

The scars of the poisoned grapes exported to the US in March has not been forgotten; but its effects have been absorbed. The foreign debt has been cut to \$17bn and there is an unimpeded flow of foreign companies seeking investment through debt-conversion mechanisms. The opposition has sounded warning bells on the need to raise wages substantially, but events in neighbour-

Key reform of Chile constitution agreed

By Barbara Durr in Santiago

THE CHILEAN Government and the country's opposition have agreed a series of reforms of the military's 1981 Constitution after nearly two months of difficult negotiations.

A text of the changes was not made public, but General Augusto Pinochet announced them in outline in a nationwide television address on Wednesday night.

The reforms, which fall short of several opposition demands, must now be approved by the four-man military junta that acts as the regime's legislature.

They will be then submitted to a national plebiscite, probably during the first half of August.

Although the appointment of members to the Senate was not eliminated - as the opposition had wanted - the number of directly elected senators has been increased from 26 to 38. There will be at least nine appointed members.

Future amendments of certain parts of the constitution were made easier by dropping the requirement that these be approved by two successive congresses. Instead, these amendments will need a two-thirds vote of the Chamber of Deputies and the Senate.

The next president will be elected for only four years instead of eight, and will not be able to succeed himself.

The provision of the constitution that outlawed Marxists has been redrafted so as to assure "true and responsible political pluralism."

Gen Pinochet also indicated an amendment of the provision related to the National Security Council, whose powers and composition the opposition wanted to change. But he added that the constitutional provisions on the armed forces had remained intact.

Mr Patricio Alwyn, the Christian Democrat who is the opposition's most likely presidential candidate, said that while the opposition had some reservations about the Government's final reform proposal, it acquiesced "in the spirit of reaching a consensus."

Manufacturing productivity up

US NON-FARM productivity fell at an annual rate of 1.1 per cent in the first quarter, according to a revised estimate issued by the Department of Labour yesterday. Anthony Harris reports from Washington.

However, farm productivity rose sharply and manufacturing improved its performance at an annual rate of 2.1 per cent. Construction and services were facing depressed markets in the quarter.

The figures show that manufactured goods labour costs remained tightly controlled, with unit labour costs up only 1 per cent from the same quarter in 1988. By contrast, unit costs in the whole non-farm sector had risen 5.3 per cent. Hourly compensation, including non-pay benefits, rose at a 5.4 per cent annual rate in the quarter, exactly in line with consumer price inflation. The implicit price deflator for all business output rose 3.6 per cent in the quarter, reflecting poor overall productivity.



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OVERSEAS NEWS

Chinese authorities crack down on foreign press

By Robert Thomson in Peking

THE CHINESE authorities have prohibited press coverage of the army and virtually banned contact between foreign journalists and Chinese citizens, as student protesters remain encamped by Tiananmen Square and the political power struggle continues behind closed doors.

In harsh measures reminiscent of the late seventies when the "bamboo curtain" was still in place, the Communist Party yesterday extended its martial law press restrictions to ban coverage of the military without prior approval of the Peking municipal government.

Contact between foreign reporters and Chinese citizens was made illegal by a decree that Chinese are not allowed to visit the homes or offices of overseas journalists to discuss anything related to martial law.

Until now, contact between the two groups has been relatively free, although foreign correspondents are regularly watched by security personnel. The clampdown follows massive Western media coverage of China's democracy campaign, and a general refusal by journalists to observe press restrictions and stay out of Tiananmen Square.

Zhao Ziyang, the party chief



Zhao Ziyang disappeared from sight

at the top of a purge list, has disappeared from sight and no longer appears to have any official responsibilities. His name has been omitted from a list of leading identities in the official Peoples' Daily, and there are continuing rumours that he is under house arrest.

With paramount leader, Deng Xiaoping, and a group of elderly conservatives in control of the party and the military, Zhao and his progressive backers seem destined for dis-

missal once the party's ruling central committee convenes for its fourth plenum.

The meeting was expected this week but with some delegates sympathetic to Zhao and his reform policies, Deng is having to use his considerable bargaining skill to ensure a unanimous condemnation of the party boss.

There are indications that final charges against Zhao and at least some of the reformers will be toned down from initial attempts to paint them as conspirators, but only to win over doubtful votes, and avoid widespread negative public reaction.

Tiananmen Square - last week the scene of huge anti-government rallies - was quieter yesterday, with less than 10,000 students still staging a sit-in to highlight their demands for political and press reform. But with several organisers of an illegal independent workers' union, and other activists in both Beijing and Shanghai, in jail, the atmosphere remains tense. Students plan to stay on until China's parliament, the National Peoples' Congress, meets on 30 June, but signs are that the authorities will attempt to regain control of the square before that date.

Iranian leadership battle heats up

THE RACE for the future leadership of Iran is gathering pace since the disclosure that Ayatollah Khomeini, the country's 87-year-old spiritual leader, underwent surgery last week to stop intestinal bleeding, write Kamran Fazel in Tehran and Victor Mallet in London.

Yesterday Ayatollah Khomeini was allowed out of his sickbed for an hour to meet relatives and pray in the mosque, according to a spokesman in Tehran. But it was not clear if he was in a wheelchair or walking.

On August 15 Iranians are to go to the polls to elect a new President and take part in a referendum to approve or reject constitutional amendments - still being negotiated - which are likely to give the presidency increased executive powers.

Hojatoleslam Ali Akbar Hashemi Rafsanjani, the popular speaker of the Iranian parliament and acting armed forces chief, is so far the only candidate.

More controversial is the former Communist and late partner of Ayatollah Khomeini is regarded by his supporters as irreplaceable and he forced his designated successor, Ayatollah Hosein Ali Montazeri, to withdraw in March.

Since then Hojatoleslam Ahmad Khomeini, the Imam's 43-year-old son and personal secretary, has carved out a more prominent public role for himself, partly by criticising Ayatollah Khomeini. It is assumed that a single man is found to replace him in the event of his death, the constitution provides for a three to five-man leadership council.

French conference on Cambodia

France is to host an international conference on the future of Cambodia in early August, a few weeks before Vietnam is scheduled to withdraw troops from the country it has occupied for a decade, the foreign ministry announced Thursday, AP reports from Paris.

France will serve as the venue for a meeting July 24-25 between Cambodian resistance coalition leader Prince Norodom Sihanouk, Hun Sen, leader of the Vietnam-installed Cambodian government, and representatives of the state's historical role in the economy, in which the public sector accounts for about 60 per cent of GDP.

Exchange rate policy is perhaps the biggest bone of contention in economic policy. Industrialists such as Mr Dov Lautman, president of the manufacturers' association and chief of the textile company Delta Gall, say the freezing of the exchange rate in 1987 and 1988 was the main cause of the slump in growth and investment.

The debt crisis last year in the kibbutzim movement and Koor industries, which together make up a large chunk of the economy, and the effects of the uprising also contributed, "But," says Mr Lautman, "the intifada is only a minor part of the problem."

One unintended effect of the uprising is the pressure it adds to the public purse. The military wants an extra 400,000 450 million from Mr Peres this year to cover its costs of policing the intifada. There are also additional budget claims to cover rising immigration this year - mainly by Jews from the Soviet Union and Argentina - and the costs of building out the kibbutzim and Koor.

Mr Bruno issued a stern warning to Mr Peres not to let these claims blot the deficit, but in the present economic climate something will have to give.

Canberra unveils radical reform of docks

By Chris Sherwell in Sydney

AUSTRALIA'S storied docks and bulk terminals. Some 3,000 ageing employees will be made redundant over three years, and 1,000 younger ones will be recruited.

In a long-awaited announcement, Mr Ralph Willis, Transport and Communications Minister, told parliament the reforms would "dramatically transform" the two maritime industries over the next three to five years, with major savings for the economy.

Under the changes to the docks: Employment arrangements in the stevedoring industry will shift from the current system of industry-wide employment to enterprise-based employment, and will entail changes to union representation at small ports.

International container depots and bulk terminals. Savings will be at least \$400m per year, although the government will commit a sum of \$155m towards redundancy payments.

The port authorities will commercialise their operations and encourage competition for stevedoring and towage services, again with large productivity improvements.

Under the shipping changes: Crews will be reduced on existing ships from an average of 29 to 21 over three years; to save a total of \$200m in crew costs by 1992 and \$350m a year thereafter.

On the most modern ships crews will be trimmed back to 17-18 before 1992, and potentially to 14-16 with redesigned training courses.

About 1,000 jobs may be lost, and the government will contribute a third of the estimated \$900m required for voluntary early retirement schemes.

The system of cargo which effectively prevents foreign competition in coastal shipping, will not be removed, but the permit system which provides for such competition is to be made more flexible.

ships will be extended for another five years beyond 1992. Other grants and fuel benefits are also being offered.

Yesterday's announcement was the result of numerous reports made to the government over the past five years. It is widely seen as a test of its commitment to structural reform of the economy.

In his speech, Mr Willis lambasted the maritime industries' "gross inefficiency," saying they had restricted the country's economic growth, reduced living standards and impaired the development of export markets.

Improvements rested substantially on the cooperation of the parties involved, he said, but were "crucial to our future economic well-being."

Violence stalks companies which balk at unionisation in S Korea

With tact and respect foreign organisations can avoid a bitter round of confrontation, writes Maggie Ford from Seoul

ON the same day as the union at Barclays Bank in South Korea was denouncing management as "colonial and authoritarian", a small foreign delegation visited a plant in a Seoul hospital.

The delegates from the International Metalworkers' Federation, were there to present a \$1,500 cheque to Mr Lee Kang Wook, who has been in hospital with severe burns for nearly six months.

Mr Lee works for Motorola, the US electronics manufacturer which has a factory making semiconductors and mobile telephones in South Korea. He was set on fire during a battle for union recognition at the plant late last year.

Emotional language and occasional outbreaks of violence have characterised labour management relations at a number of foreign owned and joint venture companies in the past two years since the country's democratic reforms began.

But managers at the large majority of companies and plants which have developed harmonious bargaining arrangements stress that such relations are not impossible to achieve.

Heated incidents have almost always involved companies which are accused of treating workers dishonestly, with contempt, or where workers believe that manipulated violence, usually in the form of "save the company" squads, has been used to intimidate workers.

The government's policy is not to interfere in disputes, but the Labour Ministry announced this month that foreign company chiefs would be banned from leaving the country and have their property seized if they failed to pay wages and other money owed to employees or were suspected of being about to renege on their obligations.

The Government is also planning to introduce a law requiring foreign investors to deposit three months' staff wages in an independent bank before setting up in South Korea. The move follows the recent closure of three companies and the departure abroad of their executives, owing hundreds of thousands of dollars in back wages.

Companies which have strongly resisted the setting up of unions include IBM, Motorola and Tandy Electronics, all of the US, and a number of small Japanese companies. At Motorola the US embassy was recognised after US union mediation earlier this year following the incident in which Mr Lee and other workers were set on fire.

Union officials report however that workers are still being intimidated, and the union leader has not yet been allowed into the plant. The South Korean union is the first ever formed at a Motorola plant and the dispute is being closely watched by international union organisations including the International Union of Workers in the US.

Other companies including Siemens of West Germany and Tandy Electronics have transferred production to Korean-owned plants. After the closure of the Tandy plant, angry workers took the Korean chief executive hostage for a week.

Outbreaks of violence have been far more common at production plants than in financial or professional services industries such as foreign banks or companies like IBM, where workers' grievances have mainly been expressed through publicity in the media.

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Workers with burns to face and body after a clash at Motorola

Workers with burns to face and body after a clash at Motorola plant and the dispute is being closely watched by international union organisations including the International Union of Workers in the US.

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After demonstrations outside the Australian embassy and wide media coverage, the manager was withdrawn and replaced with a Korean. The branch, which makes good profits, this year awarded the highest pay rise of all foreign banks.

Foreign managers in South Korea with good labour relations say that the secret of success is a sincere and preferably flexible attitude to pay negotiations in which is clearly a difficult transition period for the country.

Korean workers respond well to foreign companies who look for ways to make the staff feel part of the company and who respect their dignity. Although annual pay rises are averaging between 20 and 25 per cent this year as workers catch up with goods more appropriately produced in countries like China or the Philippines. Some workers suspect that companies have used union negotiations as an excuse to shut down such companies.

Fairchild Semiconductor, the US company which recently announced closure of its Korean plant in an international company reorganisation plan, negotiated the closure with its workers and has experienced no difficulties.

Thailand's growth roars ahead

By Roger Matthews in Bangkok

THE expected easing in Thailand's rate of economic growth has failed to materialise during the first four months of the year, causing economists and politicians to revise again their estimates for the full year.

Earlier predictions of 9 per cent made by the Bank of Thailand and others now appear too low as trade and investment have continued to expand impressively.

The Cabinet, which had been forecasting an average 5 per

cent annual growth during the life of the sixth five-year plan (1987-1991) has revised this figure to 7.5 per cent in the light of last year's 11.1 per cent growth, and the increasing evidence that this year could be close to 10 per cent.

According to provisional figures released yesterday, Thailand's exports totalled nearly \$6bn during the first four months of the year, an increase of 30 per cent over the comparable period of 1988. Imports rose, however, by 32 per cent

with the current account deficit widening to \$72m, double that of a year earlier. But with foreign investment continuing to flow strongly, the overall balance of payments surplus has widened in the first four months to over \$1.5bn, which was about the average forecast for the full year.

At the end of the first quarter Thailand's reserves had grown to a record \$3.3bn, equivalent to more than four months imports.

Recession dogs the Israeli economy for another year

By Hugh Carnegie in Jerusalem

ISRAEL'S economy is stubbornly refusing to revive after more than a year of stagnation, prompting anxiety among officials and the business community and putting finance minister Shimon Peres under increasing pressure.

Exports and investment have continued to decline since last year, industrial production has failed to pick up after a 3 per cent fall in 1988, unemployment has risen to more than 8 per cent, inflation is at an annual rate of more than 15 per cent and the government's budget deficit is likely to exceed last year's outturn of around three per cent of gross domestic product.

This week, Mr Michael Bruno, governor of the Bank of Israel, the central bank, blamed the effects of the Palestinian uprising in the occupied territories for prolonging the recession. It has hit construction and tourism particularly hard and demand for Israeli products.

Mr Bruno said he still expected an upturn in the second half to take real GDP growth to slightly more than 2 per cent for the year. He also said the unannualised inflation rate could be in single figures by the end of the year.

However, other senior officials and business figures detect little sign of an upturn and are pressing Mr Peres to take steps to stimulate growth. There is general agreement that a package in January of subsidy cuts, a wage agreement which allowed employers to settle for less than the inflation rate and a hefty devaluation of the shekel was a step in the right direction. Mr Bruno



Shimon Peres: under pressure

and the Finance Ministry argue that these need more time to have a positive effect. But industrial leaders in particular want further downward adjustment of the shekel, which was frozen for two years before the January devaluation, and measures to reverse worryingly low levels of investment.

Mr Peres says he is considering moves such as investment grants and new funds for high risk investments. He is also committed to loosening the government's tight control over local capital markets in which more than half of all pension and savings funds have to be invested in government bonds. There are gradual moves to reduce corporate tax rates and the Bank of Israel last month forced commercial banks to cut very high lending rates.

The government has ruled out further devaluation, however. Mr Peres and Mr Bruno

remain committed to using the exchange rate as a tool to control inflation, regarding it as a key element in reversing the triple-digit inflation of the middle of the decade. Their strategy is to concentrate on inflation while gradually reducing the state's historical role in the economy, in which the public sector accounts for about 60 per cent of GDP.

Exchange rate policy is perhaps the biggest bone of contention in economic policy. Industrialists such as Mr Dov Lautman, president of the manufacturers' association and chief of the textile company Delta Gall, say the freezing of the exchange rate in 1987 and 1988 was the main cause of the slump in growth and investment.

The debt crisis last year in the kibbutzim movement and Koor industries, which together make up a large chunk of the economy, and the effects of the uprising also contributed, "But," says Mr Lautman, "the intifada is only a minor part of the problem."

One unintended effect of the uprising is the pressure it adds to the public purse. The military wants an extra 400,000 450 million from Mr Peres this year to cover its costs of policing the intifada. There are also additional budget claims to cover rising immigration this year - mainly by Jews from the Soviet Union and Argentina - and the costs of building out the kibbutzim and Koor.

Mr Bruno issued a stern warning to Mr Peres not to let these claims blot the deficit, but in the present economic climate something will have to give.

Jordanian debt Jordan, hit by price riots in Amman sparked by an IMF-inspired austerity programme, has asked the Paris Club of creditor nations to reschedule its government-guaranteed debts, Reuters reports from Amman.

Talks between Jordan and the Paris-based club of major Western country creditors are expected to start in mid-July. The April riots, in which 11 people were killed and the government of Prime Minister Zaid al-Rifai toppled, were triggered by price increases of between 15 and 50 per cent on petrol, consumer goods and services.

Sri Lanka talks General Kalkot, the Indian Army Commander, arrived in Colombo yesterday for talks with the Sri Lankan defence Minister as the violent campaign against the presence of Indian troops on the island worsens, writes Mervyn de Silva in Colombo.

Prominent Indian citizens are to be given special police protection and Indian banks and business establishments will be guarded following the latest anti-Indian campaign by the extremist Sinhalese JVP.

Bhutto faces big test over budget deficit

By Christina Lamb in Islamabad

MS Benazir Bhutto confronts her first real test tomorrow when she presents Pakistan's budget. As Prime Minister of Pakistan's first, popularly-elected government in 13 years, she faces immense expectations but her room for manoeuvre is severely limited.

An agreement with the IMF forces her to tackle a crippling fiscal deficit while figures for last year's performance were released showing that in the last year inflation has doubled to 11 per cent, exports have declined sharply and industry has faced disastrously particularly large scale unemployment.

The economic report issued by the Finance Ministry shows that despite a substantial increase in agricultural production, Pakistan failed to reach its target growth rate of 6.9 per cent, achieving just 5.1 per cent.

Export earnings grew only 1.7 per cent to \$4.4bn against a growth target of 12 per cent, mainly due to a decline in sales of cotton yarn and garments and worsening terms of trade. Foreign debt has reached \$16bn, with the result that debt servicing, together with defence spending, now accounts for 50 per cent of government current expenditures.

Neither of these can be reduced. Ms Bhutto is left with the option of increasing taxes and cutting subsidies to reduce the budget deficit. In the first year of the IMF agreement this came down from 8.5 to 6.7 per cent of GDP, mostly through cutting spending on development programmes.

Last month the IMF agreed to relax the pace of reform. The deficit is now to be cut to 6 per cent of GNP in this budget instead of the 5.5 per cent initially demanded.

Fearing a backlash, the government has taken out a series of frontpage newspaper adver-

tisements complaining of the economic mess it inherited. However, Ms Bhutto, who holds the finance portfolio, is facing criticism for planning to leave on a trip to America immediately following the budget. She hopes that the goodwill she receives there as well as agreements on aid for education and health programmes and 60 F-16 fighters for the army will lessen resentment over the tougher measures.

The opposition intends to organise anti-American street protests during Ms Bhutto's absence hoping to embarrass her.

Glasnost finds remotest corner of Moscow's sphere of influence

Victor Mallet visits a small town in Marxist South Yemen and discovers a refreshingly comic approach to perestroika

THE wind of change blowing through the Communist world has reached one of the remotest corners of the Soviet sphere of influence, the town of Mukalla in the People's Democratic Republic of Yemen.

On the eve of Workers' Day in Mukalla's open-air theatre, officials of the ruling Yemeni Socialist Party, having recited brief and formal speeches in support of scientific socialism, sat back and watched the local comedians mocking government bureaucracy and inefficiency to guffaws from the crowd. In one popular sketch a doctor examines his agonised patients and diagnoses rheumatism from standing in queues and abdominal pains caused by housing shortages.

"We are beginning perestroika in a democratic way and these things tonight are our form of glasnost," said Mr Ahmed Abdullah al-Majidi, the regional party secretary, after the show.

His views are echoed in South Yemen's capital Aden by government ministers and by foreign diplomats from East and West. Over the past year South Yemen, the Arab

world's only Marxist state and one of the poorest, has increasingly admitted the mistakes of the past, repaired relations with Arab neighbours and the West, and made efforts to reform the ailing, state-dominated economy.

Yemenis have a long history of political and tribal violence, but they were shaken by the bloodletting in the 1986 civil war between the former President, Mr Ali Nasser Mohammed, and his opponents in the party. At least 2,000 people were killed after he had his rivals gunned down at a Politburo meeting, although he was eventually defeated and is now based in Damascus.

Since those traumatic events South Yemen's rulers have had to come to terms with an acute shortage of foreign exchange and the threat of isolation at the foot of the Arabian peninsula.

Western governments insist that Soviet aid to South Yemen has fallen sharply, although that claim is strenuously denied by the Soviet Embassy in Aden. What is certain is that Moscow is preoccupied with the problems of perestroika at home and

impatient with its expensive and old-fashioned allies in Africa and the Middle East. Ethiopia and South Yemen may give the Soviet Union a useful strategic chokepoint at the mouth of the Red Sea, but they are less attractive when détente is in vogue and when Moscow is trying to woo South Yemen's conservative, anti-Communist neighbours, in particular Saudi Arabia.

Aden has watched with concern as the rest of the Arab world coalesces into economic and political groupings where South Yemen is conspicuously absent, first the Gulf Cooperation Council and now the Arab Cooperation Council of Iraq, Egypt, Jordan and North Yemen.

At the same time remittances from more than 100,000 South Yemen workers in the Gulf - the remittances are the lifeblood of an economy which imports 10 times as much as it exports - have fallen by half in the last five years to an annual \$250m or less. The Soviet Union has found oil in the Shabwa region, but it is likely to be some time before exports begin to provide a significant income for the government. It is against this background that Aden

has been mending fences with neighbours and potential donors. Government ministers have busy travel schedules, to Egypt and Jordan, Rome, Paris and Scandinavia.

Last year President Zaidur Abu Bakr al-Attiyah visited the Sultan of Oman, the first presidential visit to this long-time enemy since the British left Aden in 1967; and this year three British minesweepers and a support ship called at Aden port, again for the first time since the revolution. The government has even hinted at the imminent restoration of relations with the US. "We feel it's about time we had contacts with everybody," says Mr Farouq Hakeem, the Deputy Information Minister.

Despite continuous border disputes, even the relationship with Saudi Arabia is marked by less mutual suspicion. This with North Yemen are now particularly close, with both countries declaring their desire for unity and agreeing to share the possible oil wealth of a disputed border area. Citizens can now travel easily between the two.

At home a number of economic and political reforms are under way. Some of

those arrested after the fighting in 1988 have been freed and there is talk of introducing a more democratic election system. Newspapers are more open in their criticism of the government's performance.

Farmers and fishermen are allowed to sell more of their produce in the souks - the free market - instead of sending it all to the cooperatives or the government marketing organisations. Agricultural taxes have been reduced and some state procurement prices increased. Yemenis agree that there are now more vegetables and fish available as a result of the reforms, and government officials are not afraid to admit past errors. "There were defects in marketing and labour productivity," says Mr Hassan Hubeishi, Deputy Minister of Trade and Supply. "There were decreases in production in a number of areas."

Short of revenue, the government is even considering introducing charges for education and health. Rich Yemenis living in Saudi Arabia and elsewhere, and foreign companies, are being urged to invest in joint ventures with the state, although a new investment law has yet to be com-

pleted. All but the most optimistic of South Yemen's 2.4m people realise there is still a long way to go on the road to reform. Investors will remember the nationalisation programme of 1989 and they are aware of South Yemen's poverty and instability. They are unlikely to rush to participate in government-controlled joint ventures.

For several years the bazaar merchants who remain in Aden have found it impossible to obtain import licences except for a few essential items. The average South Yemeni has a life expectancy of only 45, and the gross domestic product is barely at the level it was in 1983.

Thousands of businessmen and administrators have fled north with their skills to escape political repression and economic decline since 1987, and they are reluctant to return to a country where the state and the party are all powerful and unpredictable. In South Yemen - as in several of the reforming socialist states of Africa - the wind of change is still only a hesitant breeze.

WORLD TRADE NEWS

Rivals cut prices in bid to win EFA radar deal

By David Goodhart in Bonn

THE TWO consortia bidding for the contract to build radar systems for the European Fighter Aircraft (EFA) have cut the prices of their bids significantly. A decision on the approximately £1.5bn order is expected soon.

The EFA partners are divided over which bid to accept. With Britain, Italy and Spain behind the ambitious ECR 90 radar system being developed by Ferranti with Fiat (Italy), Insel (Spain) and Siemens (West Germany), while West Germany is pushing for the tried and tested MSD 2000 system developed by AEG (West Germany), Fiat, Insel and the UK's GEC-Marconi, based on a system made by Hughes of the US.

Earlier this week the steering committee of the Nato EFA Management Agency (NEFMA) failed once again to reach unanimous agreement on which bid to accept. It is thought that the West Germans will eventually accept the ECR 90 but first they want assurance that cost overruns will be fairly shared.

According to Intervia Air Letter a further meeting over

distributing responsibility for overruns will be held this weekend which could produce definitive support for the ECR 90 next week. It is more likely that the decision will be referred to National Armaments Directors who are to meet later this month.

According to NEFMA officials German anxieties over cost overruns on ECR 90, which would require re-opening the issue in the Bundestag, ought to have been soothed by the recent round of price-cutting by both the AEG-led consortium and the Ferranti-led opponent. AEG entered a last minute bid cutting its price by nearly 10 per cent. This was subsequently matched by Ferranti. There is now said to be little to choose between the two offers on cost grounds.

Defence analysts say the price cuts mean either that the original bids had enormous profit margins built in or that most of the contractors will now be making losses on the deal. However, one UK official pointed out that apparent price cuts can be made by shifting work from the development to the production stage.

The silver lining in Africa's debt clouds

Equity swaps and debt discounting are providing an incentive to foreign investors

IN THE age of Cecil Rhodes, investing in Africa was not usually a complicated affair. Carved up by European treaty, the continent's vast mineral resources, huge tracts of land, and limitless pools of cheap labour were rarely the subject of delicate negotiation. Financial expertise was not ultimately one of the more practical aids to making money work in Africa. Quinine, locomotives and the Maxim gun were.

But if foreign capital was lured to Africa by what seemed the continent's enormous potential, a century's experience has taught investors that not even the most arbitrary methods are any guarantee of dividends. Littered from Senegal to Zambia with the wreckage of ambitious private investment projects, Africa has a way of defeating even the most confident and carefully-laid investment schemes.

Certainly there are modern success stories - Mr Tiny Rowland's Lombo empire is only one case in point - but for every investor who has scaled a financial Kilimanjaro there are 20 who have gone down in Africa's economic quicksands. If the continent's potential remains largely just that - potential - it is because the problems involved in exploiting it are huge. Even in the colonial period African investment was

high-risk investment. Today, after nearly three decades of independence, the chances of success are much higher.

To an initial and still strong ideological resistance to foreign investment on the part of most African governments can be added a whole range of obstacles and disincentives: parastatal monopolies, overvalued exchange rates, low fixed producer prices, lack of raw materials, foreign exchange retention and remittance limits, land ownership laws, and the simple logistics of supply and transportation. This is just the top of the list combined with the political insecurities that characterise the continent, they are enough to turn most investors away.

But as Africa's economies evolve, so too do the opportunities they present. Five years ago, for example, potential investors would have seen Africa's heavy indebtedness to Western commercial creditors as the last area in which they might find any benefit. Today, however, debt discounting and debt-for-equity swaps form a new generation of investment instruments that offer hope to both foreign investors and local commercial creditors.

Africa may never turn into an investment paradise, but according to consultants specialising in small and medium size investment in Africa, the

observance of some basic ground rules can eliminate much of the risk involved and make venture capital operations viable.

Choosing an investment project that offers reasonable prospects of returns with a minimum of complications is an obvious prerequisite, but many potential ventures go aground right here. In most African countries the state has intervened heavily in a wide range of productive sectors regarded as essential to domestic interests: simply finding an area in which pricing and marketing regulations permit freedom of operation and adequate profit margins is a major step.

In these conditions it is generally only export-oriented investments that are seen as viable: they escape the constraints of domestic markets, provide the foreign exchange necessary for recurring imported input costs, and allow the repatriation of profits.

Commodity agriculture, tourism, and value-added processing are among the foreign exchange earning activities less subject to government intervention. Identifying projects with low foreign exchange costs is another major hurdle to be overcome. Most investment consultants agree that any project requiring a high proportion of

start-up and recurrent costs in foreign exchange stands little chance of success. They emphasise instead labour-intensive projects: the higher the local currency component, the greater is the chance of working inside a profit margin. This rules out many high tech operations and those requiring heavy investments in imported capital equipment or raw materials.

In addition, many investors claim that projects can be viable only if local currency can be purchased at a considerable discount. With many African governments anxious to dismantle commercial foreign exchange debts built up over time in central banks, debt pipeline discounting is now in fact becoming a major incentive to local investment.

Rather than sitting on debts that may never be honoured, many companies are willing to sell them to foreign investors at discounts of up to 75 per cent. Creditors are satisfied to recuperate at least a portion of the foreign currency owed them, while the bank settles the debt transferred to the foreign investor in full, but in local currency equivalents. Another alternative is the debt-equity swap, in which creditors, rather than selling debt to third parties, swap them for local currency equity in new investment projects at

highly preferential rates. In the financing of any investment package consultants stress the importance of obtaining as wide a range of investment partners as possible. One foreign investor willing to put up the project's foreign exchange component is essential: the local currency component can be obtained through a variety of sources. A typical package would include equity and investment funds from pipeline creditors, local investors, and increasingly, international private enterprise promotion agencies.

Examples of these are The World Bank's International Finance Corporation, the US Overseas Private Investment Corporation, and Britain's Commonwealth Development Corporation. Grant aid from international development agencies can also be enlisted to improve infrastructure around project locations.

Land rights for agricultural, tourist and industrial development sites can also pose problems to foreign investors. These obstacles can be reduced if public authorities support or are given representation in the investment. Specialists argue against any form of partnership with parastatal companies, but land held through local or district councils in return for an equity share in the investment can often



Tiny Rowland: modern success story

resolve major difficulties. These are only a few of the considerations that must go into a successful investment in Africa only an intimate and detailed knowledge of complex local conditions and regulations can allow a competent evaluation of a project's viability. For this reason the services of locally-based consultants are indispensable.

But even here there are pitfalls. Feasibility studies giving investment go-aheads are not always to be trusted: they are often undertaken on behalf of principal investors who are also contract suppliers. Interested primarily in start-up sales, they are little interested in long-term returns or the fate of distant investment partners. If caution, thoroughness, and an ability to spot risks as well as opportunities are prerequisites to setting up investments anywhere in the world, they are especially so in Africa.

We must change, admits top Japanese trade official

By Ian Rodger in Tokyo

JAPAN still has "lots to do" to get rid of structural obstacles to imports, a senior official of the Ministry of International Trade and Industry admitted yesterday.

Mr Tetsuhiko Isayama, director of MITI's Americas and Oceania division, welcomed the US proposal last week that the two governments discuss structural obstacles to trade flows. "I hope we will engage in real discussions. We have lots of ideas."

He said most of the bilateral trade imbalance was due to US structural problems, but Japan too had some obstacles. There were still some elements of Japanese business practice that differed too much from international standards, and the Japanese people had to get over what he called their "obsession with destination syndrome".

He said Japanese people were still too concerned about the country's lack of resources. Thus they worked too hard and they were inclined to accept policies permitting government to allocate resources rather than let market forces prevail. "This practice must be changed," he said.

Mr Isayama said that now that Japan's economy was large, Japanese business behaviour had to set an example for others. Elements of it that excluded foreigners would have to be changed. He said MITI was willing to move expeditiously on some problems, such as the rigidity of distribution channels by the end of this year, but he hoped US businessmen would modify some of their business practices too, such as a too narrow focus on the domestic market. He regretted the US decision

last week to single out Japan as an unfair trading nation under the 1988 Trade Act, but accepted it in a longer view of US trade policy. He said the US had been extremely generous in setting up the free trading system after the war, giving most countries big advantages to help rebuild their economies. Now that many of those countries were strong, it wanted to remove the advantages. And since Japan was the country that enjoyed the biggest surplus, it should help the rest of the world.

Mr Isayama said MITI was willing to look at any ideas to promote imports. It had set itself the objective of making Japan the world's largest importer (it is now fourth after the US, West Germany and the UK) and was doing everything it could to encourage foreign businessmen to come to Japan.

Hills offers Gatt talks in Super 301 peace move

THE United States yesterday appeared to offer an olive branch in the dispute with its major trading partners over its decision last week to name Japan, Brazil and India as unfair traders under the Super 301 provisions of last year's trade act, writes Peter Norman in Paris.

Mrs Carla Hills, the US Trade Representative, told the Financial Times that negotiations with the countries identified as unfair traders could be brought within the framework of the General Agreement of Tariffs and Trade.

Mrs Hills gave no details about how such a move - which could defuse international criticism of the US for talking unilateral rather than multilateral action to reduce its trade disputes - could be put into effect. She added that the idea has not yet been discussed with Japan, India or Brazil.

But she pointed out that both the Super 301 decisions and the present Uruguay Round of Gatt trade liberalisation talks were designed to expand trade and open markets and that the US goals were consistent with discussion in Gatt.

Mrs Hills said the US and Japan would hold talks about the Super 301 decisions. She also disclosed that the two countries would start discussions around the middle of this month on the separate US initiative to correct Japanese structural impediments to trade between the two countries.

Brazil to ease import ban

By Ivo Dawson in Rio de Janeiro

BRAZIL is expected to publish a newly reduced list of prohibited imports early in the second quarter aimed at cutting back sharply the 1,300 products still banned from entry.

But officials of Cacex, the state trade agency, insist the move is part of an ongoing liberalisation process, not a response to the US's targeting of Brazil under its Super 301 trade legislation. At the same time, the government has renewed its attacks on the American decision. Mr Paulo Tarso Flecha de Lima, head of the Foreign

Affairs Ministry, described the US strategy as "illegal" and "aggressive" and said the US is known to be irritated at the slow progress of Brazil's strategy of eventually ending import substitution.

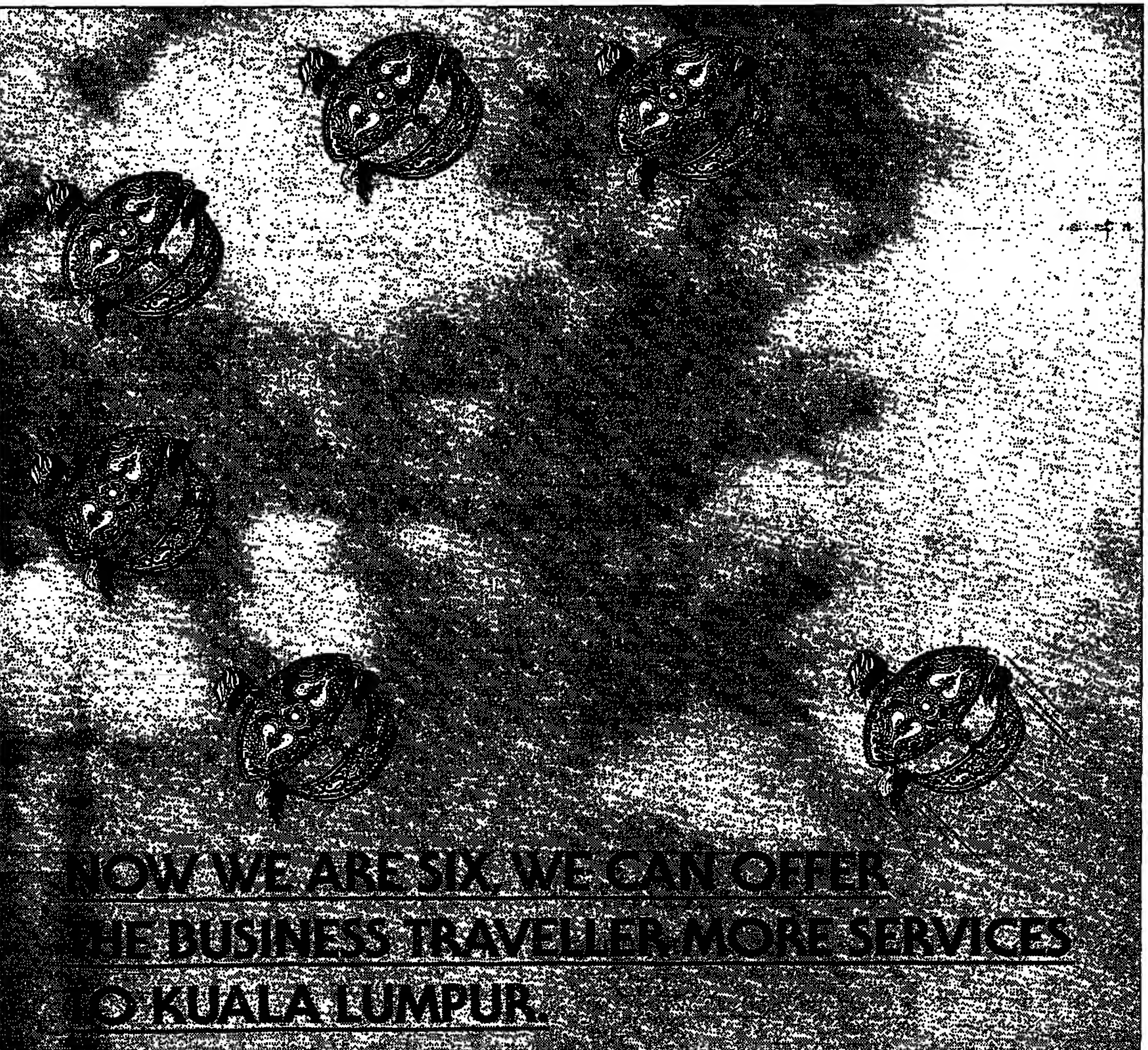
Under this policy, Brazil had intended to "liberate" 5,000 products for import by the end of last year. That timetable was put back by 12 months last November and there remain at least 1,300 products still to be granted import authorisation. Cacex is now believed to be attempting to reduce the total to 300.

Venezuela cuts import tariffs

By Ivo Dawson in Caracas

MR Carlos Andres Perez, the president of Venezuela, has announced a big reform of tariffs and import regulations, writes Joe Mann in Caracas.

The reform, part of a general economic adjustment programme unveiled by the Perez administration in mid-February, was designed to reduce gradually protection of domestic industry, and make it more competitive. The main elements are cuts in tariffs this year to 80 per cent ad valorem for imported consumer goods, and to 50 per cent for other items; these to fall to 20 per cent by 1993.



United Cable Television Corporation
 5 1/2% Convertible Subordinated Debentures
 Due July 9, 2001
 Notice of Execution of a Supplemental Indenture

Notice is hereby given that on May 25, 1989, United Cable Television Corporation ("United Cable") and Morgan Guaranty Trust Company of New York (the "Trustee") entered into the First Supplemental Indenture (the "Supplemental Indenture") to the Indenture (the "Indenture") dated as of July 9, 1986, between United Cable and the Trustee relating to United Cable's 5 1/2% Convertible Subordinated Debentures (the "Debentures") due July 9, 2001. The Indenture requires execution of a supplemental indenture by United Cable in case of a merger resulting in a reclassification or change of outstanding shares of United Cable's Common Stock. On May 25, 1989 (the "Effective Time"), United Cable merged (the "United Cable Merger") with a wholly owned subsidiary of United Artists Entertainment Company pursuant to the Second Amended and Restated Agreement and Plan of Reorganization and Merger (the "Merger Agreement") dated as of March 8, 1988, by and among United Artists Communications, Inc., United Cable, and Tele-Communications, Inc., which resulted in a change of outstanding shares of United Cable common stock as described in a prior notice.

Pursuant to the Merger Agreement, Section 1205 of the Indenture and Article I of the Supplemental Indenture, holders of Debentures converted after the Effective Time will receive \$38.50 in cash for each \$26 in principal amount of converted Debentures. Pursuant to the Supplemental Indenture, the Conversion Price for the Debentures is not subject to further adjustment. Provisions in the Indenture requiring notification of Debenture holders in the case of certain corporate actions affecting the value of United Cable common stock and a corresponding adjustment of the Conversion Price have been removed as these provisions are no longer applicable.

The foregoing summary does not purport to be complete and is qualified in its entirety by reference to the full text of the Supplemental Indenture. Copies of the Supplemental Indenture may be obtained by holders of the Debentures from either Morgan Guaranty Trust Company of New York, 23 Wall Street, New York, New York 10015, Attention: Corporate Trust Department, or United Cable Television Corporation, 2930 East Third Avenue, Denver, Colorado 80206, Attention: Stephen M. Brett, telephone (303) 321-4242.

This notice is given pursuant to Section 1205 of the Indenture.
 Dated: June 2, 1989

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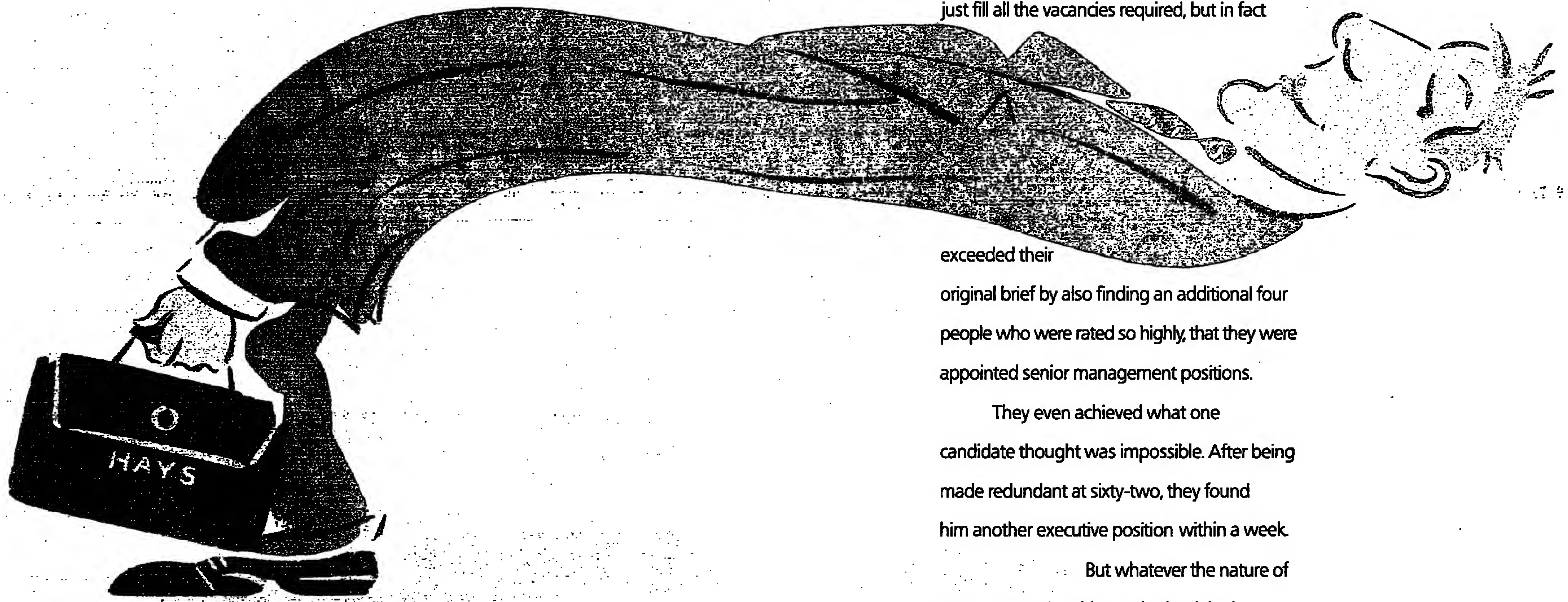
It was a tall order for any company, but Accountancy Personnel interviewed over 200 possible candidates in four weeks. They didn't just fill all the vacancies required, but in fact

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Other venture capital companies might think this kind of thing just too risky. Particularly when the total funding required was £68 million.

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When time is of the essence - as it was in this case - it pays to strike while the iron is hot.

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FT LAW REPORTS

Digest of Easter Term cases reported

FROM APRIL 25 TO MAY 12

Smith v Eric S Bask, Hazzis and Another v Wyre Forest District Council and Another (FT, April 25)

In two appeals concerning the liability of surveyors who, the trial judges had found, carried out their surveys without exercising reasonable skill and care, the House of Lords held that, in the absence of disclaimer of liability, the valuer who valued a house for mortgage purposes knowing that the mortgagee would rely and the mortgagor would probably rely on the valuation, and knowing that the mortgagor had in effect paid for the valuation, had a duty to exercise reasonable skill and care. In deciding whether the disclaimers of liability fell within section 2 of Unfair Contract Terms Act 1977, which said that a disclaimer should satisfy the "reasonableness" test, their Lordships stated it was unfair and unreasonable for a valuer to rely on an exclusion clause directed against a purchase in the circumstances of the present appeals.

Minorities Finance Ltd v Daryman Ltd (FT, April 26)

The plaintiffs had obtained summary judgment against the defendant for sums due under guarantees. The defendant was granted leave to defend only that part of the claim which related to compound interest on the outstanding sums on appeal to the Court of Appeal. Lord Justice Neill stated that it might well be that according to modern banking practices it was an implied term, in the absence of any express agreement to the contrary, in all arrangements for loan accounts with bankers, that compound interest could be charged. But in the absence of clear evidence, it would not be right to give summary judgment for that part of the claim so that the defendant would be granted unconditional leave to defend the claim insofar as it related to compound interest.

Avelling Barford Ltd v Perion Ltd and Others (FT, April 23)

Avelling, owned and controlled by single shareholder, Dr Lee, was in financial difficulties. It decided to sell a property to Perion, another of Dr Lee's entities for £350,000. By the time that the transaction was completed, however, outline planning permission was formally granted for the building of houses on the land. Six months later, Perion sold the

property for £1.5m. In dismissing a motion by the defendants to set aside a judgment ordering Perion to account as constructive trustee for the proceeds of the sale to Avelling, now in liquidation, Mr Justice Hoffmann stated that a transaction which amounted to an unauthorised return of capital was ultra vires and could not be validated by shareholder ratification or approval. Although the transaction in the present case was in law a sale, it was a false dressing that it was a sale at arm's length at market value.

The Chanda (FT, May 3)

The sellers and buyers claimed on a subrogated claim by the insurers against the shipowners for the total loss of a plant carried on the Chanda from Bremen to Jeddah. The control cabin of the plant contained electronic equipment comprising some 90 per cent of its value and it was stowed on deck in the worst possible position close to the bow where pitching was most severe. In giving judgment for the plaintiffs, Lord Justice Neill stated that the peril of the sea exception in paragraph 608(1) of the West German Commercial Code was not available to the shipowners since it excluded exemption where the occurrence was the result of a circumstance for which the carrier was responsible. Regarding the package limitation in paragraph 660, the clause was not intended to protect the shipowner who, due to a fundamental breach of contract to stow below deck, exposed the cargo to risk.

Hongkong and Shanghai Banking Corporation v Kloeckner & Co AG (FT, May 5)

In summonses arising out of a bank's facilities in crude oil dealings, the issues were whether it was open to a party to contract out of his right of set-off; and second, whether a set-off could be maintained in answer to a claim under a letter of credit. Lord Justice Neill stated that in *Holmes v Presswork* (1971) 1 QB 1, the Court of Appeal had held that a banker's right to combine the accounts of a customer and to set off debits on one against credits on the other could be excluded by agreement express or implied to keep the accounts separate. In this case, Kloeckner undertook irrevocably to pay the invoice in full without any deduction or counterclaim and, as a matter of law, the bank was entitled to rely on that

undertaking. But regarding the letter of credit, there was no principle which debarred a bank from setting off its own claim against a claim by the beneficiary under a bill of exchange, particularly in the circumstances where the bank's claim was liquidated and related to the banking transactions which had given rise to the letter of credit.

Dawson v Inland Revenue Commissioners (FT, May 8)

A trustee of discretionary settlements, where two of the other trustees lived abroad as did the beneficiary of the trust, was assessed to tax on the whole income of the settlements including that arising from the foreign assets. He accepted liability for tax on income from UK assets but disputed liability on income from foreign assets. The Revenue contended that the whole of the income from foreign investment accrued to the trustee as a "person residing in the UK" under para 1(a)(i) of section 106 of the Income and Corporation Taxes Act 1970 and the fact that it accrued to him jointly with two co-trustees resident abroad was irrelevant. Dismissing the submission, the House of Lords stated that there could be no justification for assessing the trustee alone on

the ground of his UK residence because the income did not accrue to him personally.

Northumbria Water Authority v Newcastle and Gateshead Water Company and Another (FT, May 10)

For the charges scheme that the area water authority imposed, its starting point was ascertaining how much it spent overall on water resources both as a water company and as a water authority and by private abstractors. Abstraction charges were then assessed by taking the total water abstraction expenditure, deducting the revenue from private abstractors, and dividing the balance between the authority and the water companies in proportion to the amount of water expected to be supplied on a five-year basis. In holding that these criteria were reasonable the Master of the Rolls stated, inter alia, that it was only fair that those companies which incurred the greater expenditure in the discharge of the authority's duty to supply water throughout its area, should be relieved of some of the charges.

Irish Shipping Ltd v Commercial Union

Assurance Co plc and Another (FT, May 12)

On a time charter, cargo claims were the charterers' liability. Insurance was taken out in Antwerp and provided that all settlements of claims by the leading underwriter "will be binding on all underwriters," with about 83 per cent of the risk insured with English companies. The charterers went into liquidation and the shipowners, who paid the cargo-owners, sought indemnity from the insurers. In deciding whether there could be a representative action under the RSC Ord. 15 rule 12 and rejecting the argument that the case could never be within the rule where each insurer was liable for its proportion of the loss, the Court of Appeal stated that a claim was not automatically excluded from a representative action merely because made by numerous plaintiffs severally or resisted by numerous defendants severally. This was one claim on one contract in which the insurers all had the same interest irrespective that the foreign insurers might argue that their obligation was not situated in the UK.

Aviva Golden

This digest of Easter Term cases will conclude on Tuesday of next week.

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THE PROPERTY MARKET

Where the VAT buck may stop

Paul Cheeseright and Richard Waters on a tax change with far-reaching implications

The most far-reaching tax changes to affect the property industry for more than a decade are grinding their way through Parliament. Putting VAT on property and construction is part of the Finance Bill, now at the committee stage of line-by-line scrutiny in the Commons. It would be idle to say that VAT was actually welcomed by the industry, but it was accepted with moderate grace. Lobbying against the Government's chosen method of applying the tax has been concerned with detail.

The issue of how long the transition period should be has not disappeared. It will come up again when the Finance Bill reaches the report stage. Developers escaped VAT if they had legal commitments to go ahead with a project before June 31, 1988.

The argument here is that there are, in large-scale projects, commitments to proceed which do not necessarily have a legal force. Therefore the Government needs to be more elastic in its approach. This is the case of the British Property Federation and sympathetic MPs. The Treasury is unsympathetic and holds out no hope of change.

The effect that VAT would have on the property market itself is another question. The

issue of who would foot the VAT bill in cases where financial institutions were leasing premises can be tested only in the market place. If financial institutions are not paying VAT themselves they might react strongly to any landlord exercising the option to put VAT on rents.

Yet it is the whole question of exemptions from VAT that underlies the chief immediate problem. The Government, following talks with the European Commission, suddenly shifted its position on the application of VAT to land.

Amendments to the Finance Bill were tabled on May 11 and pushed through the standing committee on May 18.

It had been intended that VAT would be charged on the supply of land when construction of a commercial property development started (or at cost, if the land was acquired before the new rules came into force). But the Government has now dropped the intention of taxing land as such and switched its attention to the

completed value of a building. Where a developer buys his land, constructs his building and sells it on to a company which itself sells products that have on them a VAT label, there is no problem. The VAT simply rolls through to the final consumer of the company using the building. But where the land is already owned, a new situation is created.

The changes mean that any company redeveloping its own land (known as a "self-supply") must pay VAT on the full market value of the land and buildings on the date the development is completed. This means a tax at 15 per cent on land which is already owned.

There is nothing new in the principle of this. Motor manufacturers who supply themselves with cars already pay VAT in the same way. In these cases, however, there is an obvious "added value" being created.

But application of this principle brings up the problem of the VAT-exempt. Businesses whose sales are exempt from

VAT - including financial services, health and education - cannot pass on the tax. So they will have to foot the bill themselves. London's financial district, with the highest concentration of exempt institutions, on the most expensive land, will therefore bear the brunt of the changes.

Still, the scale of the owner-occupier problem should not be overstated. Most property in the City of London is leased. The role of the financial institutions in the City market is clear from the accompanying chart. Jones Lang Wootton has calculated that between 1984 and 1988 18.5m square feet of new floorspace was created of which 10 per cent was taken up by owner-occupiers. Of the total take-up, financial institutions accounted for 10m square feet, of which 15 per cent was absorbed by owner-occupiers.

Nor are the financial institutions completely naked. The blow is tempered slightly by their taxable sales.

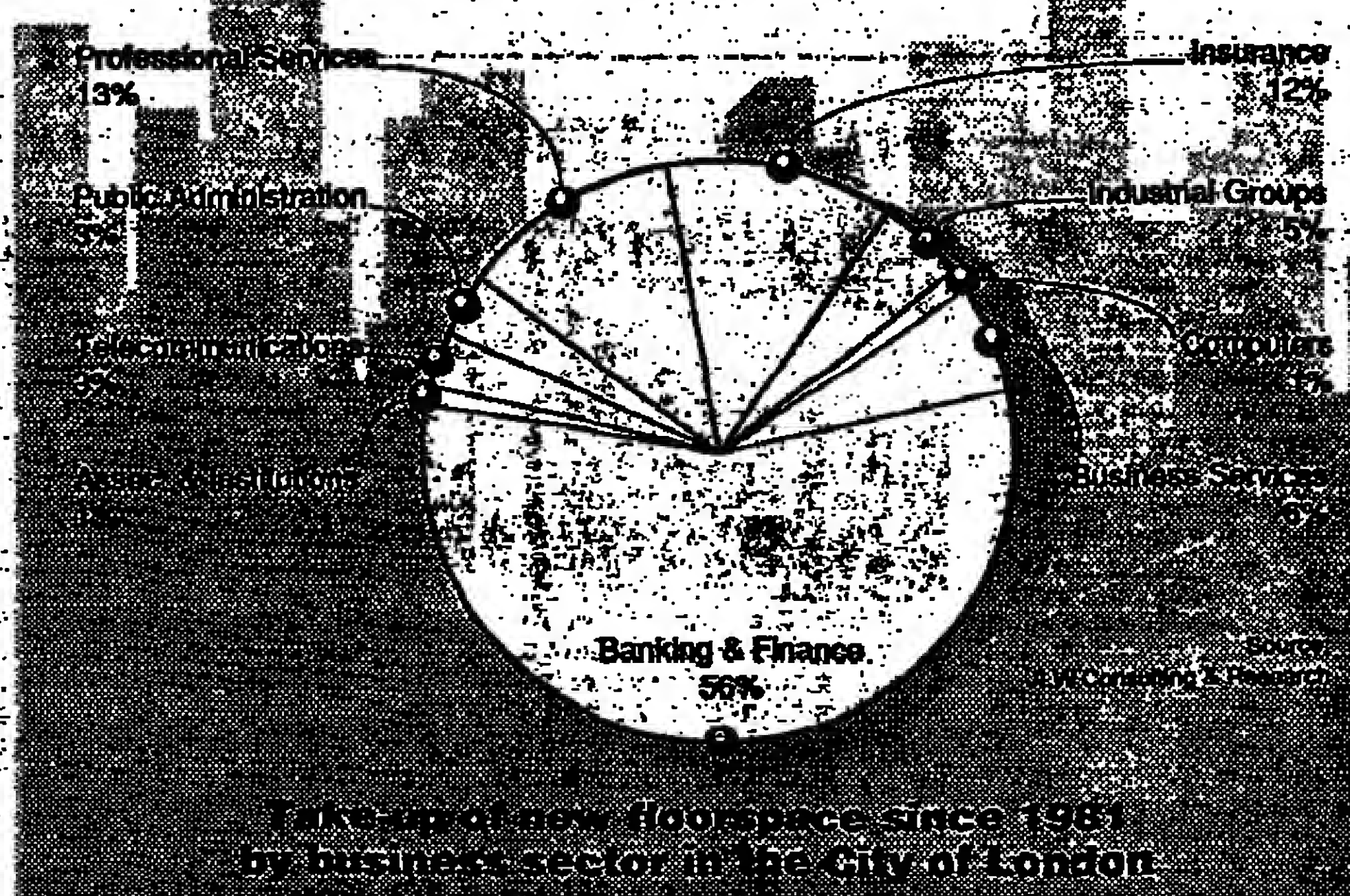
Without the changes, property developers who had

acquired land for construction before April 1 would have been at a disadvantage. They would have had to pay VAT on the full value of the land and building once construction had finished.

Anyone building on their own land, on the other hand, would have escaped that part of the tax which applied to the land. This, Mr Peter Lilley, Economic Secretary to the Treasury, argued in the Commons, would have been "a massive fiscal incentive in favour of self-developments and against buying from a developer or renting from a landlord."

The proposal now is to treat all developments the same. This leaves financial institutions who have owned land for generations funding.

Barclays is particularly mad. Its head office redevelopment is likely to cost £150m, on which it has expected all along to pay £22.5m VAT. However, the tax on the land, expected to amount to another £22.5m, has come as a nasty surprise.



Financial Institutions dispute the new rules on two counts. First, they argue that VAT is meant to be a tax on the supply of goods or services. By taxing land that they have owned for years, the provision in effect will be retrospective. Thus the self-supply rule should apply only to land bought after April 1 this year - when VAT on building land came into force.

Second, and perhaps most important, they object to the fact that the land will be valued at its market value at the time when building work is completed, rather than at the original cost.

The Government can only hold its present position if the Commission and the other EC countries agree that the UK should have a derogation - that is, it can do something nobody else is doing - from the Sixth VAT Directive. The British Bankers Association is already lobbying against this in Brussels. However, the Commission encouraged the Government to go this far and so is likely to support its position.

The Commission can grant a derogation if a member state shows that it has a justified method of tax collection simplifies procedures, or helps prevent tax avoidance or evasion.

One bank admitted this week that the UK's move would satisfy the simplification test. "It undoubtedly does. It gets rid of the difficulty of defining building land."

However, to qualify, the move must not significantly increase consumers' liability to tax. It is an open question as to whether the word "consumer" applies in this case to the occupier of the land (such as the bank) or the final consumer. If it is the former, then there is a good chance that the banks will feel they have a valid grievance. A challenge in the European Court would almost certainly follow.

	Rental value growth (%)			
	Retail	Office	Industrial	All Property
Year to Dec 88	19.9	27.9	22.2	23.9
Year to Apr 89	17.6	25.3	24.9	22.0
Monthly rate - Apr 89	0.9	1.0	1.5	1.0

Source: Investment Property Database

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MANAGEMENT

When Iese was founded in 1958, Spain was in the grip of the Franco dictatorship and isolated from the world outside.

And yet, says Carlos Cavalle, the current dean, the Barcelona-based business school decided from the start that "we were going to be international or we were going to be nothing."

That determination has paid off. Spain has other business schools: the Instituto de Empresa in Madrid, for example, produces 350 Masters of Business Administration graduates each year. Esade in Barcelona is another school which is highly regarded by Spanish employers.

But Iese - the Instituto de Estudios Superiores de la Empresa - is the only Spanish institution which can claim a place on the list of Europe's top schools.

Companies recruiting at Iese include American Express, Ford, General Motors, General Electric and McKinsey. Some companies employ Iese graduates in their offices in other parts of Europe. More important, however, Iese has become a valuable source of recruits for the many foreign companies now investing in Spain.

Iese has had a Masters programme in Spanish since 1969. In 1980, however, it came up with an idea so appealing and yet so obvious that one can only wonder why other schools had not introduced it before: a bilingual MBA degree.

Foreign entrants to the course do not have to be able to speak Spanish when they start. Over their two years at Iese they study the language as well as business, so that they emerge with a fluency in Spanish as well as their MBA diploma. The MBA group which graduates this year is drawn from 23 countries, including the US, Britain, Austria, Germany and Norway.

Iese takes in 210 new MBA students each year. Two-thirds of them are from Spain and Latin America. They do all their first year studies in Spanish. The remaining 70 students are from non-Spanish speaking countries and do their first year MBA subjects in English.

Iese is not yet totally bilingual. There are faculty members who do not have a fluent command of both languages. Although the Spanish-speaking students are expected to learn English while doing their MBAs some fail to do so.



Carlos Cavalle: international or nothing.

A Catalan catalyst for bilingual MBAs

Michael Skapinker profiles Iese, the business school which provides Spanish-based companies with many top recruits

Nicholas Majur, a visiting lecturer from Chile, says that a number of his Spanish second year students do not even read English. Luis Hueta, the head of the MBA programme, is aware of the problem. This year, for the first time, Spanish entrants will have to pass a proficiency test in English.

The foreign students, on the other hand, appear to acquire an impressive fluency in Spanish during their time at Iese. Indeed, many find the sunshine and the opportunities in Spain so attractive that they decide not to go home. Teresa Gener, director of the placement department, says that 55 per cent of the foreign students who graduated in 1988 stayed in Spain. So did 95 per cent of the Spanish students.

Executives like Juan Antonio Diaz Alvarez, chairman of the management board of Seat, the Spanish subsidiary of Volkswagen, believe that these graduates have a crucial role to play in Spain, he says, needs all the MBAs it can get, particularly as Spanish undergraduate university courses are so theoretical.

"When they finish university they have no experience. After two years of the MBA they've at least learned how to think. We've used MBA students over the summer period and it was a tremendously positive experience for us. They brought a new approach and new ideas."



Other Spanish employers, however, voice the same criticisms that are heard in other parts of Europe. "The MBAs are good. But they think they are better than they are," says Juan Grau Almirall, chief executive of Carburros Metalicos, the Spanish gases producer.

Some of the foreign employers which have recently set up in Spain have their reservations too. "The best at Iese are as good as the best anywhere," says Anthony Pralle of the Boston Consulting Group in Madrid.

Not all of the Spanish MBA graduates are of the same high standard, however. And all the MBA students need better

advice on how to approach employers, he says. "Spanish business schools haven't taught people how to apply for jobs and that's true of Iese too," Pralle says. "They do make the effort and they do have career departments but they're pretty unsophisticated. The students haven't been told how to do their CVs properly. They're all so sanitised you can't tell the difference between them. We've interviewed a few non-Spaniards who suffered from the same problem. They say 'this is the CV that Iese have asked us to present, but I've also got another one here.'"

The Spanish graduates have another disadvantage when compared with their counterparts at other European schools: most have little work experience.

"This has to do with Spanish culture," says Cavalle, the dean. "If you take someone who's a very good university student and he goes straight into business, after three years he will have a very strong position in the firm. Good people in this country still do not face much competition. The firm will not let him go to do a two-year MBA. As a result, nearly 70 per cent of Iese's graduates are 25 years old or younger at the time of graduation."

Even the faculty at Iese are recruited young. After a couple of years of teaching at the school, Iese sends them to the United States to do doctorates. Most then return to teach at the school.

Pedro Nuño, professor of production and operations management, likens this to the Japanese practice of hiring managers young and holding on to them. Faced with the shortage of staff which hampers business schools all over Europe, Iese believes in developing its own.

Despite the Japanese analogy, Iese's orientation is firmly American. The Harvard MBA was the model for Iese's own programme. The school also relies heavily on the Harvard case method approach in its teaching. When it launched its Spanish MBA, Iese formed a joint committee with Harvard to advise on the programme. The committee is still in existence. The disillusionment with American management methods which is evident at some other European schools is nowhere to be found at Iese.

Iese is different in another way, too: its religious orientation. Iese is attached to Opus Dei, a Catholic organisation. Not all the teachers on the faculty are members of Opus Dei. Pedro Nuño is a member, says that it is not even necessary for faculty members to be Catholics, although he cannot say what percentage of the faculty are not. He says it is unlikely, however, that Iese would employ a Marxist.

The school has its own chapel and a resident priest. Crucifixes adorn the walls of the lecture rooms. Second year students are offered an optional course in theology.

Carlos Nuño, the school's director, says that the school has also run courses in business ethics since the day it started. "That doesn't mean our graduates are more ethical than those of any other business school. We encourage students to do their business. What I can say is we've given them the opportunity to develop in an ethical direction," he says.

As to the future, Cavalle says that the only thing which could hold Iese back is if it fails to develop high quality teachers.

In the provision of bilingual MBAs, however, Iese is unlikely to remain without competitors for long. Iese staff believe that at least two European business schools - one in Italy and one in France - are planning to launch bilingual MBAs of their own.

Purchasing

Price is not the only criterion

Richard Waters on a discipline gaining strategic importance

Ten years ago, the average company spent around 40 per cent of its sales revenue on buying goods and services. Today, that is more like 70 per cent.

This huge shift has thrown into sharp relief a management skill with which, according to the experts, many UK companies have yet to get fully to grips: purchasing.

The heavy reliance on purchased goods and services is due to a number of factors. The pace of technological change means that it is less efficient in many cases for companies to produce their own components.

Also, there has been a preference for calling in outside experts rather than employing the skills in-house preferred by these trends fit in with the dominant late 1980s corporate strategy of focusing on core activities.

In a typical case last month, Rowntree announced it was to close its in-house packaging plant and rely on specialist packaging manufacturers Lawson Marden. The confectionery group's reason: it could not keep up with the pace of technological change in the packaging industry, and was prepared to concentrate on making sweets.

This sort of development has made many companies far more dependent on their suppliers. Paul Steel, who founded specialist consultancy Purchasing and Materials Management Services nearly ten years ago, says: "It doesn't matter how efficient your operations are. If your suppliers are bad, you are going to be bad. You're getting into a linkage of events."

As a result, purchasing is being forced out of the back office. The part played by suppliers has become central to the success of many companies. Questions of quality, availability and cost supplies are all relevant. It is now a job of paramount concern to senior management to order function to which it has frequently been relegated.

The skill gap created by this change is put succinctly by Glen Eisen of Arthur Andersen: "People know how to negotiate, but they don't know what to negotiate. They are used to negotiating over price or delivery, but they are not used to sitting down and planning their future development

and how supplies fit into their strategy."

Purchasing executives accept the criticism. Gary Lonsdale, purchasing director of AMI Healthcare, accuses many suppliers in the UK of "indifference, apathy and smugness", but admits: "A lot of it is the fault of buyers. For a long time we have been concerned only with price. Price is almost a dirty word now."

AMI's experience of suppliers is echoed almost exactly by Glasgow-based Linn Products, a company in a completely different sector - manufacturing hi-fi equipment.

Linn sets great store by purchasing. "The supply function we think is as important as sales," says Ivor Tiefenbrun, managing director.

Started in the mid-1970s, and operating in a sector which has had its fair share of casualties in recent years, the company employs 130 people and had sales of \$8.5m last year.

"People know how to negotiate, but they don't know what to negotiate"

Tiefenbrun attributes his company's success to its concentration on its raw materials. "We are like our customers: we want the right goods at the right time."

Other companies, he says, have made the mistake of looking at the price before the questions of quality and reliability of supply.

When assessing suppliers, Linn looks first at quality; then at response times; then at whether the supplier can deliver the materials in a form which makes it easy for them to be processed by the company. Only then does it look at price. "The highest quality approach gives you the lowest cost," says Tiefenbrun.

have to appeal to intelligent companies that want to rise to the challenge." Tiefenbrun says. His conclusion: "UK suppliers see quality as a pain in the neck."

Price, meanwhile, remains a major factor. Two techniques point to ways in which buyers are seizing greater control in their markets.

First, groups of companies are learning how to make the most of their buying power. The cyclical swing between centralisation and decentralisation in management theory affects purchasing decision making as much as any other area of management activity.

At the moment there is an attempt to have it both ways: the buzz word now is "co-ordination", meaning that all the remote business units have their say, but eventually lump together to benefit from economies of scale.

This may involve purchasing managers getting together on central purchasing committees; the negotiation of umbrella purchase agreements under which individual business units can buy supplies as and when they need them; or the delegation of power to negotiate on behalf of the group to individuals in particular business units.

Centralisation also has its advocates. The most powerful recent example of this was Saatchi & Saatchi's move to centralise all of its media buying resources last year in Zenith. This company now controls 17 per cent of the market, equivalent to more than the advertising revenue of Thames TV and News International put together.

A second way of using size to advantage is for buyers to use their influence to help their suppliers to acquire their own supplies more cheaply, thus bringing down the knock-on costs to the consumer.

Eisen at Andersen quotes the example of Gillette using its influence in the steel market to buy steel for one of its suppliers at a cheaper price than the supplier could manage alone.

The supplier's products were then cheaper for Gillette. "You have to decide where you have the power and enter the market at that level," says Eisen.

Real estate advertisement for a property in a country village of Leicestershire. Features include a detached house, swimming pool, tennis court, and large garden. Price: £285,000. Contact: 0477-3151.

St. James's Offices. To Let 2,325 sq ft. Self contained office suite with its own front door. Air conditioned. Highly specified accommodation. Fletcher King 01-493 8400.

REMINDER CROWN POINT BRIDGE LEADS. Approx 1.6 acre waterfront development site. For sale by Indormal Tender. Friday 9th June 1989. Oliver, Kitchen & Flynn, 23 East Parade, Leeds LS1 5ET.

INTERNATIONAL PROPERTY LISBON, PORTUGAL. PRIME INDUSTRIAL PREMISES WITH DEVELOPMENT POTENTIAL. Situated less than 1 km from City's International Airport and the Lisboa-Porto Motorway. Existing built area 9,000 square metres to include 4,500 square metres of air-conditioned offices. Sole agent: GEORGE KNIGHT.

U.S. AGRICULTURAL LAND / BUSINESS FOR SALE. 25,500 acre commercial farming, packing, and distribution business for sale located in the southwest U.S.A. Contact: Mr David Igata, P.O. Box 19599 Irvine, CA, USA 92719. Telephone 714 753 2202.

INTERNATIONAL PROPERTY USA AUCTION. Prime Investment Opportunities in New York and Florida. June 27, Hotel Plaza, New York City. For those who want to be ahead of 1992: TO BUY ANTWERP. Especially for small enterprises in region. Antwerp situated Marixstreet. We offer you a beautiful office building. Main floor - modern - ready to move into surface: 505m².

FACTORY PREMISES TO LET. 10,000 sq meters in land, of which 510 sq meters in building with possibility of expansion. Located in the best industrial area of Athens/Greece. Available for immediate let. Write Box 7678, Financial Times, One Southwark Bridge, London SE1 9HL.

PARAGUAY OPPORTUNITY. OFFICE - BUILDING. In the very centre of Paraguayan capital ASUNCION we offer for sale an office building with 7 stories. The building contains 26 offices of two rooms each, with toilet and shower/bath room. There is also a big sales room on the Ground Floor. The building has one elevator of Swiss origin. Price: US \$ 300,000. Please contact: Mr Bauer, Phone 0059521/95422. FAX 0059521/95404.

Do you plan a firm location in West Germany? The surface for good business! Industrial property in the centre of the Ruhr area is to be sold or to be rented in the long run. The Ruhr area does not only mean coal and steel but also implies highly competitive industry firms and service industries. Strategic location - on the federal road B 235 with motorway connection A 2. altogether 3700 sqm with 800 sqm leased property additional at the moment the site is built on with a garage, a car-pavilion, a car-wash and a petrol station. Requests to: Josef Dohle, Fasanendfeld 27, 4465 Nottula/West Germany.

COMMERCIAL PROPERTY 1 NEW INN SQUARE, LONDON EC2. 22,573 SQ.FT. H.Q. BUILDING, CLOSE TO BROADGATE - £57/m. STC FREEHOLD WITH VACANT POSSESSION. Healey & Baker, 01-629 0292.

LEGAL NOTICES. IN THE HIGH COURT OF JUSTICE CHANCERY DIVISION. IN THE MATTER OF CENTRAL LIFE PLC and IN THE MATTER OF MLC LIFE LIMITED and IN THE MATTER OF THE INSURANCE COMPANIES ACT 1982. NOTICE IS HEREBY GIVEN that a Petition was on the 19th day of May 1989 presented to Her Majesty's High Court of Justice (Chancery Division) by the above-named Central Life plc ("Central") for the sanction of the Court under Section 40 of the above-mentioned Act ("the Act") to a Scheme ("the Scheme") providing for the transfer to Sentinel of the long term insurance business comprised in the United Kingdom branch of MLC Life Limited ("MLC") and an Order under Section 80 of the Act making ancillary provision in connection with the said transfer.

MARINA & WATERFRONT DEVELOPMENT. The Financial Times proposes to publish this survey on: 23rd June 1989. For a full editorial synopsis and advertisement details, please contact: Charles Smeed on 01-873 3284. or write to him at: Number One Southwark Bridge London SE1 9HL.

ART GALLERIES. LEONARD ROAD, W14 9JZ. BRITISH PAINTING 1800-1911. 8.00-5.30.

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CENTRAL REGION OF SCOTLAND. The Financial Times proposes to publish this survey on: TUESDAY MAY 30 1989. For a full editorial synopsis and advertisement details, please contact: KENNETH SWAN on 031-220-1199. Fax: 031-220-1578. or write to him at: Number One Southwark Bridge London SE1 9HL. FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER.

PROPERTY INVESTMENT & FINANCE. The Financial Times proposes to publish this survey on: 6th July 1989. For a full editorial synopsis and advertisement details, please contact: Joanna Dawson on 01-873 3269. or write to her at: Number One Southwark Bridge London SE1 9HL. FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER.

Arts Week

F | S | Sa | Su | M | Tu | W | Th | F
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EXHIBITIONS

London

The Tate Gallery, Cecil Collins and F.E. McWilliam - retrospective shows side by side of two senior British artists: Collins a highly idiosyncratic visionary and symbolist painter with a particular interest in the idea of the Vision of The Fool, on which he has also written extensively; McWilliam an early follower of Moore, but one whose no less idiosyncratic surrealist vision has led to the achievement of the most particular and varied of the modernists in the British sculpture: both shows until July 15; McWilliam sponsored by Ulster TV.

The Barbican Gallery, 100 years of Russian Art - a curious exhibition drawn from private collections in Russia, itself something of a surprise. As an art history promises much more than it delivers, but in the earlier period of the generations immediately before and after the Revolution of 1917, it has much to offer, both in terms of the general context of early Russian modernism, and in the quality of particular works: until July 9.

The Royal Academy, The Royal Treasures of Sweden 1550-1700 - An exhibition that sounds somewhat dry and daunting but is in fact a wonderful spread of riches, beautifully presented, trophies drawn from across the whole of Europe in the time of Sweden's abrupt emergence as a European power. Arms and armour, gold and silver: but most delightful perhaps are the fabrics, most of all the complete and heavily brocaded caparisons that might be taken straight from the front of a parade of state portraits of Versailles. Daily until June 18; sponsored by Gemstones.

Paris

Grand Palais, The French Revolution in Europe - a vast exhibition organised by the Council of Europe tries to situate the French Revolution in the social and political context of Europe as a whole. Over a thousand paintings, sculptures, engravings, objects d'art and everyday objects lent by 15 countries retraces the pre-revolutionary splendour of European courts and the aristocracy as opposed to the laborious life of the peasants. The fall of the Bastille, the symbol of the Revolution, is richly documented, as is the political ideology of artists who by representing the mood of antiquity indirectly bestowed the Roman Republic virtues on an idealised contemporary reality. A visual representation of the Human Rights Declaration becomes a cornerstone of the revolutionary iconography. The exhibition ends with images of the seizure of power and restoration of an authoritarian regime. Closed Tues. Late opening night Wed. Ends June 26 (4685410).

The Louvre, Les donateurs du Louvre - Aply, the newly returned museum inaugurates the 1,500 square metres of space created underground for temporary exhibitions by expressing gratitude for the generosity of donors throughout its existence. What would the Louvre be without Rembrandt's Bathsheba, Goya's Marquise de Solana or without the Odalisques in the Turkish Bath by Ingres? Without the Greco-Roman silverware from Boscoreale, the lowering effigy of King Amunophis IV or Cresset's 18th century Commode with a Monkey? Between the first gift - a 17th century Dutch genre scene A Drooping Woman bestowed on the young officer in 1793 and the last offering - Saint Thomas by Georges de la Tour purchased by Georges de Selve in 1808, the Louvre, Michelangelo as draughtsman. Some 80 drawings chosen from great international collections come to Paris after being exhibited in the National Gallery of Art in Washington. Gallery Mollien, entrance through the Pyramid. Closed Tues, ends July 31.

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The Louvre, French masters of the 18th and 20th century - The traditional yearly exhibition in the three-storey town house shows the richness and diversity of the period covered. An exceptionally cheerful Courbet - the Sleeping Peasant woman with a black background - and a red bed; the only of a few faces away from a small Corot. Games in Greece, poetical in the Italian light. Nicotina de Saint-Denis has fascinated shiny red flower pot spread their green leaves in generous broad brushstrokes against a black background. The diversity of the period covered. An exceptionally cheerful Courbet - the Sleeping Peasant woman with a black background - and a red bed; the only of a few faces away from a small Corot. Games in Greece, poetical in the Italian light. Nicotina de Saint-Denis has fascinated shiny red flower pot spread their green leaves in generous broad brushstrokes against a black background.

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Galeries Lafayette, Jean Cocteau - A retrospective of Jean Cocteau (1889-1963) to commemorate the 100th anniversary of Jean Cocteau's birth, the Kunsthaus in Baden-Baden presents the most extensive show of his work ever, with around 500 exhibits. The exhibition also tries to show the different talents of the artist as poet, dramatist, novelist, painter, sculptor, actor, jazz composer, choreographer, stage designer, and screen producer. It is divided into film, theatre, ballet, literature and painting. Ends July 30.

Goethe Institut, Munich 1987 - 'I Art Diffama, I Art Acclaim. Photographs, documents, reproductions and originals evoke the shock of the famous pre-war confrontation of two exhibition soporific the avant-garde artists who have since become the great names of modern art, considered as degenerate, and the tradi-

tional German painters, all clean limbs and moral values in a brutal exercise of Nazi propaganda. Y' Ave d'Idée (4726121). Closed Sat. Sun. Ends June 15.

Galeries d'Art Saint-Honoré, 18th and 17th century Flemish paintings. Amid the embers of flowers and fruit typical of Flemish still lives, a painting totally different in spirit is the central piece of the exhibition. A young woman holding a dark red carnation gazes at us with such gravity that the symbols - the prayer book that she plays, white linen of purity and a golden chain round her neck of identity - become secondary. Painted 1580 by Bartholomeus Eryx the elder, the work exemplifies the artist's gift for portraying the sitter's inner self. 267, Rue Saint-Honoré (4620188). Closed Sat, Sun and lunchtimes. Ends July 15.

Museo del Prado, Bonaparte in the Museum. The finest of the early Italian paintings in Dutch collections have been gathered together in a show containing works by Duccio, Guido da Siena, Filippo Lippi, Bellini and Carlo Crivelli. Ends July 9.

Galeries Lafayette, The Circle of Twenty (1894-1985). The artist's circle in the 19th century. 36 Rue aux Laines, The Petit Salon. Closed Mon. Ends of Art Moderne. Retrospective of the Belgian abstract artist Victor Servranckx (1897-1985). Closed Mon.

Galeries Lafayette, The Heritage of the 19th century. The artist's circle in the 19th century. 36 Rue aux Laines, The Petit Salon. Closed Mon. Ends of Art Moderne. Retrospective of the Belgian abstract artist Victor Servranckx (1897-1985). Closed Mon.

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Stuttgart, Staatgalerie, Konrad Adenauer. Str. 30-32, Salvador Dali: (1904-1989). Stuttgart presents the biggest Salvador Dali retrospective since his death earlier this year. To honour him on his 85th birthday, 360 works from all periods of his painting, sculpture and from several collections, museums, galleries, from all parts of the world, except the Teatro-Museo in Figueras, his home, are to be seen. The exhibition, organised by Mrs Karin von Marz, who tries to explain Dali's work, includes his collaboration with the poet-actor, and concentrates on his works from the 1930s (surrealism). Among them are pictures which have not been shown in public before. Ends July 23.

Vienna, Messiasist, A thoughtless exhibition. called the History of the Modern Mind, deals with the works of Sigmar Freud as well as the works of artists who grew up in Vienna at the turn of the century. Until August 5. The Renaissance Museum in Mainz, an hour from Frankfurt, celebrates its 90th anniversary. Besides a fascinating collection of paintings, books and letters, newspaper cuttings, the Abbey boasts the finest baroque architecture in this part of Europe. Until November 15.

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ARTS

Verlosse, Museo Correr. French impressionists from the Mellon collection at the National Gallery of Art in Washington: more than 40 works, among which are delights such as Courbet's seascape, Seurat's La Grande Jatte, and Renoir's Madame Monet and Son (ends Sept 4).

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THEATRE

London, The Black Prince (Aldwych). Ian McEwan gives the performance of a lifetime in his Murdoch's distillation of his own thriller novel. Why black force? Exciting and enthralling (836 6400).

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OPERA AND BALLET

London, Royal Opera, Covent Garden. The prestige event of the 1989-90 Royal Opera season is unveiled this week - the new production of *Il Trovatore* by Piero Fugelli, conducted by Bernard Haitink, with Placido Domingo in the title role, and Rosalind Plowright, Eva Rindova, Sergey Lashin and William White completing the cast.

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AIRCRAFT CAN'T STOP IN THE SKY

When the traffic gets too heavy, cars, trains and ships can stop. Aircraft can't. Aircraft fly on specific tracks - the controlled flight paths defined by radio beacons. Britain's Air Traffic Controllers have the exacting task of guiding aircraft movements through UK airspace, keeping them safely separated at all times. To help them, we at the CAA are spending more than £600 million over the next 10 years on our continuous programme to increase capacity by using the latest technology. In the past year alone we've completed one of the world's most modern radar systems covering all Britain's airspace. We're well on the way with installing a new computer system at the London Air Traffic Control Centre. Work is also proceeding well on the radical new Central Control Function to expand capacity over South East England. We're handling record levels of traffic, but our main job is to get aircraft safely on their way. Restrictions are only imposed when demand for airspace becomes too great to meet our stringent safety requirements. Restrictions and disputes abroad remain outside our control. Please remember, aircraft can't simply stop in the sky.

Civil Aviation Authority

CAA House 45-51 Kingsway London WC2B 6TE

Turkey, Tuzla Baglo. Peter's Busse's production of *La Forza del Destino*, which ends slightly on the side of timidity, somewhat restrained by conductor Maurizio Arena's sure touch and Leo Nucci's abnormally clipped performance. Also in the cast are Giovanni Casella, Ronaldo Giotti and Nicola Martucci. Also Puccini's *Tosca*, conducted by Marcello Viesti, with Renata Scotta (648,000).

Berlin, Opern Theater des Westens. *Les Interférences du Cosmos*, choreographed by Roland Petit, features a great performance from the National Ballet of Canada with choreography by George Balanchine, John Alleyne and Glen Tetley. Marina Constant's ballet *Der kleine Engel*, specially composed for Berlin, has Roland Petit choreography.

Worms, Opera, Franz Schreker's opera. *Schubert's* has regained popularity, thanks to Gerd Altmann, brilliant as conductor with Gabriele Schmitz and Josef

Washington, Deutsche Oper Berlin. During its fortnight's visit, the company performs *Der Ring des Nibelungen* in one complete cycle. Ends June 18. German Center Opera House (254 9770).

Washington, American Ballet Theatre. The week features Mikhail Baryshnikov's new creation of *Swan Lake* and the all-Theory programme of *Bum's Bush*, *Swireast* and *Quartet*, set to music by Dick Hyman, Jerome Kern and Terry Riley. Season ends July 1. Lincoln Center Opera House (268 6000).

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Washington, Deutsche Oper Berlin. During its fortnight's visit, the company performs *Der Ring des Nibelungen* in one complete cycle. Ends June 18. German Center Opera House (254 9770).

Frankfurt, Opera, *Apollonia in Aulis* features Friedrich Fuchtschall, Renate Behle, Senta Grottel, Curtis Rayam, Juri Zimovenski and Vladimir de Kanel. *Rusalka* has a new cast led by Gail Gilmore, Kristina Gieseler, Leo Grunwald, and Manfred Schenk. Further *Apollonia* performances with Jonathan Summers, brilliant in the title role.

Washington, American Ballet Theatre. The week features Mikhail Baryshnikov's new creation of *Swan Lake* and the all-Theory programme of *Bum's Bush*, *Swireast* and *Quartet*, set to music by Dick Hyman, Jerome Kern and Terry Riley. Season ends July 1. Lincoln Center Opera House (268 6000).

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BARBADOS

The Financial Times proposes to publish this survey on:

19 JUNE 1989

For a full editorial synopsis and advertisement details, please contact:

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Number One
Southwark Bridge
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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

ARTS

From New York Alastair Macaulay reviews Mikhail Baryshnikov's new Swan Lake at the Met while William Weaver enjoys a concert at the Museum

Hardly a feather in sight

Mikhail Baryshnikov's new production of Swan Lake at the Metropolitan Opera House, the Monday after the opera company's last...

queen, Odette, could ever be duped by the look-alike anti-heroine Odile wearing another colour, it's all right here: Odile wears white too.

admired there the limpid performances of Deirdre Carberry, Christina Fagundes and John Gardner in the pas de trois, and I marvelled to see again the unagitated, unforced and hideous dancing of the company's men in the waltz and danse des couples.



Wes Chapman and Amanda McKerrow

Mozartian fare

There is music in New York outside the consecrated shrines, the Metropolitan Opera, Avery Fisher Hall, the state...

haunting Andante, mature in emotional content as it is in craftsmanship, Wilson and his coherent orchestra performed it with the seriousness it deserved, and with grace and suppleness.

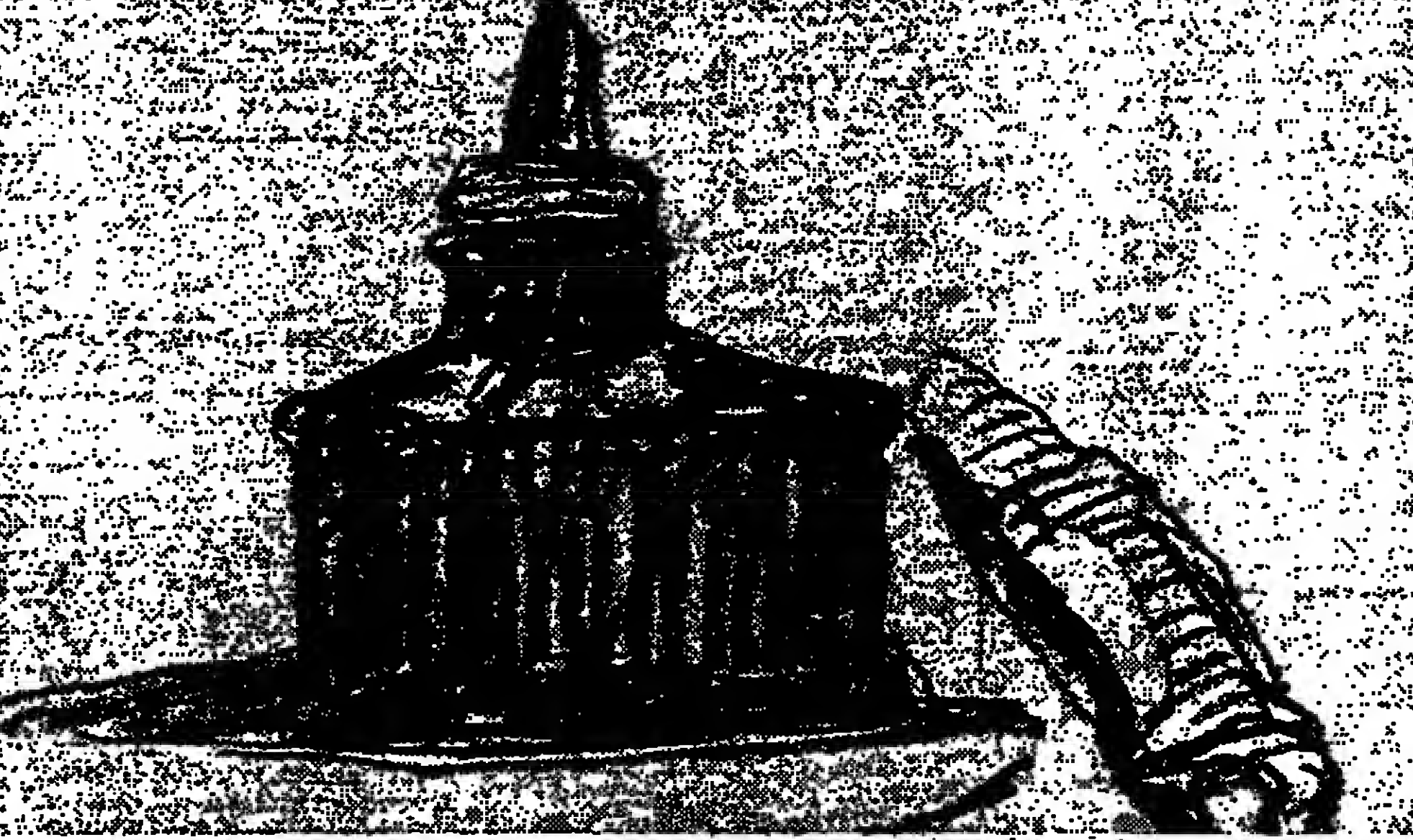
Graphic revelations from the sharp end of the pencil

Deanna Petherbridge reviews two exhibitions at the Museum of Modern Art, Oxford

Popular and personal imagery find powerful graphic expression in two fascinating and complementary exhibitions at the Museum of Modern Art in Oxford.

ideas and forms, of persistence of his late work can be traced to a commissioned war drawing of 1943; the severed hand, shoe and flatiron of old age appear in a drawing of 1947.

floating, dismembered heads of his late work can be traced to a commissioned war drawing of 1943; the severed hand, shoe and flatiron of old age appear in a drawing of 1947.



'Ink Bottle and Quill,' 1968, by Philip Guston

late 1960's and 70's. What changes is not the quality of the line, but is activity, as it separates itself from the page, wraps itself around objects, ties itself to horizon line, composes itself into complex compositions.

Matrix Ensemble

QUEEN ELIZABETH HALL

Tuesday's Matrix Ensemble event, under the umbrella of the London International Opera Festival, was made up of three one-acters - each a little gem, expertly staged, played, sung, and (by Robert Ziegler) coached.

elegantly spare, with a cinematic distinctness of image; the only problem for the audience-member, an inability to catch most of Brian Trowell's translation as sung by the cast of eight, may have been caused by the stage layout, which allowed the side-placed orchestra to swallow voices with unfair ease.

Free hand delivery service. Free hand delivery service for all subscribers who work in the business centres of LISBOA AND PORTO. Lisboa 887844. And ask Roberto Alves for details.

ARTS GUIDE

MUSIC London City of London Sinfonia, Nicholas Ward (violin) and Crispin Steele-Perkins (trumpet). Mozart, Haydn and Vivaldi (Fri) Barbican Centre (888 8881).

Paris Les Arts de la Musique, Martin Katz piano, Handel, Schubert, E. Strauss, Fauré, Sibelius (Mon) Théâtre de l'Opéra (474 2677).

Berlin Berlin Philharmonic Orchestra and choir with Julia Varday and Dietrich Fischer-Dieskau, conducted by Uwe Groos (Sat, Wed).

Vienna Over the next few weeks, Vienna will be dominated by its annual 'Wiener Fest Wochen' which opened on May 11 and continues to June 18.

Washington National Symphony Orchestra conducted by Mstislav Rostropovich, Openbach, Britten, Kennedy's Concert Hall (Tue) (254 3715).

Tokyo Janacek Quartet, Janacek, Dvorak, Smetana, Tokyo Bunka Kaikan, recital hall (Mon) (448 4451).

Rome I Virtuosi Di Roma, Angelo Stefanini, violin, Rocco Filippini, cello and Augusta Lippi oboe, playing Corelli, Telemann, Boccherini, Vivaldi, Tartini and Vivaldi (Fri).

Frankfurt Jose Carreras Liedert. recital with pianist Lorenzo Ravai. Scrittati, Bellini, Stradella, Fauré, Duparc, Massenet, Tosti, Turina, De Falla, Ginastera, Gustavino, Nacho and Puccini, Alte Oper (Sat).

SALEROOM

Success and shipwreck

The two big salerooms had conflicting experiences on Wednesday. While Christie's was selling Old Master for a record price of \$35.2m (£22.7m) in New York, Sotheby's had a total disaster in London when it tried to break into the market for expensive boats.

Also on Wednesday Sotheby's made over \$1m on the first day of the sale of the contents of Thornesby Hall in Nottinghamshire, the old home of the Pierrepont family. The dispersal has aroused much opposition - the contents of Thornesby gave a good representation of life in a grand Victorian house.

FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL
Telephone: 01-573 3000 Telex: 922186 Fax: 01-407 5700

Friday June 2 1989

Conflicts, big and small

THE UK now offers on a Lilliputian scale what the three major industrial countries display on a Brobdingnagian one: a vigorous interlocking of the targets and instruments of economic policy. All participants agree on the aim of price stability in a growing economy; the issue that divides them is how to turn that into policy.

The main point of disagreement is the relative weight to be given to domestic monetary indicators, on the one hand, and the exchange rate, on the other, in forming monetary policy. Here Mrs Thatcher would appear to have intellectual allies in Mr Pöhl, president of the Bundesbank and Mr Alan Greenspan, chairman of the Federal Reserve. They would at least agree that the exchange rate should be an indicator of the predominant target for monetary policy.

Meanwhile, the Japanese do what they think makes sense at the time in the confidence that the Japanese economy will always save them from the consequences of mistakes. The rise in the discount rate this week may, in fact, prove too little too late. If so, they can blame the pressure from the US Treasury, whence comes a point of view that - in the UK - is only to be found within the Opposition: the belief that interest rates are always too high. A better policy package, even from a narrow US perspective, than that recommended by Mr Nicholas Brady, would be higher interest rates in Japan and West Germany, combined with other measures to stimulate domestic demand.

Spreading confusion

The unfortunate consequence of disagreement combined with inaction is to spread confusion in the minds of investors and traders. Worse, it is to spread confusion where much effort had gone into reaching it through the Chancellor's repeated insistence on avoiding depreciation and, on the global scale, through the commitment to exchange rate stability in the Louvre Accord.

Once again both the UK and the Group of Seven suffer from the unwelcome side effect of themselves to explicit target ranges for exchange rates. The

result of trading outside what had been thought the desired ranges is puzzlement. Has the policy been abandoned altogether, is there a new trading range, or do policy makers simply find it impossible to agree on anything at all?

It is not that there is no intellectual case for "benign neglect" of exchange rates. It is more that the policy lacks credibility. Investors know that governments care about the exchange rate and even that most of them have little confidence in particular monetary indicators. The consequence of the current disarray is, therefore, not to replace one coherent policy by another but rather to replace it with nothing.

US unilateralism

Meanwhile, the most important reason for remaining concerned about the value of the dollar was displayed at the OECD meeting itself, in the criticism of the self-righteous unilateralism of US trade policy. Against this background, further appreciation of the dollar is clearly what the world does not need.

Since the dollar remains far from its peaks of four years ago (and even below most estimates of purchasing power parity), the refusal of the Bundesbank to raise interest rates further may prove justified, especially when the D-Mark has been showing a little strength this week. It was Japan's turn, in any case. But, if the dollar renews its climb, one would hope to see offsetting action on interest rates in the US, Japan and West Germany.

The Bundesbank's determination to surprise has, at least, allowed the UK's 14 per cent base rates to live and fight another day. In the absence of a credible alternative, the commitment to the exchange rate must not be doubted. It is not that the alternative would leave the UK with some more effective alternative. Given the conflicting signals of the monetary indicators, it would, in practice, leave it with none. Getting things wrong in Lilliput may be matter very much to the rest of the world, but it is still very uncomfortable for the inhabitants.

Labour relations and the law

THE THATCHER Government is right to examine measures to discourage the sort of unofficial industrial action which yesterday brought London Underground to a halt for the fifth time in recent weeks. But it should be part of a more comprehensive package of how its industrial relations legislation might be developed into the 1990s rather than a set of ad hoc reactions.

The Government's framework for industrial relations law is now widely accepted. Both the Labour Party and the TTC want to modify the legislation. But they broadly accept many of its principles: that lawful trade disputes should be confined to immediate issues between a union and an employer; that strikes should be preceded by secret ballots and that there should be a fairly tight constraints on secondary action.

This acceptance is a mark of the Government's success in providing a legal framework for more stable industrial relations. Yet it cannot be set in concrete. The increasingly sophisticated, tactical use of the courts by unions and employers is gradually changing the character of the law. Instead of simply providing a framework for settling disputes, the law is channelling them into formal, legal procedures.

Thus the question facing the Government is no longer how to reform the industrial relations system it inherited from the 1970s. A new agenda is being created, in turn creating a series of dilemmas for the Government.

Restoring legitimacy

The Thatcher Government's legislation has done much to improve the unions' standing with the public and their members. It is more difficult to be anti-union when they scrupulously follow the law. Ballots are held before strikes and their leaders are elected by membership ballots. The unions are using the legislation to restore their legitimacy. Unofficial action could be curbed by building upon this to make unions liable for unauthorised action taken by their members. But this would give the unions greater disciplinary control over employees and a more central role in industrial relations at a time when the Government and many managers want to limit the scope of unions and collective bargaining. The Thatcher Government has often seemed to have the desire to make unions behave more responsibly and the desire to whittle away their power.

The increasing imposition of legal sanctions in disputes means that Britain is de facto developing a collective bargaining system in which agreements are legally structured. It is a short step from this to legally binding agreements along the American pattern.

It may be that some employers and unions will want to move in this direction. But it would be quite wrong to assume that detailed legal interventions will provide the solution to all industrial conflicts. Many of the recent disputes in the public sector reflect weaknesses in the management of industrial relations. The Government should encourage public sector managers to examine forms of extended arbitration, no-strikes agreements and employee involvement which have been introduced in the private sector. The law can provide no more than a set of rules within which management and employees find solutions to their own problems.

Bad old days

As it has become more difficult for unions to call official action, so the incentive is increased for groups of workers to stage wildcat strikes. With a tightening labour market more workers may follow the example of the tube train drivers. This may not pass a return to the 1970s when unofficial action often accounted for more than half the days lost through disputes. But there is a risk of a partial throwback to the bad old days.

Yet the Government should tread warily. Sanctions against individual strikers pose serious difficulties. The prospect of

workers having their homes seized by bailiffs or being sent to prison for withdrawing their labour raises fundamental questions about the balance between the freedom of the individual and the need for industrial order.

Unprintable Fullick

■ Derrick Fullick, the only visible official trade union face to be seen in the current wave of unofficial industrial action on the London Underground, is not known for mixing his words. As one trade union colleague put it yesterday: "Derrick calls a spade an effing shovel."

A growing number of British trade union leaders look and sound like their West German counterparts. Trim in their suits, smooth in their politics, they have carefully logged the "new look" Labour Party politics in their files.

At the top of Fullick's list is the recently elected leader of the train drivers union Aslef (although he does not formally take over until the New Year, he already plays a pivotal role as assistant general secretary), an old-style, unreconstructed trade union militant, with a small "m". Suggestions that trade union power within the Labour Party should be reformed, and strikes made a thing of the past, are anathema to him.

During the last year's outbreak of industrial militancy by train drivers in 1982, Fullick lost his patience not only with British Rail management, but also with his own trade union colleagues.

At the time, then the TTC general secretary, Len Murray, was trying to smooth out the traditional mutual antagonism which has plagued Aslef's relations with the National Union of Railworkers. In a fit of temper, Fullick threatened to drop Sid Weighell, then the NUR general secretary down the lift shaft.

As for his relations with the media, the usually personable Fullick has a tendency to use so many epithets to describe the complexities of industrial relations, that radio journalists are left without quotes.

With such a man straddling the rail lines, Britain's commuters can hardly expect a bed of roses in the coming

Old haunts

■ Sir Nicholas Goodison returns to the Stock Exchange today for the first time since he gave up the chairmanship last year. The occasion is the retirement of Harry Vincent, one of the waiters on the 22nd floor, at the age of 62. The waiters act as security guards and bring tea and coffee in silver pots. It was Vincent who, when Goodison was under attack from the Sun newspaper, introduced buttons into the exchange labelled: "Stick with Nick".

Paper wars

■ Chitto and Winful, the publishers, are seeking to reintroduce the art of the pamphlet with a new series called Counterblast. The title harks back to the magazine Blast, which was largely written by W. G. Sebald at the start of the First World War. The aim in 1914 was to challenge the

John Lloyd looks at what is at stake for Poland in Sunday's elections

The last large task which the Polish United Workers Party has given itself is to secure capitalism in Poland, against what the country's leadership fears might be the violent objections of its citizens.

Never in any of its periods - Marxist-Stalinist, reformist, expansive, defensive - can the ruling party have thought that this would be its fate. Nor, too, could Solidarity, the movement born in revolt in Gdansk, have divined that it would be calling for social calm alongside the party.

Yet Mr Wladislaw Baka, the PUPW's politburo member with responsibility for the economy, can lament that while the command economy has been largely left behind, "still market mechanisms do not fully work either. We are in a kind of trough. The issue is whether we overcome the problem or slide back down. The political will of the party is very important in effecting this conversion to a market economy."

The party's leaders could never have believed that they or their system were popular or accepted. - Stalin himself once remarked that bringing communism to the Poles was like "fitting a cow with a saddle" but they did believe that they were a vanguard, chosen by the laws of dialectical materialism, charged with bringing in a secular paradise through a Marxist-Leninist reading of history.

The last vestiges of this belief die with the elections to the Sejm (parliament) and Senat on Sunday. Elections cannot co-exist with the coercive idealism of communism. They introduce the element of consent and liberate all the pre-communist ideologies and forces in society - such as the Catholic Church, nationalism, social democracy, even Polish imperialism which have lived on in a half world of part opposition to, part co-option by, the party.

But you do not have to look very far to uncover a great fear. It is a fear that the transition to economic and political pluralism cannot be achieved because the people will not tolerate the sacrifices required in a situation where the change of their expressions of frustration have been partly removed. And it is a fear that the democratisation of political life will not be able to proceed in the manner planned because it is insufficient compensation for the rigours of inflation, of 30-year housing waiting-lists, of food shortages, of miserably low incomes, of worsening health and educational services, of the drain of youth out of the country and of the widening social inequalities which even limited adjustment to market forces has brought.

The fear is shared (though in differing intensities) by both party and Government, and now by Solidarity too. This great movement of protest achieved legality as a union at the round table talks with the Government which ended in April. With that it won the right to contest all the seats in a newly created Senat, together with the 50 per cent of seats in the Sejm reserved for the party. The peasant, Democratic and Catholic allies.

As a result Solidarity has lost both the relative simplicity of pure opposition and its monopoly over the opposition forces. It is being outflanked from left and right. The Confederation of Independent Unions is more fiercely anti-communist. Fighting Solidarity, the breakaway section of the main movement which rejects all compromise, is more militant. Thus in making a deal, Solidarity has acquired a stake in stability.

Addressing an overnight meeting earlier this month in the Warsaw district of Zoliborz, which he is contest-



Taking the saddle off the cow

ing, Mr Jacek Kuron, a leading Solidarity intellectual, spent much of a funny, rambling, 90-minute speech warning his listeners against hoping for the collapse of the regime.

"We think we must take advantage of the situation because otherwise conditions were becoming ripe for civil war... There is a chance of a peaceful road to democracy. The alternative would be terrible for us all... The whole (reform) programme may be lost if people go out on the streets and burn election committee offices, including Solidarity's."

This differs little from the mixings of government ministers and party leaders. "We must," says Mr Zdzislaw Skajko, director of the Foreign Investment Agency, "be careful not to be swept out course by populist ideas." Mr Dominik Jastrzebski, the Foreign Trade Minister, who is campaigning for a parliamentary seat, says: "People need reassurance that there will be stability." But most of the people the minister meets grumble about living standards.

Another campaigner, Dorota Jastna, of Solidarity in the port city of Szczecin, says: "I believe we will get support. But people can't feel the changes in their everyday lives. They don't believe in anything much. They are indifferent." In his speech at the end of the round table talks, the Solidarity leader, Mr Lech Walesa said: "Freedom goes together with bread."

In the same speech, he mentioned that the democratic system agreed upon was a partial one, but that both sides had agreed "that the next elections (in four years' time) must be completely democratic." Though this is a promise, it is also an act of faith by Solidarity which could be betrayed earlier this month in the Warsaw district of Zoliborz, which he is contest-

ingly anxious stress on the need for Western credit to bolster the reforms. Mr Janusz Kacurba, deputy Trade Minister, says: "Without credit it would be possible to carry out the reform - but at a small's pace and that would be no reform."

What does the party get out of it? It is possible that it has accepted the likelihood of a loss of power in four years' time? Or does it believe it can, to use Mr Baka's formulation, gain enough kudos from a successful exercise of "will" over this period, through extending the market and making it work to gather to itself a fund of goodwill and enough popularity to make it seem the natural party of government?

The ruling party wants a market system; but knows little about its likely social effects

The party and government apparatus have attracted talented people, who justify their actions in a tradition of Polish pragmatism forged in two centuries of national dismemberment, or occupation by alien empires or alien ideologies. As Mr Daniel Pasternak, Poland's best-known journalist, wrote in a famous column in the weekly, *Polityka*, soon after martial law was declared in 1980: "It would be wrong to bow low, but equally wrong to sit back with our arms folded."

Speaking at a forum on Poland's economic problems in February during the round table talks, Mr Stanislaw Ciopak, the politburo member with responsibility for propaganda, said: "We want to introduce opposi-

tion forces into the system of exercisable authority: not parliamentary democracy. This would be by means of democratic elections in which parties would present different programmes but within one socio-political system. (That is, socialism). In this way, the party might lose formal power but would have cemented socialism into place. It would have left a legacy to give the lie to any charge that 40 years of power have been a cruel waste of time.

But it seems barely possible. The party itself wants a market system, but it knows little about the social effects of such a reform. Professor Jan Mujzel, one of Solidarity's main economic advisers, says: "No one knows what share of private ownership will be enough to create favourable conditions for marketisation - it could be 20 per cent, it could be 50 per cent. For the communists, this is a dramatic question, for it touches on the fundamentals of doctrine."

This matter of ideology will be a painful one for Solidarity, too. Some of its leaders, like Mr Kuron and Mr Mujzel are essentially social democrats. Mr Kuron, in his Zoliborz speech, attacked the Government's admiration for Mrs Margaret Thatcher and said that of the two ways of closing redundant capacity - the Thatcherite way with high unemployment and the Swedish way with retraining and the creation of new jobs - Poland must take the latter "or there would be no restructuring."

But others in its ranks or among its circle of advisers are neo-liberals, who admire Mrs Thatcher. Mr Andrzej Malachowski, a long-time Solidarity activist who served two years in prison under martial law, has, on release, set up the Union network of advisers, companies which has made

him a multi-millionaire in Polish terms. He now runs Solidarity's national election office. He forecasts: "We'll see the normal fragmentation of Solidarity - for example, Rural Solidarity is for the market, Workers Solidarity is rather against it. In the new parliament, we'll see shifting alliances, with a neo-liberal party being formed - people from both Solidarity and the party side might join."

Yet the pessimism cannot suppress the central dynamic of even a partially free election: the need to gain legitimacy through the vote. The party has revamped its traditional approach of putting up for election a mixture of specialists and time servers, replacing these with candidates who may or may not be party members but who are thought to command some local respect or, at least, authority.

In Szczecin the manager of the big Warski shipyard is standing; he got the required 3,000 signatures for his candidacy from his own workforce. Mr Jastrzebski, the Foreign Trade Minister, and Mr Dariusz Przywieczerak, general manager of the Universal Trading Company, are both quite open about using their position and influence to show their political convictions what an advantage their representation would be. Mr Przywieczerak has a project going in his constituency to carry water to villages which lack a supply. It smacks of electoral bribery and the pork barrel, of a ravenous wish-most Western democracies have experienced but in time smoothed down - though it is still a small matter compared to Japanese practices.

As Mr Ciopak, the politburo man says: "We want the elections to close the Polish crisis: not the crisis of the past seven to eight years (since martial law), but that of the last 45 years." Like many such pronouncements by leading party figures, it is suggestive but ambiguous. What crisis does he mean? Can he mean that since the Communists have been unable to gain acceptance in the country which, more than any other in Eastern Europe, has visibly and forcibly rejected them, they wish to resolve the crisis by dissolving themselves? Have they determined that if the price the West wishes to exact for more financial support is democratic reform, then democratic reform it shall have - the first example in history of national liberalisation in exchange for a loan?

No matter the reasons are not as important as the ability of the democratic process to take root and sustain itself. The difficulties in this are clear and manifold. The economy is in a structural impasse. If it is to find an escape through renegeing itself attractive to foreign investment and domestic entrepreneurs, it can only succeed by taking in the cheaper labour activities of transnational companies or producing cheaply - but with higher quality - for the world market.

For this strategy to succeed, almost everything which Poland does not have is needed: hard currency reserves, managerial expertise, labour peace, a convertible currency, a stock market, a helpful and highly motivated bureaucracy, good physical communications, good telecommunications, simple import-export regulations and a network of consultancies, investment institutions and venture capitalists.

The country starts up the democratic slope with a huge weight on its back. But, at least, it no longer has the saddle which Stalin, apparently fully conscious of the savagely absurd project he was undertaking, strapped upon it.

Unprintable Fullick

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OBSERVER



"It's a British passport."

alleged complacency inherited from the Victorian period. Carmen Calli, the managing director of Chatto who is behind the series, says Counterblast will not be overtly party political. But they are clearly not going to provide a smooth ride for the Conservative Party.

The first pamphlet is by Jonathan Raban, the writer and literary critic, and is called *God, Man & Mrs Thatcher*. It consists entirely of a critique of the Prime Minister's address last year to the General Assembly of the Church of Scotland, which is reprinted in full before being systematically torn apart.

The address was remarkable because it was a personal statement of Thatcher's beliefs and was plainly not much touched by ghost-writers. It concluded with a number of references to the hymn: "I vow to thee my country". Raban notes: "It has never been sung in the Church of Scotland."

Other Counterblasts published this week are Paul

Foot's Ireland. Why Britain Must Get Out, and A Rational Advance for the Labour Party by John Lloyd of the Financial Times. The initial aim is to produce about one a month until the end of next year.

Whether they will make much money for Chatto must be in some doubt. They are beautifully produced, but cost only £2.99. To borrow an old phrase from the Prime Minister, however, they might "str things up", which is what Calli says she wants.

Local politics

■ Much to the fury of the Labour Party, Barbara Bush, wife of the President, was elected in the Kensington, the Education Secretary, to a Brixton school. The school is on the edge of the Vauxhall constituency where there will be a parliamentary by-election this month and it looked like the Tories cashing in on the publicity.

Labour had its reward, however. Mrs Bush said on television what a very good school it was. Neil Fletcher, leader of the Inner London Education Authority, was on hand. "In that case," he said, "would she ask the Education Secretary why he plans to abolish it?"

Pay later

■ Events in Argentina are leading to a crop of melancholy jokes in Buenos Aires. "There are two ways out of the crisis," according to one. "The city's two international airports." The election defeat of President Alfonsín's Radical Party last month has led to the saying: "The Radicals are like Halley's comet. No one is going to see them again for another 70 years." But the saddest story may be true. It is said to have become cheaper to eat in a five-star restaurant than at home. Residents explain that in the restaurant you pay by credit card; when the bill finally comes, it will have more than halved in value.

Significant Moments
OMEGA

POLITICS TODAY

Britain now on the outside looking in

By Joe Rogaly



get a stream of bad-tempered outbursts so you shrug your shoulders. As to the EC, the story is the same. Britain has signed the Single European Act, which will mean a gradual erosion of sovereignty. Wriggles as some people might, that's what they've signed up to. In this instance the wriggles are the Thatcherites, especially those of the Bruges variety. They are carping at the both the letter of the law and its spirit. They are getting a British-made liberalisation of the European market in 1992, deregulation and all, but would deny their partners a unified monetary system or the fig-leaf of a social dimension. The upshot is that Britain's only close allies in the EC are the Danish and the Dutch, and the Dutch may soon go the other way. Mrs Thatcher has failed to win over the Spaniards and not attempted to forge intimate links with one of the big three - Germany, France and Italy - of the kind that Palmerston would have understood. Think about it. The Franco-German relationship, now a formal marriage, is under some strain. The French have been leaning towards neutrality; meanwhile the Germans have broken solidarity with the French on several technical matters. Britain and France are the independent nuclear powers in Europe; President Mitter-

and has twice said that Mrs Thatcher is right about Lance missiles and France has joined Britain in seeking to keep aircraft that deliver nuclear bombs out of President Bush's new round of disarmament talks. A Palmarstonian British Prime Minister might try to woo the French away from Germany, with talk of true historic partnerships and changes in the East. There is no evidence that we have such a Prime Minister. It could be argued that this English myopia about Europe does not matter that it is the Americans who count. Since the Second World War, the Atlantic Alliance has been a fundamental pillar of British security, and so it remains. Mrs Thatcher elevated this concept to surreal heights during the eight years that Mr Reagan was President. She poured treacle over him, and he responded in kind. The brainlessness of it was of little consequence, since Mr Reagan could (usually) be relied on to utter what she regarded as the correct words. He had the right instincts. He believed in a few simple precepts. She likes that. The continental Europeans had reason to be grateful to Mrs Thatcher for her almost unique ability to get through to him (sometimes even when she was on her own close associates could not). She saved the day after Reykjavik, when he nearly accepted a non-

nuclear world, and over Star Wars, when he forgot about deterrence. She let Britain take the heat when he bombed Libya; only the US invasion of Grenada was wholly disapproved of in London. Mr Bush is different. The Prime Minister knows him well. She made a point of meeting him privately on every visit to Washington during the Reagan years. She flattered him by saying that she wanted to hear what he, Bush, thought. Yet the pay-off is not certain. For the new President can communicate on the level of the intellect, as opposed to mere instinct. He can counter her arguments. He is constrained by the hold the Democrats have over Congress; he cannot emulate the joyous Reaganism of the early 1980s, even if he wants to. She trusts Mr Bush to pursue the "right" foreign policy (she has little alternative), but is not so happy to leave things to his Secretary of State, Mr James Baker. Is he a man of principle, she asks, or is he simply a fixer, a negotiator who is more concerned to get a deal than to get the right one? There is little she can do about that, either. With Mr Reagan, she was the belle of the ball; with Mr Bush she will be an occasional wallflower. One reason is that the bilateral relationship with Britain is not an American priority. Sorting out the relation-

ship with Japan is top of the list. Next comes West Germany, partly because it has to be kept true to the West, and partly because of its economic strength. The US President knew what he was doing when he visited Chancellor Kohl before Mrs Thatcher this week: Germany is not only geographically central to a vision of Europe that stretches from the Atlantic to the Urals, but it is also likely to prove central in every other way. Britain is, however, a valued old friend. As a former intelligence chief, the President will be aware of the significant Anglo-Saxon links in the world of espionage and security. Many of Mr Bush's appointments are of East Coast professionals who are often Anglophile and usually well-known to their London counterparts. They are pleased that Britain's voice will be loud in opposition to any idea of a protectionist fortress, Europe, US conservatives, who form an important part of the President's political constituency, are ardent admirers of Mrs Thatcher; they want him to pay her due respects. In terms of broad global interests this does not add up to much. This week's Nato deal was a brilliant compromise, imposed by the Americans, but designed to keep the Europeans happy as a pack, not to bring the West Germans around to a special Thatcher-Bush view. It is the Germans who wanted the prospect of talks about a non-nuclear Europe; and Mrs Thatcher who could not stomach the idea. It is not yet clear whether she will also have to compromise on smaller issues. The Prime Minister has high hopes of arranging a political settlement in South Africa. She put this on the agenda for yesterday's talks with Mr Bush. Her view is that an eventual constitutional compromise may be reached, if the black nationalists will accept a federal formula. The trouble with this is that to Pretoria federal is likely to mean tribal. That would simply perpetuate the old system whereby the blacks are kept divided and the whites rule. The Commonwealth is likely to see through such a device, which is why Mrs Thatcher may find it reluctant to follow her lead in spite of the work she has put in to win over African leaders in recent trips to Lagos, Harare and other African capitals. President Bush may be temperamentally inclined to leave such peripheral matters to the British, but South Africa is a political issue in Washington. He recently received Archbishop Desmond Tutu and the Rev. Alan Boesak in the White House, to hear their appeal - made on behalf of black South Africans - for hands-off American involvement in the search for a settlement. Congress, which favours a tough moral stance, is likely to push the President in the opposite direction from the one being urged by Downing Street. Here too, the special relationship is not so special as to override the perceived interests of the White House. Under Mrs Thatcher, Britain, devoid of empire, uncomfortable in any other grouping, has yet to find a role.

Goodbye to family life

By Michael Prowse

POLICIES TO promote the family seem likely to figure prominently in the Conservative party's next election manifesto. There is even talk of a Ministry for the Family, an idea which sounds absurd only because it is new. Families presumably matter as much as farmers - and a Whitehall ministry has long championed their interests. Years of neglect have taken their toll. The British family, like the elephant and the whale, is becoming an endangered species. Those estate cars which used to zip up and down the motorway, filled with screaming children, are increasingly a nostalgic memory. According to Social Trends, the government publication, only a miserable 28 per cent of the population consist of a married couple and dependent children. Most such families, moreover, are incredibly small: Mums and Dads with three or more children account for only 5 per cent of households. A quarter of all households consist of a single moaning individual. The proportion of these has more than doubled in the past 30 years. More than 85 per cent of the additional households expected to be formed over the next decade will consist of single people. By 2001, the proportion of single person households will have risen to 30 per cent. The British divorce rate has risen 30-fold since the early 1970s and is now the highest in the European Community. One in three new marriages is destined to end in divorce. Nearly a third of marriages are remarriages of previously divorced people. One in five children can expect to witness their parents' divorce before they are the age of 16. Nearly a quarter of all births take place outside marriage. A diminishing proportion of children born into stable families get the attention from parents which once was taken for granted. Many women neither wish nor can afford to stay in the home to bring up children. More than 30 per cent of women with a youngest child under five go out to work; the ratio rises to 60 per cent when

the youngest child is aged between five and nine, and to 70 per cent when the youngest is between 10 and 15 years old. Fathers rarely seem inclined to take the place of departing mothers. In theory, changing attitudes to marriage, divorce and child-rearing should present no problem for the Thatcher Government. It stands for personal freedom and reduced state intervention. The individual, rather than the family or household, is the unit that counts in market liberalism. If people want to live alone, get divorced, leave small children to their own devices, that is their prerogative. State promotion of one particular way of living, on these premises, amounts to paternalism of the worst kind. Such reasoning suggests that social policy is best thought of as adapting itself to the needs of traditional families - a minority of households - should strive to cater for the way people actually live today. If 30 per cent of households will shortly consist of single people, a big expansion of professionally-provided community care must be a priority. Likewise, if most mothers neither want nor are able to care for their own young children, then an expansion of professionally-provided child care facilities is an urgent requirement. Yet the repeated calls for policies to promote the family show that many Conservatives do not sympathise with this logic. They believe the decline of the family is inextricably linked with other social ills - such as indiscipline among the young, and misery and poverty among the old. Policy, it is felt, should not take the destructive behaviour of individuals as a given, but rather seek to influence this behaviour. This is a sound insight. The stereotyped "cornflake" family of the 1950s may not be worth preserving. But it is surely not foolish to recognise the limits of market liberalism. The lifestyle freely chosen by most people today is not necessarily the best. We may not need a Ministry for the Family, but we do need to think much harder about the merits of alternative lifestyles - and about ways of promoting them.

LETTERS

'Self-inflicted inflation'

From Mr Christopher Meakin. Sir, For weeks, if not months, you have reported how the London markets have been "hit by sterling fears." Scratch around a little, and the real fear is that the Chancellor of the Exchequer is about to raise interest rates yet again. Has not the mantrape gone on long enough? The Treasury would have us believe that some magic level of UK interest rates is still being sought. When found, this magic level will stabilise sterling, fend off the influences of the rest of the world's economies, and usher in some economic Age of Aquarius. Reality is different. Higher interest rates do not cure inflation; they cause it. More precisely, they play havoc with the retail price index as currently constructed. Worse: the prices they hit - such as mortgage rates - are at the least avoidable end of the consumer spectrum. Yet this pernicious form of self-inflicted inflation earns a Nelsonian blind eye from the Treasury. Roll on the day the Chancellor leaves interest rates alone, and has sterling take the strain instead. Let the Treasury switch its Nelsonian blind eye to that kind of price inflation: imports of fruit, vegetables and consumer durables, holidays on the Costa Brava - the most avoidable end of the consumer spectrum.

Time to end the masquerade. If the inflation is argued with reality about factory input prices, and consumer prices are a meaningless cipher, then let the Treasury change its inflation index. Meantime we are seeing 1989 revisited. On that occasion the economy was wrecked not by the October crash, but by an obtuse belief in the curative powers of the gold standard, which followed. This time, the damage will be inflicted not by the October crash (of 1987), but by an equally obtuse belief in the curative powers of a high exchange rate. Christopher Meakin, 59 Court Lane, SE21

Tactical black arts

From Mr Gary Morton. Sir, According to Rachel Johnson's report (May 28), cabbies are astonished by Mr Portillo's sharp U-turn on the deregulation of the London black cab trade. There is no need to be astonished. The U-turn is a tactical one. Industrial action on Network SouthEast and London's tubes and buses is quite enough for the moment. When these disputes are concluded, the Tories' strategic scalpel will slice into a 300 year monopoly to excise yet another section of the enemy within. Gary Morton, 36 Fosse Square, E8

Next settlement

From Mr Trevor Spittle. Sir, I was surprised to learn that at the recent AGM, the chairman advised shareholders that a mutually satisfactory termination agreement had been reached with Mr and Mrs George Davis, but that as this was to remain confidential, he was unable to inform shareholders of its terms. It was stated in the press that no information about the settlement would need to be included in the subsequent published accounts of Next. Shareholders are left to speculate on how a satisfactory settlement was achieved. (Perhaps by way of share options?) But shareholders are entitled to know the terms; they should not have to speculate. The Next board has acted in a cavalier manner by agreeing to a confidentiality clause, in disregard of the shareholders' legitimate interests in this matter. A similar confidentiality clause was included in the agreement between Blue Arrow and Peter de Savary, regarding the company's £25m loan. These parties have now agreed to ignore it. The board of Next, and Mr and Mrs George Davis, should follow the same course. Trevor Spittle, 36 Ridgmount Street, WCI

Borrowing blues

From Mr Seymour Fortescue. Sir, For Elizabeth Stanton of the Retail Credit Group to insist that the offer of overdraft charges (Letters, May 25) is bizarre, to say the least. Even taking into account Barclays' annual overdraft arrangement fee of £10 - not £100, as printed in the APRs (annual percentage rates) quoted by Mrs Stanton for Barclays' overdrafts are still generally well below the APRs charged on store cards issued by the Retail Credit Group's members. Members of this Group include: Burton Group (34.4 per cent); Dixons (33.7 per cent);

Price paid for mobility

From Mr Alan Smallbone. Sir, Mr Michael Burton (Letters, May 4) seems to believe that labour mobility is particularly desirable for that 0.25 per cent of taxpayers earning over £80,000 a year. Why is it not equally desirable for others? It is understandable that employers should wish to hold on to staff they need. The opportunity to provide a defined benefit pension scheme helps this objective. "Snooks could get a 25 per cent salary increase by moving, but it would scupper his pension," is thought - by those who are thus enabled to inhibit free competition - an entirely proper approach. Two arguments are advanced to justify this: "Why should others benefit from our

Bonny banks need care

From Mr Donald Warnock. Sir, Hazel Duffy's report on Scotland's central region (May 30) tended to over-simplify the transformation from heavy industry to tourism. Living near Loch Lomond, I find it incredible that more exploitation of this beauty spot is planned. New facilities should be available - but not at the expense of old ones: existing tourist paths need renovation, and better road facilities should be provided, especially up the east coast of the loch. I am all for idealism, but surely the money should be spent realistically. Donald Warnock, Ashlea, Gartness, Drymen, Striringshire

Encourager les autres

From Mr David Barton. Sir, Mr Neville Beale believes (Letters, May 25) that Churchill's offer of union with France in 1940 was declined, never to be repeated. Richard Lamb's recent book, The Failure of the Eden Government, refers to the Cabinet minutes of September 18 1956, when the then Prime Minister, Sir Anthony Eden, reported that the French prime minister had recently asked whether the British might be prepared to revive the offer of common citizenship made in 1940. The Cabinet rejected common citizenship with France 14 days later. David Barton, Loafers, Bosham Lane, Old Bosham, West Sussex

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From Mr Alan Smallbone. Sir, Mr Michael Burton (Letters, May 4) seems to believe that labour mobility is particularly desirable for that 0.25 per cent of taxpayers earning over £80,000 a year. Why is it not equally desirable for others? It is understandable that employers should wish to hold on to staff they need. The opportunity to provide a defined benefit pension scheme helps this objective. "Snooks could get a 25 per cent salary increase by moving, but it would scupper his pension," is thought - by those who are thus enabled to inhibit free competition - an entirely proper approach. Two arguments are advanced to justify this: "Why should others benefit from our

1988 Balance Sheet

Total Deposits and Other Liabilities

Total Assets

36,266 (+20.1%)	26,897 (+20.8%)
17 (+8.1%)	2,208 (+15.1%)
366 (+12.5%)	

For public utility purposes

Capital Accounts and Reserves

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Solidarity blooms in the country

Christopher Bobinski looks at the political awakening of rural Poland

THE Polish countryside this spring is experiencing an unprecedented political awakening, which in many places could flower into massive support for Solidarity candidates in national elections next Sunday.

The elections for the first time since the 1940s are giving Poles a free choice for a new 100-seat upper chamber, the Senate, which is likely to be dominated by Solidarity.

The opposition movement is also contesting 35 per cent of the seats in a lower chamber, the Sejm, which are reserved for non-communist and allied party members.

The poll is forcing Solidarity, traditionally strong in the factories, to take an interest in the countryside, which has helped finance Poland's post-war industrialisation, and is now increasingly demanding a reversal of spending priorities and higher farm incomes.

The radicalisation marks a blow for the authorities, who had hoped that official candidates would have an easy passage to the 60 per cent of Senate seats representing the so-called green provinces, where 40 per cent of the population lives and where the opposition had always been weak.

Indeed, in 1981 when the towns massively supported Solidarity, the private farmers who own 80 per cent of the land were slower to swing behind Farmers' Solidarity, the free trade union's rural ally.

Now, the rules are reversed. Recruitment to Solidarity is mounting slowly in the towns, while Farmers' Solidarity is reporting much faster growth in many areas. To officialdom's horror, the church in the countryside is also wholeheartedly backing Solidarity. Wherever, for example, the opposition does not have enough people to sit on the official election committees to guard against fraud, priests have been putting parishioners forward.

The first signs that the countryside was stirring came ear-



Poll briefing: Solidarity's nightmare in rural areas is that, with a complex voting system, people will mix up the ballot papers

lier this year during the round-table talks between Solidarity and the Government which gave rise to the present electoral accord.

It was also then that farmers in many provinces refused to pay increased land taxes and insurance payments and some even stopped delivering food to the state.

Zamosc province in eastern Poland, with about 300,000 voters and one of the country's least urbanised districts, was one of the main centres of the protest movement. Farmers here are still refusing to pay land taxes.

Village after village has national flags out to show support and weather-beaten banners strung across the road proclaim the strikes message.

The mood is running so strongly against the authorities that, in a fine historical irony, local activists maintain that had they been able to persuade the province's pre-war largest landowner, Count Jan Zamoski - who still lives in Warsaw and whose ancestors founded Zamosc in the 16th century, to stand for the Senate, he would have won with flying colours.

In Pleski Szasiecki, where the tax protest started, farmers confirm that they would have voted for the count.

This mood also favours Solidarity's candidates for the Sejm and Senate: a local doctor, a local teacher and the

head of the local Farmers' Solidarity union.

"Of course I'll vote for Solidarity, after all this time farmers deserve a better deal," is a not an untypical comment. Mr Henryk Wujec, a 47-year-old top underground Solidarity organiser and now the industrial general secretary of the Solidarity election committee, is also standing here for the Sejm. He was born in Bilgoraj near Zamosc where his brother still farms the family land.

He has been campaigning at weekends, driving from town to town and village to village speaking at open-air meetings on church premises and in village halls explaining about his opposition activities and appealing for support for "Lech Walesa's team which was going into parliament to fight for the changes in the political system."

Like other Solidarity candidates, Mr Wujec's speech is an indictment of the past 44 years of communist rule in Poland, during which the system was to blame for "destroying agricultural and seeking to bring in collectivisation in the 1950s. Now, too, he is promising to champion the farmers' cause.

The support is there but Solidarity's nightmare in the rural constituencies is that, with a relatively complex voting system, people will get the ballot papers mixed up and cross off the wrong candidates.

In past elections, voting came down to putting ballot paper into the box without making any choice. Indeed, in many cases one family member would go to the voting station and vote for all.

"We are with you," one aged farmer told Mr Wujec at a meeting in a village called Radziecyn in a room next to the church. "But only 10 per cent of our people understand how to vote" to get Solidarity elected, he said. More explanation was needed, he pleaded. Otherwise, he warned: "We'll fall this year."

Taking the saddle off the cow, Page 20



Leadership to be sought from Foley the healer

By Lionel Barber in Washington

MR TOM FOLEY, who is certain to become the next Speaker of the US House of Representatives, starts with an important advantage over his disgraced predecessor, Mr Jim Wright.

He is independently wealthy, and this financial security, beginning with his middle class upbringing in farm country in Washington state, has given Mr Foley, 60, a self-assurance and confidence which eluded Mr Wright, a restless, headstrong individual whose political views stemmed from the Depression.

Democrats are looking forward to next Tuesday when Mr Foley, the House majority leader, is expected to be voted the new Speaker. They view him as a healer in the current tussle over ethics, but also as a future consensus builder and an articulate national spokesman for their party.

In this view, the ascent of Mr Foley is further confirmation that coalition government rules in Washington, with power shared between the Democratic legislature and the Republican White House.

The question is whether bipartisanship and Mr Foley are being overused. He does have the reputation for being a little too conciliatory, a little too eager, in former Speaker Mr Tip O'Neill's words, "to see things to every issue."

In a House whose heterogeneous instincts were only temporarily tamed by Mr Wright, Mr Foley has to demonstrate leadership abilities. He failed, for example, to stem a budget vote revolt last April when his ethics proposals were blocked by his ethics opponents. His approach to shaping a new party agenda is revealing: it will be a collective decision, not a single-person responsibility.

But there is much goodwill among Republicans and Democrats for Mr Foley's calm, cultured man who, like his former employer Senator Henry "Scoop" Jackson, feels as comfortable talking about foreign policy as local farm issues. He has a good grasp of East-West relations, trade and other subjects of national concern, reasons why some speak of him as a natural vice-president.

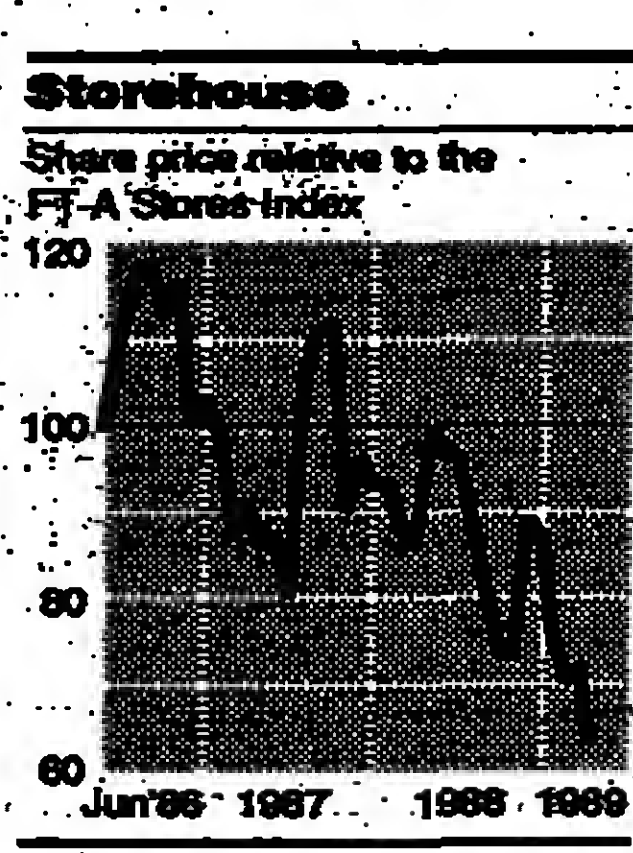
Strange tales from the gilt market

The last couple of days have been terrible for gilt market-makers. Long gilts fell half a point yesterday, after a fall of one and a quarter points the day before, and yields are now decisively through the 10 per cent barrier. The worries are partly familiar - inflation and a collapsing currency - but there is a new one: the feeling that an economic problem has turned political.

Partly, this comes down to honest confusion over what Mr Lawson is up to. But for the market, there is a more specific concern. The idea has got around not only that Mr Lawson is under ideological fire for targeting exchange rates, but that the alternatives put forward by Mrs Thatcher's advisers somehow include a return to the old policy of overvaluing, or at least a suspension of gilt buy-backs.

It is not easy to see how this would help the present crisis. Doubtless, without the buy-back programme long yields would be higher again; and perhaps if a quick bloodbath were engineered in the market, foreign buyers might be induced to rush in, thereby propping up sterling. But they might do nothing of the sort; in which case the Government would have thrown away the twin advantages of the downward yield curve - the incentive for companies to borrow long, and the propaganda claim that the markets are not worried about UK inflation beyond the immediate future.

It would not be surprising if Mr Lawson were seeking a middle way between risking the recessionary effects of 15 per cent base rates, and letting sterling and inflation go hang. But long-term changes to funding policy have no place in crisis management. This position, in fact, sounds more like the combined product of the urging of monetarist advocates like Mr Tim Congdon, and the natural desire of gilt traders to suggest that their livelihood is not withering away after all.



Share price relative to the FT-A Share Index

Habitat UK contrived to lose money last year, and this year may well do the same. Having demonstrated what every customer knew all along - that stock control is appalling - it is now struggling to master the art of stocking items for which there is a market, and not just what fits into the storehouse. Some of the blame for yesterday's distressing results can be laid on others: the Chancellor, the unions, the landlords. But the vast majority appears to have been self-generated.

The bad news for shareholders is that the new Storehouse management probably cannot triumph over the adversity of current market conditions. And if things are really that bad, it follows that what Michael Edelman probably cannot manage either. It remains surprising that he should ever have wished to try: Storehouse is surely the last place to look for hidden value in the stores sector, as the least property-rich of the retailers. Mr Edelman has the leisure of a virtually unlimited bid period to decide what he will do: if he decides to bid, the current price of 150p will probably end up looking 30p too low; if he does not, it is certainly at least 30p too high.

Seal of approval for liberal members of Government

Solidarity has moved to shore up its agreements with Communist Party leaders for political and economic change by publishing an interview with Mr Miroslaw Rakowski, the Prime Minister, in its daily newspaper, Goscza Wlozowa, writes Christopher Bobinski.

Publication comes four days before national elections in which some of the Communist Party politicians responsible for the present liberalisation could find themselves voted out of Parliament - to the dismay of Solidarity leaders.

The interview, in which Mr Rakowski declares that the Soviet Union is no longer interfering in Poland's internal affairs and suggests a two- or three-year moratorium on wage demands, is meant to signal to opposition supporters that at least some top party people are worthy of support.

The text will cause consternation among Solidarity supporters, many of whom are determined to vote against the party establishment.

Mr Rakowski hints that he would even consider offering Mr Adam Michnik, a veteran dissident and the newspaper's editor, who conducted the interview, a post in the Government after the election.

Will it be possible to create a "new modus vivendi" between the Government and opposition? Mr Rakowski asks. Mr Michnik replies: "An opposition which took part in the Government would cease to be an opposition."

Moscow denies Georgia massacre blame

By Quentin Peel in Moscow

THE SOVIET authorities yesterday granted two important concessions to the rising tide of nationalist demands, to head off a threat to Communist Party rule in the Baltic republics and Armenia.

However, they also sought to place the blame for the massacre in Georgia on the disgraced leader of the local Communist Party, denying any responsibility in Moscow.

The first key concession came in the Congress of People's Deputies, when Mr Mikhail Gorbachev gave his backing to setting up a special commission to inquire into the secret Molotov-Ribbentrop pact, which led to Soviet

annexation of Estonia, Latvia and Lithuania in 1939.

It was also revealed that 11 nationalist leaders of the informal Karabakh Committee in Armenia, co-ordinators of a campaign for the enclave of Nagorno-Karabakh to join the republic, had been released from detention and allowed to go home pending trial for inciting unrest.

Despite a sharp difference of opinion among the deputies, Mr Gorbachev's intervention in the Baltic question meant that the commission was approved by acclamation.

"The Baltic republics are stirred by this issue," he said. "It is not an easy question, but we should not evade it."

The Soviet leader revealed that he had asked Chancellor Helmut Kohl of West Germany if he knew of the existence of a secret protocol in Germany.

Chancellor Kohl said he did, and the Soviet Foreign Ministry had requested the original, Mr Gorbachev said. Only copies had ever been found in the Soviet Union.

However, the most telling support came from Mr Roy Medvedev, the leading historian just readmitted to the Communist Party, who said the three Baltic republics had been annexed during a war between imperialist powers, including the Soviet Union.

The 11 members of the Karabakh Committee, who enjoy strong support in Armenia, were arrested after December's earthquake, when their relief efforts threatened to usurp the authority of the local Communist Party and Government.

A spokesman for Armenia, told Reuters that the Karabakh committee had been released at the request of Mr Suren Artunyan, leader of the ruling party in the republic.

The third explosive national issue at the Congress - the question of who ordered Soviet troops to disperse a demonstration in Tbilisi in April, causing the death of 20 demonstrators - continues to cause the leadership embarrassment.

Murdoch and Disney settle disagreement

By Raymond Snoddy in London

MR RUPERT MURDOCH'S News Corporation and the Walt Disney Company have reached agreement in principle to settle a lawsuit launched with considerable acrimony last month.

Yesterday, lawyers in Los Angeles were putting the final touches to a deal that would involve Mr Murdoch withdrawing a \$1.5bn action he filed against Disney after plans for a joint venture fell apart.

Mr Murdoch's Sky Television, which began operating four satellite channels in Feb-

ruary, was due this autumn to add a 212-a-month pay television package consisting of the Disney Channel and Sky Movies.

If he agrees to drop his lawsuit Mr Murdoch, who is chief executive of News Corporation, would gain access for Sky Movies over the next five years to all films made by Touchstone, Disney's successful Hollywood studio. He would also be able to show on his general entertainment service some of the programmes that would have been carried on the Disney

Channel.

In addition, Sky would be able to broadcast on its general entertainment service some of the Disney Channel programmes.

There will be an understanding - although this will not be a legal condition of the settlement - that if Disney decides to launch its own channel in the UK, it will do so on the Astra satellite, as News Corporation would prefer.

In particular, Mr Murdoch wants to ensure that a Disney Channel does not go to the rival British Satellite Broadcasting, in which Pearson, publisher of the Financial Times, has an interest. BSBS last week confirmed its intention to postpone its launch, originally planned for September, until next spring.

Under the settlement which was taking shape in Los Angeles last night, Mr Murdoch appeared to have secured much of what he wanted - access to attractive programming without the difficulties of a joint venture between two very different companies.

UK-US links 'remain strong'

Continued from Page 1

There was apparently little detailed discussion of the new Nato conventional arms proposals, which will now be considered by working groups in the run-up to the resumption of the Vienna talks. Referring to the Soviet Union, Mr Baker said "the ball is in their court and a response by them is clearly called for."

Mr Baker said there was no discussion about the possibility of the timetable set for the Vienna talks, which Mrs Thatcher has described as optimistic. He brushed aside Soviet suggestions that British troops stationed in West Germany should be included in any cuts in combat forces, noting that there were plenty of Warsaw Pact troops apart from the Soviet ones.

Both leaders were concerned about the implications for Hong Kong of the massive refugee surge in Vietnamese refugees arriving in the colony by boat.

Lawson denies there is a sterling crisis

Continued from Page 1

He brushed aside concern about Britain's large current account balance of payments deficit. In a world of free flowing capital such deficits could be financed for a long time if underlying monetary and fiscal policies were sound.

He believed the period of inflationary resurgence was coming to an end. He doubted whether there was a case in the world for a general further rise in interest rates. Monetary tightening should be allowed to have its effect.

Earlier he told the annual ministerial meeting of the Organisation for Economic Co-operation and Development that the Government would not waver in its resolve to make the defeat of inflation the top priority. But he also warned against impatience for quick results.

He said inflation in the Group of Seven leading industrial countries had reached its highest level for nearly five years.

Our Financial Staff writes: The decision of West Germany's Bundesbank to leave its interest rates unchanged helped BP pressure from sterling on foreign exchanges yesterday. Markets had feared an increase in West German rates would depress sterling and possibly force another rise in UK interest rates.

By the end of the day in London, however, the pound was quoted 1.25 pence higher at £2.12. It held steady against slightly firmer dollar, closing 5 points stronger at \$1.5730, while on the Bank of England's trade weighted index against a basket of currencies, it finished 0.1 better on the day at 92.4.

WORLD WEATHER		
Alaska	10-15	Clear
Algeria	15-20	Partly cloudy
Americas	10-15	Cloudy
Antarctica	-10 to -20	Clear
Armenia	10-15	Partly cloudy
Australia	15-20	Partly cloudy
Bahamas	25-30	Sunny
Bahrain	30-35	Sunny
Bangladesh	25-30	Partly cloudy
Barbados	25-30	Sunny
Belize	25-30	Sunny
Bermuda	15-20	Partly cloudy
Bhutan	10-15	Partly cloudy
Bolivia	10-15	Partly cloudy
Bosnia	10-15	Partly cloudy
Brazil	15-20	Partly cloudy
Bulgaria	10-15	Partly cloudy
Burkina Faso	15-20	Partly cloudy
Burundi	10-15	Partly cloudy
Cameroon	15-20	Partly cloudy
Canada	10-15	Partly cloudy
Cape Verde	25-30	Sunny
Chad	15-20	Partly cloudy
China	10-15	Partly cloudy
Colombia	15-20	Partly cloudy
Congo	15-20	Partly cloudy
Costa Rica	25-30	Sunny
Cuba	25-30	Sunny
Cyprus	25-30	Sunny
Czechia	10-15	Partly cloudy
Dominican	25-30	Sunny
Dominica	25-30	Sunny
DRC	15-20	Partly cloudy
Egypt	25-30	Sunny
El Salvador	25-30	Sunny
Ecuador	15-20	Partly cloudy
Egypt	25-30	Sunny
France	10-15	Partly cloudy
Ghana	15-20	Partly cloudy
Guatemala	25-30	Sunny
Haiti	25-30	Sunny
Honduras	25-30	Sunny
Hungary	10-15	Partly cloudy
India	25-30	Sunny
Indonesia	25-30	Sunny
Ireland	10-15	Partly cloudy
Israel	25-30	Sunny
Italy	10-15	Partly cloudy
Jamaica	25-30	Sunny
Japan	10-15	Partly cloudy
Jordan	25-30	Sunny
Kazakhstan	10-15	Partly cloudy
Kenya	15-20	Partly cloudy
Korea	10-15	Partly cloudy
Laos	15-20	Partly cloudy
Latvia	10-15	Partly cloudy
Lebanon	25-30	Sunny
Lesotho	15-20	Partly cloudy
Lithuania	10-15	Partly cloudy
Luxembourg	10-15	Partly cloudy
Madagascar	15-20	Partly cloudy
Mali	15-20	Partly cloudy
Malta	25-30	Sunny
Mexico	25-30	Sunny
Moldova	10-15	Partly cloudy
Morocco	15-20	Partly cloudy
Mozambique	15-20	Partly cloudy
Nepal	10-15	Partly cloudy
Netherlands	10-15	Partly cloudy
Nicaragua	25-30	Sunny
Niger	15-20	Partly cloudy
Nigeria	15-20	Partly cloudy
North Macedonia	10-15	Partly cloudy
Poland	10-15	Partly cloudy
Portugal	15-20	Partly cloudy
Romania	10-15	Partly cloudy
Russia	10-15	Partly cloudy
Rwanda	15-20	Partly cloudy
Saudi Arabia	30-35	Sunny
Senegal	15-20	Partly cloudy
Seychelles	25-30	Sunny
Singapore	25-30	Sunny
Slovakia	10-15	Partly cloudy
Slovenia	10-15	Partly cloudy
South Africa	15-20	Partly cloudy
Spain	15-20	Partly cloudy
Sweden	10-15	Partly cloudy
Switzerland	10-15	Partly cloudy
Taiwan	10-15	Partly cloudy
Tanzania	15-20	Partly cloudy
Togo	15-20	Partly cloudy
Tonga	25-30	Sunny
Turkey	15-20	Partly cloudy
Uganda	15-20	Partly cloudy
Ukraine	10-15	Partly cloudy
USA	10-15	Partly cloudy
Uruguay	25-30	Sunny
USSR	10-15	Partly cloudy
Vanuatu	25-30	Sunny
Venezuela	25-30	Sunny
Vietnam	15-20	Partly cloudy
Yemen	25-30	Sunny
Zambia	15-20	Partly cloudy
Zimbabwe	15-20	Partly cloudy

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FINANCIAL TIMES
COMPANIES & MARKETS

Friday June 2 1989

Not just Number 1 in Plumbing Supply
WOLSELEY

INSIDE

A baby born out of wedlock

In the mind of Jean-Pierre Desgeorges (left) entente cordiale has come to mean just one thing: scrapping national and company rivalries for the common good of GEC-Alsthom. And to this end the group's new head is a man in a hurry. Not for him a month spent waiting for the closing of a deal that will merge the power systems division of Britain's GEC with the heavy engineering group Alsthom of France. He has already started internationalising activities of a company where half the FF50bn (£7.3bn) annual sales total will come from outside its two home markets. Page 24

False dawn in the Alps

When it comes to improving the treatment of foreign investors, the Swiss have displayed a distinctly unsure touch. Nestlé's decision last November to open its registered shares to foreign ownership appeared to herald a new dawn for the Swiss stock market. Yet last week the board of the food's group ran into strong criticism from shareholders over its proposals. And instead of opening up a new era, Nestlé's actions and other developments on the Swiss corporate market this year have left investors perplexed. Page 43

Mailmen race for the post

The motto of the US Postal Service makes much of the gallant mailman trudging through rain, heat and snow as he fights to complete his allotted round. Nothing can stop him, boasts the anthem. Well almost nothing, for what the post of the post left out was the sheer weight of letters under which mail services worldwide have begun to buckle. It is a problem that international courier groups, like Federal Express and DHL, have been quick to exploit. Paul Abrahams explains how they and the more traditional operators are turning to new technologies in the fight for customers' and competitive advantage. Page 33

Innovation amid the cornfields

Winnipeg is an unlikely place in which to find Canada's third largest life insurer. The dour prairie city is better known for its grain trade and despicable climate than for its financial services expertise. But this unflashy, conservative Winnipeg-based life insurer, Sun Life, has developed a reputation for innovation. Without being somewhat insulated from the sector's conservative mainstream in Toronto and Montreal, the group would probably never have developed the innovative approach which has helped it to prosper to the point where it has assets of more than £1.7bn (\$14.2bn). David Owen reports. Page 25

A Rose by any other name

Imry Merchant Developers, the company at the centre of the dispute over the site of the Rose Theatre in South London, south London, recorded a 72 per cent increase in its net asset value per share. This was abnormally high even for a sector used to buoyant figures, reports Paul Cheeseright. Page 31

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Chief price changes yesterday

FRANKFURT (DM)		
Rhone	282.5	+ 5.5
Continental	278	+ 12
Saargy	522.5	+ 9.5
Deutsche Bank	542.5	+ 12
Paula	250	- 3.5
Nuclear	250	- 3.5
NEW YORK (\$)		
Rhone	41.5	+ 1.5
Continental	32.5	+ 1.5
Fal Intelsat	25.5	+ 2.5
GM	110.5	+ 2
Prime Computer	18.5	+ 1
United Care Fin	15.5	+ 1
LONDON (£)		
WPP Group	685	+ 11
Phillips	929	- 12
Esso	127	- 11
Dunlop Group	250	- 10
BPAC	730	- 14
Redand	670	- 14
STC	350	- 10
Westland	125	- 6
Widens	184	- 6

LONDON (£)		
WPP Group	685	+ 11
Phillips	929	- 12
Esso	127	- 11
Dunlop Group	250	- 10
BPAC	730	- 14
Redand	670	- 14
STC	350	- 10
Westland	125	- 6
Widens	184	- 6

AT&T-Italtel deal may lead to share swap

By Alan Friedman in Milan

THE co-operation deal between American Telephone & Telegraph of the US and Italtel, the state-owned Italian telecommunications equipment maker, is expected to result in a share swap between the two companies. Final details are likely to be announced next Thursday at the annual meeting of Stet, half of the IRI-Stet combine which is Italtel's ultimate parent company. It is understood that under the accord, Stet will acquire 30 per cent of AT&T Network Systems International (NSI), the Dutch-based telecom unit that started out as a joint venture between AT&T and Philips and is now 85 per cent owned by AT&T. NSI had total sales last year of around \$60m (£38.5m). In return, AT&T will acquire - either directly or via NSI - a 20 per cent equity stake in Italtel. The US telecommunications group, which had sales last year of \$55.2bn, was chosen as the prospective foreign partner nearly

four months ago by IRI-Stet, Italtel's parent company. The selection of AT&T, which beat three European competitors - Siemens of West Germany, Alcatel of France and Ericsson of Sweden - means that the US group stands to win a big share of nearly \$30bn of equipment contracts tied to Italy's five-year plan to modernise its system. Since agreement in principle was reached in February, a working group has been negotiating financial and technical details. Yesterday Professor Romano Prodi, chairman of IRI, went to brief Prime Minister Ciriaco De Mita on the terms of the accord, which will give the Italian company access to technology from Bell Laboratories. Istituto San Paolo di Torino made a consolidated L579.6bn (£260m) net profit for 1988, up from L565.2bn in 1987. Casa di Risparmio delle Province made a consolidated net profit for 1988 of 11 per cent to L287bn for 1988.

Storehouse profits slump to £11.3m

By Meggie Urry in London

A COLLAPSE in annual pre-tax profits from £114.3m to £11.3m was announced yesterday at Storehouse by Mr Michael Edelman, chief executive, on the first anniversary of his arrival at the UK retailing group. Shareholders had been warned in February that profits would be significantly lower, even before an exceptional write-off which yesterday came out at £28.4m (\$77m). This was higher than the £42m estimate given earlier in the year. This results for the year to April 1 were at the bottom end of expectations but the shares only fell 4p to close at 155p. One surprise was a plunge into losses at Habitat, the household goods chain which was the foundation of the retailing empire built up by Sir Terence Couran, who left Storehouse in 1987. Mr Julien, brought in by Sir Terence to sort out the group's many problems, said that although the results were "clearly unsatisfactory" Storehouse was in excellent shape financially. The dividend had been maintained, covered largely by extraordinary gains on the sale of stakes in Savacore and the French chain Fnac. Analysts said the real test will be whether the current year's dividend can be paid out of trading profits. No comment came from Mr Edelman, the aggressive US investor, who has a holding of 8.1 per cent of Storehouse's equity. Mr Edelman was deemed by the Takeover Panel to have set off an offer period on March 31 when he asked for a considering bidding for Storehouse. The offer period has no fixed time limit, but Storehouse has been asking the Panel to set one. Mr Julien said tough trading conditions were persisting which would affect the results for the first half of the current financial year. But he said provisions for all the foreseeable costs had now been made. Lex, Page 22. Details, Page 32

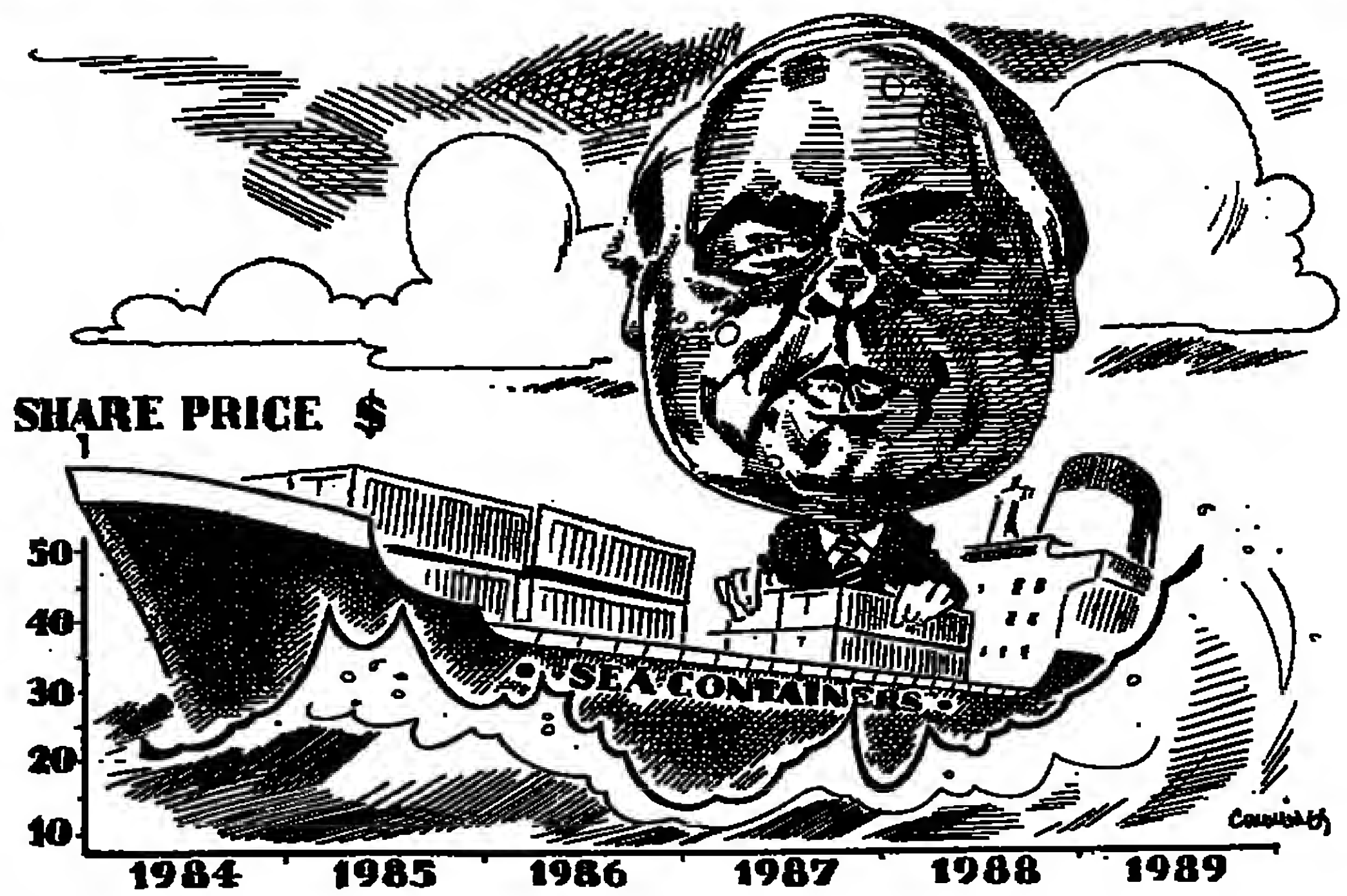
Cadbury defeated in attempt to increase borrowing limit

By Lisa Wood in London

CADBURY Schweppes was narrowly defeated yesterday by General Cinema, the diversified US group which holds a 17 per cent stake in the UK company, in its bid to increase its borrowing powers. But Cadbury said it would now be seeking alternative ways to raise its borrowing limits to £1.7bn (£2.7bn). Cadbury needed the support of 75 per cent of votes cast in a poll after General Cinema objected to a special resolution - proposed at Cadbury's annual meeting earlier this month - to change its Articles of Association and to raise the debt limit. In the poll, held on Wednesday, 71.2 per cent of the votes cast favoured Cadbury, with only General Cinema and other shareholders representing 0.6 per cent of the share capital voting against the resolution. Cadbury, which has never communicated with General Cinema since the US group started building its stake in the UK company, said that it would be seeking approval to raising its borrowing limits within its existing Articles of Association. Shareholder approval would be sought through an ordinary resolution which would require a simple majority to become effective. General Cinema said it would have to see what the new proposal was before it could comment. However it continued to oppose any move that gave Cadbury carte blanche to increase its debt. It said it was anxious to know why Cadbury had not originally sought approval under its existing Articles of Association. Cadbury wants to increase its

MR JAMES Sherwood, multi-millionaire president and founder of Sea Containers, has a reputation for affability, as befits the man who bought the Orient Express train operation and several luxury hotels worldwide.

But he is no soft touch. He was once described by one of his competitors as "about as subtle as a load of bricks". It is Mr Sherwood whom Stena, the private Swedish ferry group, and Tiphook, a British container rental company, want to embrace in a bearing - the codename for their \$824m cash bid for Sea Containers. If he doesn't submit, they suggest that his Bermuda-registered containers and ferry group will be crushed. So far, Mr Sherwood has refused to be squeezed. He has until the beginning of the week after next to respond to the offer, and will probably wait until then. Meanwhile, in New York, Sea Containers' shares are trading at more than \$56, against a bid price of \$50. Sea Containers' operations are as broad as its president is bulky. The bid highlights the changing fortunes of the ferry and container industries, the one gearing up for competition with the Channel Tunnel, due to open in 1993; the other poised to take advantage of growing trade volumes and the liberalisation of the European markets after 1992. In March, the Bermuda company confirmed its recovery by unveiling net earnings up from \$46.8m to \$85.4m, after rationalisation and asset write-downs of \$20m and property profits of \$42m. Mr Sherwood may recognise elements of his own career in that of Mr Robert Montague, Tiphook's ebullient chairman. Mr Montague founded an international container rental operation in 1979 when he was 30 and has seen it grow to become a group with turnover of \$67.7m (\$102.2m) despite a 1988 flotation which left 85 per cent of the issue with the underwriters. The acquisition of Sea Containers fits in with a recent trend towards amalgamation of leading competitors in the industry. It also offers Tiphook greater capacity and the opportunity to improve efficiency by tightening up management controls. It would put the UK group third in the world container rentals league. However, the driving force behind the bid is Stena, which has been operating ferry services in the Baltic for more than 25 years. The privately-owned group also runs a fleet of tanker ferries, buys and sells car ferries and carries out contracts for the



Sherwood fights to contain a sea-change

Andrew Hill on the \$824m bid for Sea Containers

ing Sea Containers' net earnings of \$50m into the red. Mr Sherwood's star seemed to be fading, but he fought to restore the company's health, in the process coming to rely on the ferry operation as an equal or more important source of profits than the container business. In March, the Bermuda company confirmed its recovery by unveiling net earnings up from \$46.8m to \$85.4m, after rationalisation and asset write-downs of \$20m and property profits of \$42m. Mr Sherwood may recognise elements of his own career in that of Mr Robert Montague, Tiphook's ebullient chairman. Mr Montague founded an international container rental operation in 1979 when he was 30 and has seen it grow to become a group with turnover of \$67.7m (\$102.2m) despite a 1988 flotation which left 85 per cent of the issue with the underwriters. The acquisition of Sea Containers fits in with a recent trend towards amalgamation of leading competitors in the industry. It also offers Tiphook greater capacity and the opportunity to improve efficiency by tightening up management controls. It would put the UK group third in the world container rentals league. However, the driving force behind the bid is Stena, which has been operating ferry services in the Baltic for more than 25 years. The privately-owned group also runs a fleet of tanker ferries, buys and sells car ferries and carries out contracts for the offshore oil industry. Having sold 50 per cent of its ferry operation, Stena Line last summer the group made \$K198m (\$25m) in 1987-88. Two months ago, Stena revealed it had an 8.2 per cent stake in Sea Containers and pressed for talks about a joint venture with Sealink on the Channel routes. When Mr Sherwood rejected the approach - Sea Containers claims Stena's proposals were too vague - the Swedish company started to seek a partner for a possible bid. But why choose this moment to launch an offer, when the Channel tunnel is under construction and cut-throat competition with P&O and other operators is almost certain on the routes between Calais and Boulogne and Dover and Folkestone? Perhaps because there is a whirl of consolidation in the sea air between groups plying the Channel routes. Despite a well-publicised controversy last year, P&O's Sir Jeffrey Sterling and Mr Sherwood have been eager to persuade the UK's Office of Fair Trading to allow them to run a joint service in competition with the tunnel. Meanwhile, Mr Dan Sten Olson, Stena's chief executive, is looking to balance Stena's Scandinavian services. The company put the first plank of such a strategy in place this week when it bought a majority stake in Stoomvaart Maatschappij Seeland, a Netherlands ferry company operating between the Hook of Holland and Harwich, one of Sealink's UK ports. The acquisition of Sealink would double Stena's fleet. Both groups think adding value to cross-Channel services is the route to success in the battle with the tunnel and would try to instil a cruise-ship atmosphere into a Channel crossing. Sea Containers has earmarked about \$175m for investment in the Channel routes and its UK ports and harbours. But Stena is critical of the Sherwood strategy. Some analysts have suggested that \$70 a share would be a fairer value for Sea Containers; property and land assets alone are worth \$30 a share, they say. But Stena claims their value has been exaggerated. The key issue of price apart, the mechanics of a bid for Sea Containers look complex. Registered in Bermuda - which adheres broadly to British company law, but lacks the protection of the City's Takeover Code - Sea Containers co-ordinates its operations from a headquarters in London and most of its shares are owned in the US, where the bid has been launched. Intricate legal actions are now under way in Bermuda, where Temple Holdings, the company set up to make the bid, is trying to outlaw Sea Containers' "poison pill" protection and prevent the group's subsidiaries buying more of its own shares. With Mr Sherwood, his management and subsidiaries claiming to speak for some 25 per cent of the group's shares, Sea Containers is unlikely to fall quietly or quickly into the predators' embrace.

Anglo prospects 'great gold-field'

By Jim Jones in Johannesburg

ANGLO AMERICAN, South Africa's largest mining house, yesterday revealed it was prospecting a discovery which Mr Gavin Rely, its chairman, described as "a great gold-field". At least two more years' drilling was needed to understand the geological structure of the Potchefstroom Gap area, about 100km west of Johannesburg, but in aggregate it contained a great deal of gold, said Mr Rely. The ore in the area - which lies between the existing Klerksdorp and West Witwatersrand fields - was very deep and new shaft sinking and ventilation techniques would have to be developed, he added. Mr Rely was announcing Anglo American's results for the year to March, which showed equity accounted net profits rising by almost half to R2.645bn (\$861.8m) from R1.809bn.

Gold's contribution slipped fractionally to R391m from R392m, but this was offset by slightly higher revenues from diamonds, platinum, mining finance and industrial interests. The year's dividend has been lifted to R2.70 from R2.25. Mr Rely warned that at the present subdued prices for gold it "might be prudent" to close some older shafts at Freegold and Vaal Reefs, the group's two largest mines. However, he said he expected the gold price eventually to rebound. A fortnight ago the rival Rand Mines group said two of its mines faced closure without state financial help. Mr Rely declined to discuss plans by Minorco, the group's Luxembourg offshoot, following its thwarted bid for Consolidated Gold Fields of the UK. He described this as "unsuitable" ahead of a Minorco board meeting to be held in two weeks which had been called to consider future strategy. Companies within the Anglo group have stepped up their profit retentions in order to finance expansion projects and new ventures. Among these, Highveld Steel & Vanadium is planning a large stainless steel development in partnership with the Samancor ferro-alloys group. Anglo American is itself evaluating a nickel mining venture in the eastern Transvaal which could feed the plant making stainless steel, a market which Mr Rely said had growth potential as Asia industrialised. Mondri, a paper maker, was evaluating a doubling of its pulp and paper production, although this would depend on adequate availability of timber, Anglo said.

This announcement appears as a matter of record only.

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INTERNATIONAL COMPANIES AND FINANCE

GEC-Alsthom rolls back the frontiers

The chief of Europe's newest heavy engineering conglomerate talks to Paul Betts

Mr Jean-Pierre Desgeorges has not waited for the closing of the deal at the end of this month merging GEC's power systems division with the French Alsthom heavy engineering group to launch his international strategy.

ly-merged operation. The 59-year-old industrialist cuts an atypical figure in French business. Like most other leading French industrial managers, he is a classic product of the French elite grandes écoles system, graduating from Ecole Polytechnique and subsequently specialising in naval engineering. However, he combines the traditional French penchant for engineering and technical expertise with a pronounced marketing and sales sense, unusual in big industry in France.



Jean-Pierre Desgeorges, aims for a supranational group

"My aim is to make this group a truly supranational company," he says. "Everybody must forget their origins; that they are French or English or that they are GEC or Alsthom. They will now all work for a new international company with FF30bn (\$7.4bn) of sales, half of which come from outside the new group's two home markets of France and Britain.

"We are internationalising all our activities immediately," says the head of Alsthom, puffing at the long Havana with which he is seldom without.

After spending the first 10 years of his working life building frigates and submarines for the French naval arsenal of Lorient in Brittany, Mr Desgeorges joined Alsthom in 1962. His first task was to shut a factory in the Paris suburbs, testing right from the beginning his capabilities at industrial restructuring. He subsequently became chairman of Alsthom in 1981.

As such he soon became one of the main industrial barons of the CGE conglomerate, the company that controlled Alsthom, preserving his own managerial independence through a skillful cat-and-mouse game with the two previous chairmen, Mr Ambroise Roux and Mr Georges Feher, both of whom established CGE's reputation for intricate management.

After the Asea-Brown Boveri merger, most people in France and inside Alsthom felt that the French group would eventually be married off with Siemens. "But the problem with the Germans is that it is not so simple. The British are more pragmatic and willing to accept a 50-50 deal. It is much more difficult for the Germans to accept this."

sell. A globetrotter, he spends one-third of the year travelling. Mr Desgeorges was an early convert of the need for big alliances and mergers in heavy engineering. "I first contacted Lord Weinstock (head of GEC) in 1984. We were already ready to merge then but GEC was not. We also spoke to other European groups including Siemens and Ansaldo of Italy," he recalls. When Asea and Brown Boveri announced their merger, Mr Desgeorges claims he was not at all shocked.

"I knew that there would have to be alliances. My only fear at the time was that Brown Boveri was going to be sold to the Japanese. Moreover, the Swedish-Swiss deal showed to all my colleagues that I was right and that the industry could not avoid concentrations."

After the Asea-Brown Boveri merger, most people in France and inside Alsthom felt that the French group would eventually be married off with Siemens. "But the problem with the Germans is that it is not so simple. The British are more pragmatic and willing to accept a 50-50 deal. It is much more difficult for the Germans to accept this."

Before negotiating the merger with GEC's power system division, Mr Desgeorges also pulled off during the last few years a series of smaller European alliances and acquisitions to build up the critical size and market share of Alsthom's core businesses in the railway and power generating sectors.

To complement the deal with GEC, he is also completing new transatlantic alliances with General Electric of the US in the gas turbine field and with Combustion Engineering in the boiler sector.

"All these deals have now given us a sufficient size to compete. We are no longer actively looking for alliances, but I am still attentive for opportunities when they emerge," Mr Desgeorges adds that his priority was to ensure the successful and speedy integration of Alsthom and GEC's power systems division to form the biggest Franco-British industrial company employing 85,000 people.

"English people will be coming to France and Frenchmen will be going to the UK. We intend to become a really international group. And if the best man to do the job is Chinese, he will be Chinese."

Head of Magnet hits back over buyout bid

By David Waller

MR TOM DUXBURY, chairman of Magnet, yesterday responded to the barrage of criticism he has received from institutional shareholders over his 2522m (\$74m) buyout bid for the Foster-Whitaker manufacturer and retailer of kitchen and bedroom furniture.

In a letter to shareholders, Mr Duxbury defended the principle behind the buyout proposal and outlined the practical steps he has taken to meet the concerns of the offer to convertible shareholders.

"We believe that the managers of a public company should be free, like other parties, to bid for companies," he wrote. "The management's objective is to determine if the offer to convertible shareholders is a viable alternative to the bid."

Sun Alliance publicly voiced its fear that the bid would be the thin end of a dangerous wedge and contended that shareholders would be denied the opportunity to invest in sound, well-managed companies over the longer term. The comments helped the City sentiment against the bid.

Sun Alliance's remarks came at a sensitive time for the bid in that it had attracted near-70 per cent support from ordinary shareholders but only 37 per cent from the convertible offer. The financing for the transaction hinges on the level of acceptances being 90 per cent for each category of shares.

Yesterday's letter said that such a bid was appropriate as long as any potential conflicts of interest between shareholders and the buyout team were zealously guarded against. Mr Duxbury said shareholders should note that the bid was endorsed by Magnet's non-executive directors, and that at this stage, it was highly unlikely that a rival bidder would emerge.

On the subject of the convertible offer, Mr Duxbury said that the offer was designed to be addressed by introducing a 50p share cash alternative last week.

Swiss propose voluntary code on takeovers

A VOLUNTARY system of regulating takeovers was outlined in Switzerland yesterday. The system specifies the information to be contained in any bid and requires that offers be reviewed by a qualified auditor, AFM reports.

The regulations, formulated by the Association of Swiss Stock Exchanges, will take effect from September 1, said Mr Georges Urban, president of the association.

The measures, outlined by Mr Urban, are also being reviewed by the Swiss legislature for possible inclusion in a proposed revision of Swiss company law.

The code is above all a series of rules that ensure that a takeover offer is complete, clearly stated, and complete information. Mr Urban said.

The following information must be included in any takeover offer:

• The identity of all parties making the offer, in order to determine if several parties are acting in concert.

• The minimum and maximum number of shares that are being sought.

• The number of shares of the takeover offer that are convertible into shares of the target company, and a record of sales of purchases made of those shares during the preceding year.

• Description of how the takeover will be financed, as well as a certificate by a qualified auditor that the financing proposal is viable.

• The specific period during which the takeover offer is valid.

in the event a share takeover offer, the qualified auditor must provide reduction of the shares.

Mr Urban added that in order for shareholders to be able to accept or refuse a takeover offer is complete, the code will also require that shareholders who initially refuse to sell their shares under the offer be allowed to change their minds up to two weeks after the results of the offer have been announced.

The code also obliges anyone who succeeds in acquiring more than half of a target company's shares to make an offer for the remaining shares.

In accordance with Swiss company laws as interpreted by the courts, the code also affirms the right of anyone holding more than 10 per cent of a company's shares, including a bidder, to call a general meeting of shareholders.

Mr Urban said the Association of Swiss Stock Exchanges has already appointed six members of a seven-member committee to be called the Regulatory Commission, which will review compliance with the new code. He said the seventh member will be appointed shortly.

Although the new regulations on takeovers lack any enforcement measures, Mr Richard Moser, chief executive of the Zurich Stock Exchange, said they were a first step toward specifying takeover regulations, while deliberations on the topic take place in the Swiss legislature.

Cerus ahead as offer for Duménil-Leblé succeeds

By George Graham in Paris

CERUS, the French holding company of Mr Carlo De Benedetti, the Italian businessman, has reported net profits of FF332m (\$50m) for 1988 and announced success in its offer for Duménil-Leblé, the financial group.

The 1988 Cerus profit compares with earnings of FF306m in 1987, but the company said that if it had retained the same method for writing off goodwill as in 1987 instead of switching to straight-line depreciation over 20 years, it would have reported net profits of around FF400m.

The company said that its paper offer for Duménil had been a "total success," and that it had received acceptances giving it 93 per cent of the company's capital.

The Commission des Opérations de Bourse, which had been unhappy with the way Cerus had calculated the offer parity of 2.7 Cerus shares for 1 Duménil, up from an initial bid of 2.5 Cerus shares.

Duménil, which recently announced that its main banking subsidiary Banque Parisienne d'Investissement et d'Arbitrage had been renamed Banque Duménil-Leblé, has reported group profits of FF408.3m for 1988, a gain of 48 per cent from last time.

Cerus announced that Mr Alain Minz, the managing director, had been named vice chairman, and had undertaken to remain with the group for another five years.

Mr Minz had recently been tipped as a candidate for one of the French state-owned companies.

Topdanmark plans share issue

By Hilary Barnes in Copenhagen

TOPDANMARK, the Danish insurance group, plans a share issue simultaneously with obtaining listings in London and Frankfurt as well as on the Swiss bourses.

The issue, scheduled for next week, will raise around \$80m for Topdanmark, the third largest Danish insurer. "This is our bid to remain competitive in the EC's internal markets," chief executive Mr Henning Birk said yesterday.

The group increased net profits from DKr184m to DKr302m (\$39.2m) last year. Operating profits (before investment income) increased from DKr162m to DKr144m. The return on shareholders' equity improved to 19 per cent.

During 1988 group assets increased from DKr7.5bn to DKr11.5bn. The group claims around 15 per cent of the Danish accident insurance market.

Some uncertainty has arisen

over the Danish insurance sector following the announcement last week of government plans, as part of a wider tax reform, to increase the payroll tax for financial service companies and to disallow a company tax deduction for insurance company allocations to safety funds.

An analysis by Copenhagen Handelsbank estimated that the changes, if implemented, would increase Topdanmark's net by DKr24m, while the increase in payroll tax could be met by an increase in premium charges of 2 to 4 per cent.

"Top has staged a rapid recovery after coming close to collapse in the early 1980s when it was still a mutual group. In 1985, as the first European mutual to do so, it converted itself into a private limited company."

It also adopted a holding company structure, which enabled the group to diversify into other financial services, including banking, investment banking, real estate agencies and a travel agency. "If we are to obtain a satisfactory return on capital we must be able to offer services," said Mr Birk.

Growth in Europe is part of the group's strategy. It established a small company in the UK last year, Top-UK, based on direct marketing of accident, car and home contents insurance.

Mr Birk said that Topdanmark intends to increase its presence in the EC. It may seek to acquire financial service companies as a prelude to eventually generating insurance business.

He said that Topdanmark and other Danish insurance companies have more to gain than to fear the removal of barriers to trade in financial services.

Bank merger terms due

By Alan Friedman in Milan

TRADING in the shares of Nuova Cassa di Risparmio di Banca Cattolica del Veneto was suspended on Wednesday on the Milan bourse before an announcement today of the terms under which NBA is expected to absorb and integrate Cattolica.

The merger will catapult Ambrosiano from 15th to eighth biggest Italian bank in capital terms. NBA has as its highest shareholder Generali, the financial company that is controlled by Fiat.

NBA has 140,000bn (\$30bn) of total assets, while Cattolica has 138,500bn. The two banks together will have 331 branches. Last year NBA made a net profit of 1,500bn, while Cattolica's 1988 net income totalled 1,740bn.

Advertisement for PECHINEY U.S. \$500,000,000 Euro-Commercial Paper Programme. Includes logos for CITICORP and Citicorp Investment Bank Limited, and date February 15, 1989.

NOTICE TO HOLDERS OF LORIMAR TELEPICTURES CORPORATION 6% Convertible Senior Subordinated Debentures due August 18, 2001. Includes details of Warner Communications Inc. merger and terms of the debentures.

INTERNATIONAL COMPANIES AND FINANCE

KLM joins Cecchi group in \$3bn battle for NWA

By Anatole Kaletsky in New York

KLM, THE Dutch national airline, emerged yesterday as an unexpected participant in the \$3bn-plus auction for NWA, the parent company of America's fifth-largest air carrier, Northwest Airlines. KLM, which is 39 per cent owned by the Netherlands Government, announced it had joined a consortium put together by Mr Al Cecchi, a former travel industry executive based in Los Angeles, to bid for NWA against at least two other contenders - Pan American World Airways and a group led by Mr Marvin Davis, West coast property and oil billionaire.

Even before yesterday's announcement, Mr Cecchi, a former financial executive at the Marriott hotel group who had been running his own investment partnership for the past seven years, appeared to be the saviour with the greatest credibility on Wall Street, largely because he seemed to enjoy the support of NWA's managers and union leaders. Shortly before this week's deadline for the submission of bids, Mr Steven Rothmeier, NWA's chairman, described Mr Cecchi's group as representing "friendly money".

Conditions for the conduct of the NWA auction. Another factor initially giving the Cecchi group greater credibility was that its stake of 4.9 per cent in NWA was larger than the 2.8 per cent hehold disclosed by Mr Davis. Pan Am has not said whether it owns any NWA shares at present. However, before the announcement of KLM's involvement, Mr Cecchi's bid appeared to be labouring under two significant disadvantages. Unlike the other two bidders, Mr Cecchi had not disclosed any details of his financing, and he had not been able to claim the operating synergies proclaimed by Pan Am. While KLM's involvement in the Cecchi consortium would take care of both these problems, it might raise a new one - company nationalism.

Matra to acquire Fairchild offshoots

By Paul Betts in Paris

MATRA, the French defence and electronics group, is launching a significant drive in the US market by acquiring, for between \$180m and \$200m, the defence electronics and space activities of Fairchild Industries. Banner Industries, the US aerospace and aircraft fittings group, last month agreed to acquire Fairchild for about \$400m, including debt refinancing. Matra will take over Fairchild's military and civil satellite business and avionics equipment activities when Banner completes its acquisition. Fairchild is also involved in aerospace fasteners, communications services and industrial products.

Great-West adopts stricter regime

David Owen examines the innovative style of a Canadian life insurer

WINNIPEG is an unlikely place in which to find Canada's third largest life insurer. The four prairie city is better known for its grain trade and despicable climate than for its financial services expertise. But this unfashionable home-base has played a crucial role in the development of Great-West Life - the insurer in question which has assets of more than C\$17m (US\$14bn). Without being somewhat insulated from the sector's conservative mainstream in Toronto and Montreal, the group would probably never have developed the innovative approach which has helped it to prosper.

As one observer explains: "Making it in the east Canadian market for people insurance has not been easy for a west Canadian company. As a result they have tended to take up what is new." It was this philosophy that underlay the concerted post-war push into group insurance - at the time, very much a novelty - which has proved the single most propitious move in the company's 98-year history. Group insurance remains the backbone of Great-West's business. Of nearly C\$140m of life insurance in force at the end of 1988, C\$86.1bn or 60 per cent was group policies.

Further chastened by the failure of a bold attempt to spread the group concept into property and casualty insurance. The thrust now, according to Mr Kevin Kavanagh, the energetic former salesman who has served as the company's president for more than a decade, is for Great-West to develop more of a "disciplined focus." "You just cannot afford to be all things to all people and have adequate capital," he explains. The sale of basic, commodity-type annuities is one activity which has been stepped down as a result. The company is turning instead to more flexible products which make the most of its skills in actuarial science, computer science and the investment of funds, Mr Kavanagh says.

One area where Great-West has increased its presence is that of US group health insurance. Late last year, the company bought part of Crown Life's troubled operations in the turbulent group health sphere. According to Mr Kavanagh, however, Great-West will continue to conduct business on an administrative services only (ASO) basis, with the employer or other insured group absorbing the associated risk. This may eventually cause the company to relinquish much of Crown's fully-insured business. "We were given the privilege of offering renewal to each of our customers in a particular category," Mr Kavanagh explains. "Our business challenge will be to persuade those customers to go on an ASO basis."

Labatt buys Italian brewer

By John Wyles in Rome

THE LABATT Group, Canada's leading brewer, has made its first acquisition in continental Europe by taking a majority stake in Birra Moretti, owner of the Prinz Brau label and Italy's third largest beer producer. The deal leaves the Moretti family holding around 30 per cent of the new Group Moretti-Labatt company and still retaining responsibility for its management and marketing.

Acquisition. Labatt is investing in Italy, said Mr Bourne, because it was one of the few national markets where per capita beer consumption was rising. Moretti's brands, with the exception of Prinz Brau, are all manufactured and marketed in northern Italy and the new company's development plan aimed for both national distribution and a doubling of production over the next five years to 2m hectolitres.

Company, said yesterday the company needed to increase in size in view of the expected sharpening of competition which will follow the opening up of the European Community's internal market. Moretti-Prinz Brau employs around 850 people in five production plants with total sales of L1.15bn (\$79m). Until now Labatt's only presence in Europe has been in the UK market where it has production and distribution arrangements with local brewers for its Labatt Blue label.

MAI lowers offer for Prime

By Karen Zagor in New York

MAI Basic Four reduced its takeover bid for Prime Computer yesterday to \$19.50 a share, worth about \$950m, from \$20 a share. Prime, which considered itself undervalued at \$20 a share, said it had "serious reservations" about the revised offer.

CIBC raises second quarter profit by 41%

By Robert Gibbons in Montreal

CANADIAN Imperial Bank of Commerce, the country's second largest chartered bank, reported an advance of 41 per cent in earnings for the second quarter. Loan loss provision was sharply lower and net interest income benefited from stable business conditions.

MAI lowers offer for Prime

By Karen Zagor in New York

MAI Basic Four reduced its takeover bid for Prime Computer yesterday to \$19.50 a share, worth about \$950m, from \$20 a share. Prime, which considered itself undervalued at \$20 a share, said it had "serious reservations" about the revised offer.

mittments worth a total of \$1.4m from Merrill Lynch, Canadian Imperial Bank of Commerce, Drexel Burnham Lambert and Brooks Partners. The new cash offer is for Prime's 49.5m outstanding shares which amounts to about 75 per cent of the shares on a fully diluted basis. Any shares not acquired in the offer would be converted into the right to receive \$21 - the face

value of MRF securities. Last month Prime disappointed Wall Street by lowering its 1989 operating income estimates by about 10 per cent. The reduced bid is seen as a way of making Prime shareholders sell to avoid the prospect of being left with questionable MAI securities. Prime says its takeover protection measures are still in place. EDITOR

Tokuyama Soda launches bid for General Ceramics

By Ian Rodger in Tokyo

TOKUYAMA SODA, the Japanese chemical group, has launched a new agreed \$50m bid for General Ceramics, a US maker of materials for semi-conductors. The Japanese company withdrew its previous bid two months ago because of objections from within the US Government arising from General Ceramics' military contracts.

General meeting of shareholders

N.V. MIDNMAATSCHAPPI CURAÇAO

General meeting of shareholders at the same time meeting of holders of certificates TRUST MAATSCHAPPI CURAÇAO I B.V. TRUST MAATSCHAPPI CURAÇAO II B.V. in the Marriott Hotel, Stadhouderkade 21, Amsterdam, on June 27, 1989 at 10.30 a.m. To be entitled to attend this meeting, holders of certificates are required to deposit their warrants of certificates by June 19, 1989, with Bank Mees & Hope NV, Amsterdam.

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WATER INDUSTRY

The Financial Times proposes to publish this survey on:

25th July 1989

For a full editorial synopsis and advertisement details, please contact:

DENIS CODY
on 01-573 3361

or write to him at:

Number One Southwark Bridge London SE1 9HL

FINANCIAL TIMES
LONDON'S BUSINESS NEWSPAPER

Notice to the Holders of **IRI Property Company U.S. \$25,000,000** 2 per cent Convertible Subordinated Debentures Due June 1, 2002

Pursuant to Section 13 (B) (ii) of Fiscal and Paying Agency Agreement (the "Agreement") between IRI Property Company and The Chase Manhattan Bank, N.A., dated June 1, 1987, notice is hereby given as follows:

On May 7, 1989, the Company's board of directors approved a 5 for 4 split of the Company's common stock to be distributed June 2, 1989 to shareholders of record May 15, 1989.

As a result of such split and in accordance with Section 13(F)(i) of the Agreement, the Conversion Price at which Debentures may be converted into shares of common stock of the Company has been adjusted accordingly from U.S. \$23.00 to U.S. \$18.40.

By: The Chase Manhattan Bank, N.A. London, Fiscal Agent June 2, 1989

TOKE

Tate & Lyle PLC (Incorporated in England with limited liability)

U.S. \$50,000,000 Floating Rate Notes 1996

We hereby inform you that for the six months to June, 1989 to 1st December, 1989 the Notes will carry an interest rate of 9.625 per cent per annum with a Coupon amount of U.S. \$4,892.71 per U.S. \$100,000 Note payable on 1st December, 1989.

Bankers Trust Company, London, Agent Bank

NOTICE TO EXTENDED TERM DEBENTUREHOLDERS

K mart (Australia) Finance Limited

Extended Term Debentures due 2002

As required by the terms of the Arana Hills Properties Stock Trust Deed Section 2.07 please be advised that:

- There has been no change in the number of properties under lease from Arana Hills Properties Pty Limited (Lessor) to Colas KMA Limited (Lessee).
- There have been no material changes to the said Properties or the Lease Agreements.

The Stock Trustee in its sole judgement is of the opinion that no other information with respect to the properties and the Lease Agreement is useful to holders of the Extended Term Debentures at this time.

NatWest International Trust Corporation (Cayman) Limited
Stock Trustee of the Arana Hills Properties Stock Trust

May 26, 1989

All of these securities having been sold, this announcement appears as a matter of record only.

New Issue / May, 1989
Concurrent Worldwide Offering

3,000,000 Shares

MC SHIPPING INC.

Common Stock
(\$0.01 par value)

Price \$15 Per Share

This portion of the offering was offered outside the United States by the undersigned.

750,000 Shares

Salomon Brothers International Limited

Banque Indosuez CL—Alexanders Laing & Cruickshank Cazenove & Co.
Daiwa Europe Limited Lazard Brothers & Co., Limited
NM Rothschild & Sons Limited Shearson Lehman Hutton International
Swiss Bank Corporation Union Bank of Switzerland (Securities) Limited
Verens- und Westbank Yamaichi International (Europe) Limited

This portion of the offering was offered in the United States by the undersigned.

2,250,000 Shares

Salomon Brothers Inc

Alex. Brown & Sons Bear, Stearns & Co. Inc. Dillon, Read & Co. Inc.
Donaldson, Lufkin & Jenrette Drexel Burnham Lambert Hambrecht & Quist
Lazard Frères & Co. Montgomery Securities
PaineWebber Incorporated Prudential-Bache Capital Funding
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This announcement appears as a matter of record only.
May, 1989



Central-European International Bank Ltd.

U.S. \$ 50,000,000

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London Branch
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Kuwait-French Bank
VP Bank (Luxembourg) S.A.

Agent
Deutsche Bank Luxembourg S.A.

CORPORATE FINANCE

The Financial Times proposes to publish a Survey on the above on
12 July 1989

For a full editorial synopsis and advertisement details, please contact:

DAVID REED
on 01-873 3461
or write to him at:
**Number One, Southwark Bridge
London SE1 9HL.**

FINANCIAL TIMES
LONDON & BUSINESS NEWSPAPER

INTERNATIONAL COMPANIES AND FINANCE

Elders seeks to sell stock in joint venture

By Chris Sherwell in Sydney

ELDERS DLX is seeking to sell its A\$500m (US\$373.2m) worth of redeemable preference shares in Beswick, a special purpose joint venture with Broken Hill Proprietary (BHP).

The move will allow Elders, Australia's largest company in terms of revenue, to reduce its borrowings, estimated at close to A\$3m. However, it will not alter Beswick's shareholding structure. Beswick was formed by Elders and BHP - the country's biggest company measured by market capitalisation - last year, and holds a 23 per cent stake in BHP.

Analysts calculate that the proposed sale will realise around A\$480m - less than face value, because the preference shares, which are not convertible, pay a dividend of only 8 per cent after tax and would probably be sold at a discount.

Elders said yesterday that the plan was part of a general review of its investments. But it follows a number of recent moves which are prompting fresh assessments of the brewing, agribusiness, resources and finance group.

Beswick has also entered an agreement with Mitsubishi Corporation of Japan to sell its 8.3m BHP shares. Some 4.2m units have already been sold, after Beswick elected to receive shares instead of cash as a dividend from BHP. The balance will come from further allocations, and will leave Mitsubishi as a significant BHP shareholder.

Goodman Fielder Wattie, the food group, announced earlier this month that it would sell its interest in Pettico, a joint venture with the AFP investment group. Pettico holds 31.8m shares in Elders, and Goodman Fielder is expected to receive some A\$200m in December 1989.

Pettico's shares in Elders will be put up for sale to Elders shareholders at A\$3 a share, above market price. The offer will be underwritten by Harlin, a company controlled by Mr John Elliott, Elders chairman, who holds 20 per cent, and his fellow directors, who have another 20 per cent. Elders' 23.5 per cent stake in AFP will be cancelled, cutting all ties between the two companies. Mr Peter Scanlon of AFP has also resigned from the Elders board.

The overall effect of these moves is to cancel one cross-holding between Elders and Goodman Fielder, and another between Elders and AFP. It will also give Mr Elliott the chance of full control of Elders, because Harlin will end up with more than 50 per cent of Elders if Elders shareholders do not take up the share offer.

Both Harlin and Beswick were created when BHP was restructured last year, to remove Mr Robert Holmes à Court from its share register.

Broking analysts said yesterday that Elders was not under pressure over its debt position because it enjoyed strong cash flows and earnings. But they added that Elders was preparing the ground for a possible acquisition once it had disposed of its stake in Scottish & Newcastle Breweries of the UK, which it failed to acquire this year.

Goodman Fielder said yesterday that it had appointed Mr Michael Nugent, an Elders director, to its board to replace Mr Scanlon, Reuters adds.

Recasting a steel plant for profits

Wong Sulong visits the recovering Kemaman complex in Malaysia

A huge steel shaft, rising 300ft from the sandy beach at Kemaman on Malaysia's east coast in the state of Terengganu, is the main culprit responsible for the horrendous losses suffered by Perwaja, the Malaysian government-owned steel complex.

The shaft forms the heart of a US\$600m hot-blasted iron (HBI) plant, built by a Japanese consortium to use a new direct reduction method developed by Nippon Steel.

The plant was completed in 1984, but has been unable to produce HBI to the required standard and capacity despite vigorous trials. "The HBI turns out half-baked, and totally unacceptable for making steel billets," says an official at the plant.

So bad was the situation that the Japanese had to abandon the plant and pay compensation to the Malaysian Government.

However, because HBI is not available, a US\$400m smelt shop nearby has had to undergo extensive adjustments to allow it to use scrap to manufacture steel billets.

Perwaja was planned to be Malaysia's first fully integrated steel complex, to take advantage of the country's abundant natural gas, available off Terengganu, as feedstock. But the plant has incurred losses of around 700m ringgit (\$27.3m) so far.

The worst is now thought to be over. A new management team, headed by Dato Eric Chia, a well-known industrialist in Malaysia, has succeeded in arresting the operating losses.

However, the Government will still have to write off at least another 500m ringgit in assets and a large portion of the 1.5m ringgit worth of losses before Perwaja can start to be profitable.

The Japanese consortium gave notice last month that it would give up its 30 per cent stake in Perwaja to the Malaysian Government for a nominal sum of one ringgit. This paves the way for the final corporate restructuring, which is expected to be completed by the end of the year.

When the Japanese quit the Malaysian Ministry of Finance will hold 51 per cent of Perwaja's paid-up capital of 250m ringgit. The remainder is held by the Terengganu state Government, which says it is willing to inject fresh capital.

Dato Chia is confident, once the final restructuring is over, that Perwaja can successfully revive its original plan for an integrated steel facility.

This would involve a capital investment of around 700m to 800m ringgit to revive the HBI plant, expand capacity at the billet factory and build a hot-rolled mill to make steel wires and rods.

"But to get this money from the Government, we must prove to it that we can produce steel billets profitably even without the economy of HBI supply," says Dato Chia.

Since the new management took over a year ago, monthly production of steel billets has increased from 23,000 tonnes to a current 40,000 tonnes - 30 per cent of plant capacity. Perwaja hopes that, with adjustments, it will be producing 60,000 tonnes a month by the end of the year.

Dato Chia runs a tight ship. For the past year, he has been living in a 30k converted container at the factory site. On visits to Kuala Lumpur, he spends time lobbying politicians for funds and support, and has met engineering contractors in Europe, the US and Japan to find the best way to revive the HBI plant.

Getting the 600,000 tonne a year HBI plant going again would probably cost between 250m and 400m ringgit, compared with 700m ringgit to build a new one.

To make steel billets, the Perwaja plant currently uses 90 per cent scrap iron (mainly from Britain and the US), and 10 per cent HBI, supplied by the HBI plant owned by Sabah Gas Industries in east Malaysia.

The billets produced are of low quality, suitable only for construction. To produce billets suitable for cars and aircraft, the plant has to use more HBI instead of scrap. Perwaja is negotiating with Sabah Gas for a long-term supply of HBI.

The Government is also considering merging the Sabah HBI plant and Perwaja as part of a larger rationalisation programme in the industry.

As it is, Dato Chia is confident that Perwaja will be able to make an operating profit of at least 100m ringgit for 1989.

That aim is helped by world steel prices, which have risen during the past year, while the Government recently approved a 20 per cent increase in the local price of billets to 850 ringgit a tonne. Perwaja's current production cost per tonne is 780 ringgit.

Drug groups enjoy expansion

By Ian Rodger in Tokyo

JAPAN'S leading pharmaceutical companies enjoyed growth in the year to March. Most of them were helped by introductions of new products.

Takeda Chemical Industries, the largest group, said that sales of its medicines used in treating senile dementia had been strong, helping the company to absorb increased research and development expenses.

Sales rose 8 per cent to Y85.8bn (\$4.17bn) and pre-tax profits, up 2 per cent to Y74.0bn, are forecast to rise 3 per cent to Y80.0bn this year. This is despite the dissolution announced last week of a marketing arrangement for Bayer, the Swiss pharmaceutical company.

Daiichi Sankyo said that increased sales of synthetic antifungals, antibiotics and other drugs contributed to a 19 per cent rise in pre-tax profits last year to Y43.0bn. Sales rose 13 per cent to Y166.7bn.

If current year pre-tax profits rise by 2 per cent to Y44.0bn, sales are forecast to rise 11 per cent to Y186.4bn and the company, which is building a new US research laboratory in Boston, expects its pre-tax profits to rise 1 per cent this year to Y43.5bn. Last year they were 15 per cent higher at Y37.2bn.

At Tanabe Sankyo, a 10 per cent profit decline to Y21.9bn was attributed to the high cost of an issue of convertible bonds in February. Sales gained 7.8 per cent to Y196.7bn, with sales of medicines rising 10.8 per cent and sales of drugs for animals increasing by 11.9 per cent.

The figures have been adjusted to take account of the fact that the comparative period was only 11 months because of a change in the company's year-end.

Tanabe is paying a dividend of Y4.25 per share, which includes a Y0.5 special dividend, making Y4.75 for the year. For the current year, the company forecasts profits of Y23.1bn.

Sankyo announced a 12 per cent rise in pre-tax profits to Y45.8bn but is expecting a 1 per cent rise this year.

Of its antihypertensive drug Caprol and its anti-inflammatory-analgesic drug Loroxin.

Sales rose 5.6 per cent to Y38.5bn. The company is forecasting a 2 per cent rise in pre-tax profits this year to Y31.6bn.

Shionogi said that a downward revision of drug price standards hurt earnings, percentage from sales of antibiotic drugs.

On sales up 5 per cent to Y215.1bn, pre-tax profits were 1 per cent higher at Y29.7bn. The group forecasts that profits will rise 3 per cent in the current year to Y31.5bn.

Fujisawa Pharmaceutical lifted sales 9 per cent to Y296.6bn and profits by the same proportion to Y30.1bn before tax. The company forecasts a 4 per cent rise in pre-tax profits this year to Y32.1bn.

Sales of Taiho Pharmaceutical rose 18 per cent to Y447.2bn. The company showed a 28 per cent gain in pre-tax profits to Y45.8bn but is expecting a 1 per cent rise this year.

Orix profits fall despite rise in sales

By Ian Rodger

PRE-TAX profits of Orix, formerly Orinco Leasing, were Y9.5bn (\$66.5m) on revenues of Y276.9bn in an irregular six-month period to March. The company has changed its year-end to 31st March.

Orix, Japan's largest leasing company, said the figures reflected a gain of 14.3 per cent in sales but a drop of 6.6 per cent in pre-tax profits on an adjusted comparative period.

The number of leasing contracts for computers and other office automation equipment increased while revenues from instalment credit and loans to business corporations also improved. However, the company reported higher depreciation costs of Y127.5bn for leased assets, which depressed profit.

The company is paying a Y10 per share dividend for the six-month period compared with a Y14.5 dividend in the previous full year.

Reduction in typhoons boosts Japanese insurers

By Stefan Wagstyl in Tokyo

JAPAN'S four largest non-life insurance companies made record profits in the year to March, thanks to an increase in policy sales and good weather, which limited the growth in claims.

The companies said there was an unusually low incidence of natural disasters such as typhoons last year. Strong domestic car sales raised sales of car insurance policies, and many motorists chose to buy more powerful and more expensive vehicles.

Sales of fire policies benefited from the increase in house building.

Tokio Marine & Fire, the largest company, kept ahead in the race to develop the fastest growing sector of the market - instalment-type premium insurance - ahead of Yasuda Marine and Fire.

JAPANESE NON-LIFE INSURERS			
Parent company results, year to March (Ybn)			
	Net premiums	Instalment premiums	After-tax profit
Tokio	834.8 (+10.1%)	582.9 (+48.6%)	44.0 (+22.5%)
Yasuda	822.2 (+10.1%)	494.9 (+34.7%)	16.4 (+14.5%)
Taiho	400.2 (+7.6%)	286.2 (+12.5%)	16.0 (+14.1%)
Sumitomo	388.8 (+9.5%)	253.3 (+25.2%)	14.1 (+15.8%)

First Pacific Bancshares in rights

FIRST PACIFIC Bancshares, a Bermuda holding company which replaced IBI Asia on the Hong Kong Stock Exchange, has proposed a 15% rights issue (US\$8.5m) to repay a loan and help fund the acquisition of Far East Bank.

AP-DJ reports from Hong Kong.

The 11-for-two offer of 18.27bn new shares will be made at 2.5 cents a share. First Pacific, which indirectly holds 48 per cent of the company, will take up its full share.

Gulf Canada Resources Limited
U.S. \$375,000,000
Note Issuance Facility

Notwithstanding that the applicable Rate of Interest and the Interest Amount in relation to the Interest Period 2nd June 1989 to 31st July 1989 is as follows:

1. Rate of Interest: 9 3/4%
2. Interest Amount per US\$500,000 Note: US\$47,17.35

The Interest Payment Date will be 31st July 1989

Reference Agent:
Bankers Trust International Limited

HALIFAX BUILDING SOCIETY
CREATION

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21st May 1989

Interest Amount per £1,000.00 Note: £58.50
£58.50

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Agency

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U.S. \$250,000,000

U.S. Dollar Floating Rate
Notes due February 1994

For the interest period 31st May, 1989 to 31st August, 1989 the Notes will carry an interest rate of 9.9375% per annum with a coupon amount of U.S. \$225.17 per U.S. \$10,000 Note, payable on 31st August, 1989.

Listed on the London Stock Exchange

Bankers Trust Company, London Agent Bank

First Chicago Overseas Finance N.V.
U.S. \$100,000,000

Guaranteed Floating Rate
Subordinated Notes due 1994

For the three months 31st May, 1989 to 31st August, 1989 the Notes will carry an interest rate of 9.9375% per annum with a coupon amount of U.S. \$233.96. The relevant interest payment date will be 31st August, 1989.

Listed on the London Stock Exchange

Bankers Trust Company, London Agent Bank

East River Savings Bank
U.S. \$100,000,000 Collateralized
Floating Rate Notes due August 1993

For the three months 31st May, 1989 to 31st August, 1989 the Notes will carry an interest rate of 9.80% per annum with an interest amount of U.S. \$2,504.44 per U.S. \$100,000 Note, payable on 31st August, 1989.

Bankers Trust Company, London Agent Bank

Central International Limited
U.S. \$150,000,000
Floating Rate Notes due 2006

For the three months 31st May, 1989 to 31st August, 1989 the Notes will carry an interest rate of 9.78125% per annum with an interest amount of U.S. \$249.97 per U.S. \$10,000 Note and U.S. \$2,499.65 per U.S. \$100,000 Note payable on 31st August, 1989.

Bankers Trust Company, London Agent Bank

Korea Exchange Bank
Floating Rate Notes due 1994
U.S. Dollar Denominated Notes

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the Interest Period 31st May, 1989 to 30th November, 1989 has been fixed at 9.9375% p.a. The Coupon Amount payable on 30th November, 1989 against presentation of coupon number II will be U.S. \$252.58.

Bankers Trust Company, London Agent Bank

INTERNATIONAL CAPITAL MARKETS

Warm reception for IADB straight

By Andrew Freeman

NEW ISSUES came in abundance to the Eurobond market yesterday, although traders forecast a period of consolidation after a busy week of issuance.

In Germany, the announcement by the Bundesbank that it would maintain its credit policy had a broadly neutral effect on bond markets.

The bonds had a fine reception from institutional investors, said Walter, who is quoted by the lead manager at issue.

At that level, the yield was around 7.26 per cent, an attractive pick-up over recent bond issues which were yielding between 6.58 and 7.04 per cent.

They could have sold this with a 9 per cent coupon," one dealer said.

There was good demand from a range of European and Middle Eastern institutions, although some central banks declined to buy the bonds in spite of the generous terms.

The bank can either call the deal, or it can offer investors an option to extend the issue for a further five years to a 15-year deal.

The lead manager reported good institutional interest and quoted the bonds at 98.85 bid, comfortably inside underwriting commissions of 30 basis points.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Table with columns for Country, Bond Name, Maturity, Coupon, Yield, and Price. Includes sections for US DOLLAR, DEUTSCHE MARK, SWISS FRANC, and POUND STERLING.

Egypt's fund groups slow to reshape

By Tony Walker in Cairo

TIME IS running out for Egypt's Islamic investment companies to meet an August 8 deadline to restructure their assets and repay depositors.

He added that only four companies, out of more than 30 that were obliged to submit to official scrutiny after last year's crackdown on the booming Islamic investment sector, had fully satisfied the Government's reporting requirements.

These four companies, which are interested to include three operated by the al Saad group and one by al Sherif, account for 64 per cent of depositors and 62.5 per cent of total deposits.

Among the so-called 'Big Five' investment houses that have yet to comply fully with the new regulations are al Hoda Miar and Badr, which are still negotiating with the authorities in an effort to reach agreements that would allow them to remain in business.

Anglo American Corporation of South Africa Limited

Results for the year and final dividend

Consolidated Income Statement table with columns for Year ended 31.3.89 and 31.3.88. Includes rows for Net Income, Taxation, and Dividends.

Equity accounted earnings increased by 46.2 per cent to R2 645 million (714.9 cents per share) from R1 809 million (790 cents per share).

For and on behalf of the board: GWH Rolly, J Ogilvie Thompson, Directors.

Dividend: On 24 May 1989, the directors of the Corporation declared final dividend No. 106 on the ordinary and S ordinary shares.

Amount (South African currency): 200 cents per share. Last day to register for dividend (and for changes of address or dividend instructions): Friday, June 16.

Registers closed from: Saturday, June 17 to (inclusive): Saturday, July 1. Ex-dividend on Johannesburg and London stock exchanges: Monday, June 19.

Currency conversion date for sterling payments to shareholders paid from London: Monday, June 19. Dividend warrants posted: Tuesday, August 1.

Payment date of dividend: Wednesday, August 2. Rate of non-resident shareholders' tax: 14.59755 per cent.

The full conditions relating to the dividend may be inspected at the Head and London offices of the Corporation and its transfer secretaries.

By order of the board: C.I. Malby Secretary. June 2 1989. Head office: 44 Main Street, Johannesburg 2001. London office: 40 Holborn Viaduct, London EC1P 1AJ.

This announcement appears as a matter of record only.

TATE & LYLE PLC

through its indirect, wholly-owned subsidiary, SQ ACQUISITION CORP.

has, by take-over bid, acquired 13.72 million common shares and now owns approximately 99% of

REDPATH INDUSTRIES LIMITED

The undersigned advised Tate & Lyle PLC and SQ Acquisition Corp. in Canada and acted as soliciting dealer manager with respect to this offer.

ScotiaMcLeod Inc. May 1989

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MUSEUMS AND ART GALLERIES

The Financial Times proposes to publish a Survey on the above on 17th June 1989. For a full editorial synopsis and advertisement details, please contact:

ALISON NUNN on 01-873 4677 or write to her at: Number One, Southwark Bridge, London SE1 9HL.

INTERNATIONAL TELECOMMUNICATIONS. The Financial Times proposes to publish this survey on: 17th July 1989. For a full editorial synopsis and advertisement details, please contact: Jeremy Baulf on 01-873 3000 or write to him at: Number One, Southwark Bridge, London SE1 9HL.

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

INTERNATIONAL CAPITAL MARKETS

US Treasuries slip back in line with weaker dollar

By Janet Bush in New York, Andrew Freeman in London and George Graham in Paris

US TREASURY bonds slipped back yesterday morning, responding to a slightly lower dollar and the absence, as most expected, of any move by the US Federal Reserve to ease monetary policy.

GOVERNMENT BONDS

At mid-session, bonds across the maturity spectrum were quoted around a point lower. The Treasury's benchmark long bond was quoted a point lower for a yield of 8.6 per cent.

Prices had stood somewhat lower than this but began to recover as the dollar regained some earlier losses.

The dollar was quoted at about mid-range at DM1.9845 and ¥142.50, falling to receive much of a boost from the decision at the policy-making council meeting of the West German Bundesbank to leave key official interest rates unchanged.

At the same time, there has been no evidence that the Fed has eased, a move which seems unlikely at this juncture given economic figures showing a modest rebound in growth in April. Policy makers and markets alike will be looking extremely closely at the first figures released for May, particularly today's employment release.

The consensus forecast for the non-farm payroll is for a rise of just over 200,000 to 225,000 in May following the small 117,000 gain in April.

The dollar's lack of positive reaction to unchanged interest rates in Germany, after speculation that the Bundesbank was about to raise them, suggests there is less pressure on Group of Seven central banks to use shifts in monetary policy to bring the dollar down.

With the dollar wanting temporarily as a policy focus, the bond market will focus on economic data to see whether the economy's performance justifies the view of some in the Fed that it is slowing enough and that inflation is under control enough to justify a small easing of monetary policy.

Having surged to above 11 per cent yesterday, Fed funds returned to more normal levels between 9 1/4 per cent and 9 1/2 per cent.

UK GOVERNMENT BONDS

UK GOVERNMENT bonds were pressured at the long end of the maturity range amid continuing worries about the stability of sterling.

Although the overall tone of the market was somewhat better, the market was not helped by Mr Nigel Lawson, the UK Chancellor, failed to convince investors that the Government has a coherent exchange rate policy.

There was some switching activity as investors moved out of the long gilts into money market instruments. Prices on the cash market fell by around 1/4 point at the long end, sending yields well above the 10 per cent level.

One dealer said: "With the

general recognition that inflation has yet to peak, and the uncertainty over the currency, it doesn't make much sense to stay in long gilts at the moment."

THE French Government sold FF9.62bn of Treasury bonds at its regular monthly auction, staking off an atmosphere of uncertainty over whether West Germany's Bundesbank would raise its interest rates.

The Treasury sold FF4.14bn of its OAT 8.25 per cent 1989 bond, a 10-year fixed-rate bond at a cut-off price of 95.25. The weighted average yield was 8.85 per cent, 3 basis points lower than at the last auction three weeks ago.

A further FF4.1bn was sold of the OAT 8.25 per cent 2004, a 15-year fixed-rate bond, at a cut-off price of 95.50. The weighted average yield was 9 per cent, 12 basis points lower than when the bond was last auctioned in April.

The Treasury accepted only FF1.47bn of the FF1.5bn bid for the OAT TRB 1993, a floating-rate bond indexed on the result of the weekly three-month Treasury bill auction, at a cut-off price of 99.50. This gave a weighted average spread of 3 basis points above the auction, the same as at the auction of three weeks ago.

Meanwhile, trading opened yesterday on the OMF electronic market on the new BTAN futures contract based on four-year Treasury bills. OMF said spreads rapidly narrowed to 2 basis points. More than 1,000 contracts changed hands.

IN GERMANY, bond prices were a touch firmer yesterday, but lacked real direction at the morning fixing. Some 1997 maturities gained 30 pfennigs, while 1998/99 bonds were marked down by a similar amount. Turnover improved in the afternoon session, with prices rising by about 10 pfennigs.

The Bundesbank's decision to leave its credit policies unchanged had little impact on a generally quiet day at the

IBCA study reveals divergence in ratings

By David Lascelles

MOODY'S is the most generous of the leading credit rating agencies when it comes to assessing banks outside the US, but it is tougher than the others on banks in the US.

A study by IBCA, the London-based bank rating agency, shows market divergences between the ratings assigned to many banks by itself, Moody's and Standard & Poor's.

Using a formula based on the average rating for the largest banks in leading countries, IBCA says the three agencies only agree on Switzerland, where they all assign top ratings to the Big Three banks.

Elsewhere, the ratings vary, sometimes quite widely. In Sweden, Moody's assigns a 'Baa' average rating to 11 banks. IBCA's is 2.5 and S&P's is 3.

In Japan, Moody's average for the country's 12 top banks is 2.1, while both S&P and IBCA average 2.9. In the UK, Moody's average for the three of the Big Four banks which have received ratings - Barclays, Midland and National Westminster - is 1.7, against 2 for both S&P and IBCA.

However, in the US Moody's average rating for the top 11 banks is 6.1, lower than IBCA's 5.5 and S&P's 5.2. IBCA says there are only six non-US banks to which all three agencies have assigned their top AAA rating; the Swiss Big Three, Deutsche Bank, NatWest and Barclays.

Hungarian reforms in limelight

Judy Dempsey on a cross-border deal with Austria's Girozentrale

THE Hungarian authorities, already in the vanguard of economic reforms in the Eastern bloc, took a bold if not unusual step late last month by selling one of its biggest enterprises to a leading Austrian bank.

In what may be a forerunner of future trends, Girozentrale, Austria's second-largest bank, bought 49.95 per cent of Tungsram, the Hungarian light bulb group which has been remarkably successful in marketing its products in the West.

If everything goes according to plan, the enterprise will become the first East European institution to be listed on an international stock exchange.

Heading a consortium of 14 banks, Girozentrale bought from Magyar Hitel Bank, the Hungarian credit bank which is the majority shareholder in Tungsram, about 15m of its 30m shares for DM207m (\$105m). Magyar Hitel will retain 45 per cent of the original shares while the remainder will be held by the Hungarian state.

However, the deal goes far beyond listing the shares on a European exchange. Under the terms of the contract, Girozentrale and its banking consortium will be involved in restructuring Tungsram. Already there are plans to employ 12 Western managers, some of whom will be in top and middle management as well as the auditing sections.

As Mr Peter Foltin, a senior banker at Girozentrale, says: "The end result will be the transformation of Tungsram into a truly Western-style enterprise."

file. The Hungarian concern has 18 subsidiaries scattered throughout the world, from the US to Japan. It also has two joint ventures in the West and holds a world market share of 6 per cent.

Hard-currency earnings make up between a third and half of its turnover.

However, without further capitalisation, Tungsram would not have acquired the necessary cash for much-needed investments. That is where Girozentrale comes in.

By restructuring the company through buying into it, the bank hopes to make it a highly attractive, if not lucrative, business for investors by the time it is ready to be listed on the Vienna bourse in 1992.

However, sceptics will point out that since the forint is not convertible, foreigners will run shy of investing in Hungarian companies which could qualify to be listed in the West.

Bankers from Girozentrale believe that with their team of experts they can turn the company around and make it correspond to these conditions by 1991.

Economically, however, Girozentrale will have few big problems with Tungsram. Founded in 1896 and one of the country's biggest enterprises - it employs 20,000 people - it produced last year a healthy turnover of about 14bn to 15bn forints (\$25m to \$24m) while its cashflow totalled DM150m.

But what makes Tungsram even more attractive to Girozentrale is its international profile.

However, he does not rule out other products later.

Several exchanges, including the London International Financial Futures Exchange, have been approached by the Office of Fair Trading for their comments on the proposal - one stage in the process before the Department of Trade and Industry can confer the necessary investment exchange status on OM's London foothold.

The OFT will assess any competing proposals of granting the application. Its report will be one element in the DTI decision, which will also take into account aspects of investor protection.

The structure of OM, which is privately held, is sometimes criticised as the company itself acts as quasi-broker, which could be regarded as a conflict of interest in a body which is also responsible for running the market and clearing contracts.

There is also a tendency for a two-tier pricing structure to develop, whereas small orders are executed automatically, block trades are executed over the telephone, often leading to finer pricing in the latter case.

OM seeks clearance to set up London subsidiary

OM, THE expansionist Swedish electronic options and futures exchange, has applied to the British authorities for permission to set up a subsidiary in London, a move which could cause some unease among established UK futures and options exchanges, writes Katherine Campbell.

OM plans initially to start trading options and futures on Swedish stocks this autumn. It will attempt to recapture some of its core business, a good proportion of which was lost when a 1 per cent domestic turnover tax was introduced at the beginning of the year.

Mr Ole Stenhammar, president, said there were plans for listing four or five stock options and the future on the OMX index.

A sizeable chunk of equities trading has migrated from Sweden so that more than half the total trading volume in key Swedish stocks now emanates from London. The rival Swedish Options and Futures Exchange (SOFEX) was forced to stop trading as a result. What worries the London exchanges, however, is that OM may have designs on launching competing UK products in their back yard. OM's strategy in the rest of Europe - where it has operations in three countries and has plans, in varying stages of development, for four more - has been to set up, typically in partnership with leading banks or institutions, to cater for the local market.

But Mr Stenhammar insisted: "We have a different starting point in the UK. In other words, we are catering to local need, whereas in this case we are meeting Swedish needs."

Also taken into account aspects of investor protection.

The structure of OM, which is privately held, is sometimes criticised as the company itself acts as quasi-broker, which could be regarded as a conflict of interest in a body which is also responsible for running the market and clearing contracts.

BENCHMARK GOVERNMENT BONDS table with columns for Coupon, Red Date, Price, Change, Yield, Week ago, Month ago.

UK GOVERNMENT BONDS table with columns for Coupon, Red Date, Price, Change, Yield, Week ago, Month ago.

LONDON MARKET STATISTICS

RISKS AND FALLS YESTERDAY table with columns for British Funds, Corporations, Dominion and Foreign Bonds, etc.

LONDON RECENT ISSUES

LONDON RECENT ISSUES table with columns for Issue, Amount, Latest Price, etc.

FIXED INTEREST STOCKS

FIXED INTEREST STOCKS table with columns for Issue, Amount, Latest Price, etc.

RIGHTS OFFERS

RIGHTS OFFERS table with columns for Issue, Amount, Latest Price, etc.

TRADITIONAL OPTIONS

TRADITIONAL OPTIONS table with columns for Issue, Amount, Latest Price, etc.

LONDON TRADED OPTIONS

LONDON TRADED OPTIONS table with columns for Issue, Amount, Latest Price, etc.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS table with columns for Index No., Day's Change, etc.

FIXED INTEREST

FIXED INTEREST table with columns for PRICE INDICES, This June, etc.

4 opening index 2119.9; 10 am 2118.6; 11 am 2105.8; Noon 2095.1; 1 pm 2099.0; 3 pm 2100.8; 4 pm 2103.1; 4.30 pm 2103.1; 5 pm 2103.1; 5.15 pm 2103.1; 5.30 pm 2103.1; 5.45 pm 2103.1; 6 pm 2103.1; 6.15 pm 2103.1; 6.30 pm 2103.1; 6.45 pm 2103.1; 7 pm 2103.1; 7.15 pm 2103.1; 7.30 pm 2103.1; 7.45 pm 2103.1; 8 pm 2103.1; 8.15 pm 2103.1; 8.30 pm 2103.1; 8.45 pm 2103.1; 9 pm 2103.1; 9.15 pm 2103.1; 9.30 pm 2103.1; 9.45 pm 2103.1; 10 pm 2103.1; 10.15 pm 2103.1; 10.30 pm 2103.1; 10.45 pm 2103.1; 11 pm 2103.1; 11.15 pm 2103.1; 11.30 pm 2103.1; 11.45 pm 2103.1; 12 pm 2103.1.



UK COMPANY NEWS

MEPC exceeds forecasts with 32% rise to £64.4m

By Paul Cheeseright, Property Correspondent

MEPC, the second largest British property investment and development group, yesterday announced larger-than-expected interim profits and a significantly increased dividend.

Pre-tax profits for the six months to March 31 were £64.4m - 32 per cent higher than the £48.7m of the 1987-88 first half and up to £4m more than the stock market had been expecting. Earnings per share were 13.5p (10.2p).

But market trading was slack, the sector depressed, and the share price sagged to 361p for a fall of 8p on the day.

The MEPC board has decided to increase the level of the interim dividend relative to that of the final, so that it will reflect more closely the level of half-year profits. Thus it has

declared an interim dividend of 4.75p (3.5p). Full-year payments for 1987-88 were 14.5p.

The increase in pre-tax profits to a level higher than the market had been expecting came largely because MEPC lifted its property trading profits. "It is not expected that they will be repeated in the second half," warned Sir Christopher Benson, chairman.

This increase in trading lifted earnings under the category of "other income" to £23m (£15.3m).

But the staple of MEPC's earnings is the income it draws from its investment property portfolio, which spreads through the main property sectors and extends into Europe, Australia and the US.

In this portfolio the continuing pattern of rent reviews in a

rising market, plus a flow of income from two shopping developments which started at the end of the 1987-88 year, lifted net property income to £73.2m (£71m).

This income, Sir Christopher said, "provides a solid base from which to maintain the current development programme which has an estimated cost of £1.2m and comprises in excess of 3.5m sq ft of new accommodation".

COMMENT

Investment property company interims tend to be a bit bland and MEPC is no exception. However, the figures underlining the strength of the market, although retail growth is starting to sag, MEPC will continue in the second half as it has behaved in the first, probably to give full-year pre-tax profits of about £130m. Two-London developments soon to produce income will show up better in 1989-90. Gearing remains modest and over 90 per cent of debt is fixed, so there should not be any tremors from high interest rates. Net asset value is on track for 870p a share by year-end, putting the market price at a 36 per cent discount, high even by current standards for the sector.

Merged group doubles profits to £23m in its first full year of operation Imry Merchant assets expand by 72%

By Paul Cheeseright

IMRY MERCHANT Developers, which will be unveiling plans to preserve the remains of Shakespeare's Rose Theatre on its site in Southwark, recorded a 72 per cent increase in its net asset value per share. Even in a sector grown accustomed to buoyant figures, this was abnormally high.

Land Securities, the biggest property investment and development group, last week reported a 28 per cent increase. This was seen as a good result, but the market remained unimpressed.

At a time when market price discounts to asset value have been averaging about 27 per cent, there was little chance that Imry would be singled out for special attention.

This compares with a published net asset value per share of 549.7p for the year to last March, compared with 930.1p in March 1988 and wide expectations of 650p to 670p by March 1990.

Imry, though, has never been a darling of the market. The group, a result of a merger between Imry International led by Mr Martin Myers, and City Merchant Developers, led by Mr Martin Landau, is a post-crash creation. The latest figures are for the first full year of operations of the merged group.

"From Imry International to

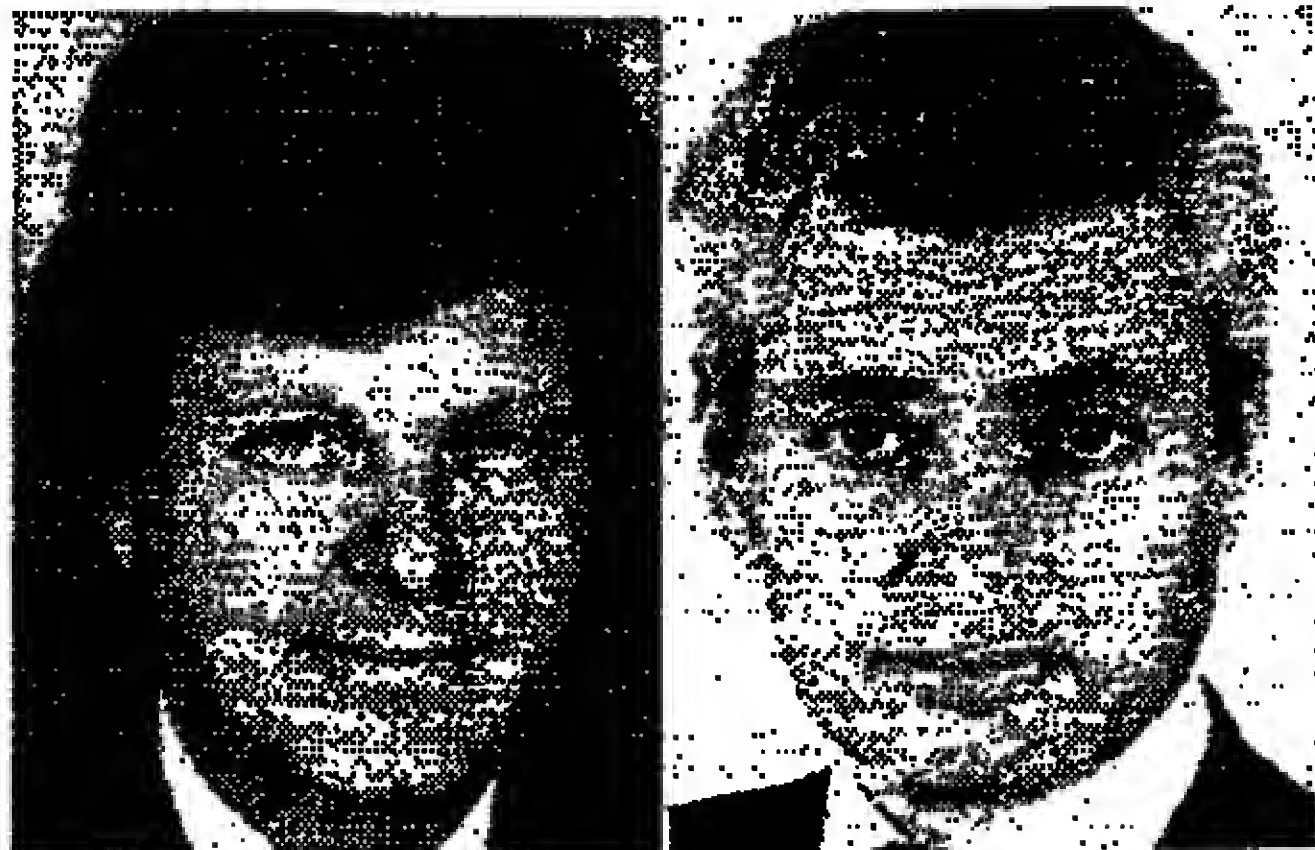
Imry Merchant Developers the market has remained sceptical of the cohesiveness of the company - a marriage of convenience rather than one made in heaven," commented Barclays de Zoete Wedd. "As a result the company has been a poor performer over the past two years despite bid speculation salvaging some performance over the past few months."

Yet the actual figures, although widely and accurately predicted, are better than most property companies have produced over a period when the sector has blossomed in the face of a high demand for space, a sharp increase in rents and a lowering of yields.

Pre-tax profits for the year to March 31 were £22.51m against £11.73m the previous year. Fully diluted earnings per share for the year were 72 per cent higher than 1987-88 at 37.5p.

Over the last year, Imry has changed its accounting policy to take the sales of investment properties below the line. This has meant that profits after tax and extraordinary items were £42.69m, compared with £32.94m the year before.

This sharp rise is largely explained by a net profit of £20m on the sale of the Bond Corporation of the remaining stake in the St George's Hospital scheme at Hyde Park Cor-



Martin Myers (left), chief executive of Imry International and Martin Landau, deputy chairman of City Merchant Developers

ner for a new hotel and offices.

The final dividend is 8p, making a total for 1988-89 of 9.5p after payments of 7.5p the previous year.

Rising property values have meant that gross property assets have risen 25 per cent to £376.9m, while the value of completed investment properties has risen to £282.93m from £204.61m in March 1988.

The way in which the values of its office property have risen is a microcosm of the industry itself: 23 per cent in the City of London, 35 per cent in Holborn, the West End and inner western districts of London, 39

ability to bring this programme to fruition against an immediate background of high interest rates and a medium-term prospect of a slower property market.

The total cost of the programme is £860m, of which £660m is committed. But two-thirds is institutionally funded and Imry is participating in the profits. Here Imry's liabilities are technical rather than financial. For the rest, in partnerships, Imry has a liability of £8.4m on limited recourse bank loans. A remaining £28m is being funded from group resources.

Corporate debt has now largely been arranged at fixed interest rates and gearing has in fact declined to 38 per cent over the last year from 65 per cent. Net borrowings are £96.5m. Imry feels comfortable with a gearing of around 50 per cent, so there could be more borrowing this year. There is immediate access to a £175m bank facility of which £100m remains unused.

This year there should be further growth in the value of Imry's investment portfolio and an increase in development revenue and trading profits. But the market is moving in a way that suggests returns across the sector will be lower than the dizzy heights of 1987 and 1988.

Designers falls by 25% but joint venture boost

By Philip Coggan

COMPANY of Designers, the USM-quoted design consultancy, yesterday announced a 25 per cent fall in interim pre-tax profits and revealed a joint venture with FFNS Gruppen, a Swedish architectural and property group.

FFNS also intends to take a 13 per cent stake in Company of Designers via a placing of 2.5m shares at 110p each. The shares will be available to existing holders on a one-for-seven basis, to the extent that FFNS fall short of 13 per cent because of shareholder take-up, it will "top up" through purchases in the market.

The joint venture will be made up of two CoD businesses - Company of Designers London and Burnet Tait - together with two FFNS busi-

nesses - FFNS International and Scan Consultants. The aim is to combine the existing London operations of the two groups and to establish an international building design group based on EC countries.

Pre-tax profits for the six months to March 31 1989 fall, on a merger accounted basis, to £283,000 from £1.11m in the previous first half. Earnings per share fell to 3.3p (4.6p). The interim dividend is being increased to 1.5p (1.1p).

The company blamed the fall in profits, which came despite an increase in work done from £2.5m to £7.0m, on a rise in start and marketing costs and on below expected results from Sibley Robinson, the Cambridge-based consulting engineer it acquired last July.

Mercury picks up more Gateway

By Nikki Tait

Mercury Asset Management, one of the institutions acting in concert with Isoceles, the newly formed company which is bidding for supermarket group Gateway, has picked up a further 500,000 shares in the food retailer.

The purchase means that MAM now owns or holds 17.8m shares on behalf of discretionary clients, equivalent to 2 per cent of Gateway's equity. The shares were bought at 204p - below the 210p value of Isoceles revised cash alternative.

SHARE STAKES

Changes in company share stakes announced recently include:

Allied Insurance: Nigel Coyzer, director, has purchased 125,000 ordinary at 125p from Martin Harridine, the chairman.

Aran Energy: Norwich Union is now the beneficial owner of 8.64m ordinary (5.3 per cent).

Armstrong Equipment: Caparo Group acquired 350,000 ordinary and its holding of voting shares is now 9.53m (17.9 per cent).

Avon Rubber: Scottish Amicable Investment Managers holds 855,000 (5.13 per cent).

Best Brothers: IC Brett, chairman, acquired 198,887 ordinary and his holding is now 1.32m (9.25 per cent).

BM Group: Robert Fleming Asset Management acquired 850,000 ordinary bringing its holding to 4.09m (15.19 per cent).

Dana Exploration: Patrick O'Connor has bought 11,000 shares at 34p.

Dickie (James): Specialist Holdings bought 20,000 ordinary, lifting total to 267,500 (14.65 per cent).

Dukeminster: Establishment Finlay has bought 49,793 at 75p. Total holding is 40.65m shares (56.65 per cent).

Elswick: Scottish Amicable Investment Managers hold 7.54m shares (5.94 per cent).

Fairley: Electra Investment Trust sold 250,000 ordinary and reduced stake to 6.9 per cent.

Gabriel: CI Industrial Investments has purchased 50,000 ordinary bringing holding to 1.19m.

Herring Son and Daw: PE Farrington, director, has sold 200,000 ordinary at 196p each, reducing holding to 800,000 (7.24 per cent).

HTV Group: Phillips and Drew Fund Management holds 12.66m shares (18.35 per cent) on behalf of various discretionary clients.

Huntleigh Technology: G Hart beneficially holds 438,511 ordinary (5.16 per cent).

Isopad International: Mrs RP Rank, Director, disposed of 400,000 ordinary by way of a gift and now holds 1.23m (11.3 per cent).

Jacks (William): Wyndham Group sold 35,000 ordinary reducing stake to 915,000 ordinary (8.45 per cent).

Lawson: United Overseas has bought 50,000 ordinary lifting stake to 355,000 (9.78 per cent).

Leslie Wise Group: Govett UK Special Opportunities Fund sold 500,000 ordinary, reducing total to 1.7m (5.4 per cent).

Libchall: Murray Davidson Discretionary Trust and Jeltak have disposed of their entire holdings of 968,625 and 119,468 shares respectively. The shares were placed with institutional investors. Sun Alliance and London Insurance holds 890,940 shares (8.11 per cent).

Mersey Docks: Greatthey Investments - together with interest of its holding company Large - interested in 2.19m combined units (10.58 per cent), of which 2.12m are registered in the name of Peel Holdings.

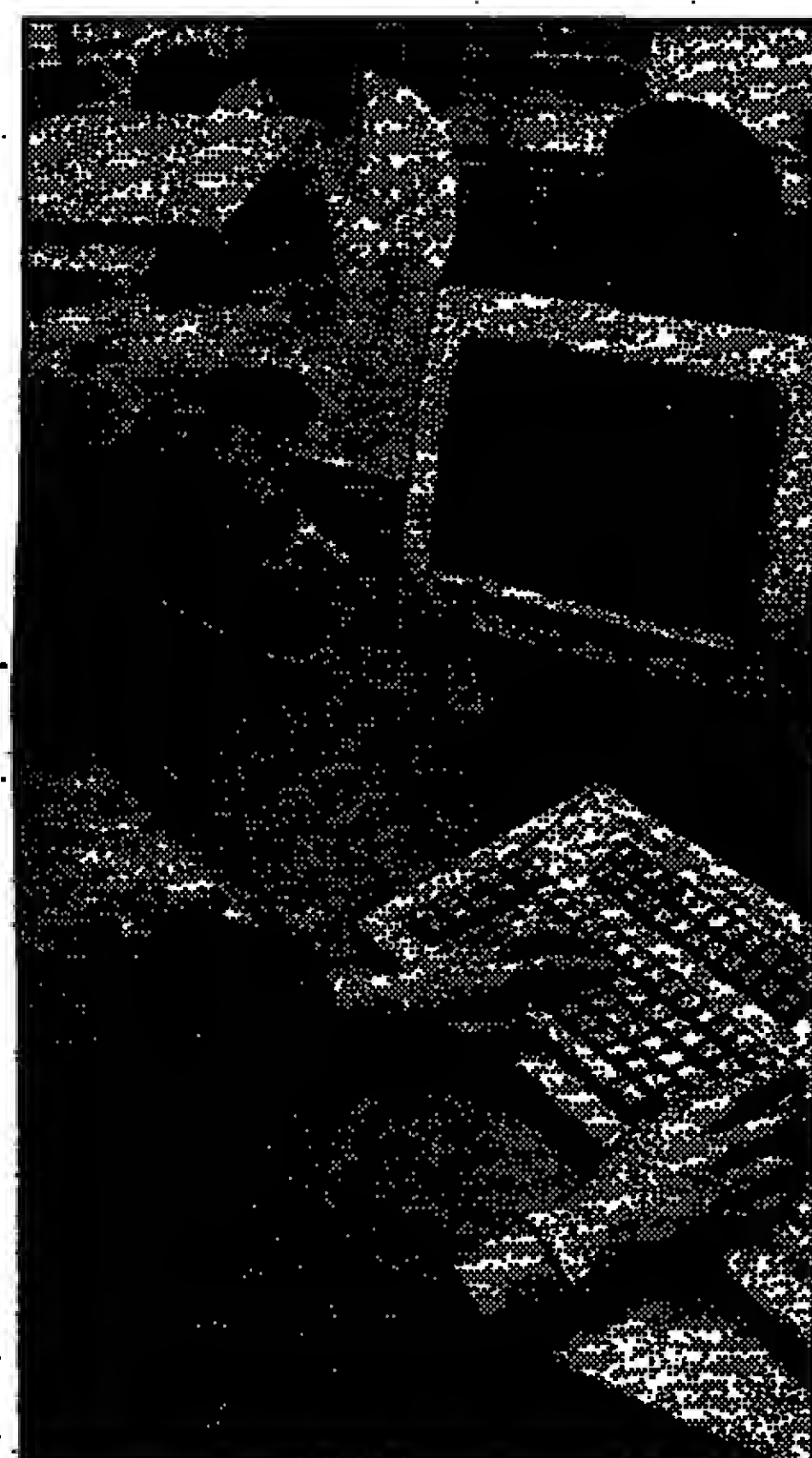
Mowbrigh Group: has bought 1m of its own shares in the market at 159p each for cancellation. RA Clegg, chairman and chief executive, sold 900,000 ordinary at 159p and bought 500,000 convertible preference at 99p. He now holds 30.52m ordinary, an option to buy 16.67m, and 4.6m convertible preference.

Oilia Convertible Trust: Scottish American Investment acquired 2m ordinary (13.3 per cent).

Prism Leisure: George Atkins has bought 85,000 shares increasing holding to 765,000 (19.59 per cent).

Shandwick: Bailie Gifford has sold 123,832 shares on behalf of clients. Funds under management total 5.17m (7.94 per cent).

Investing in a better service



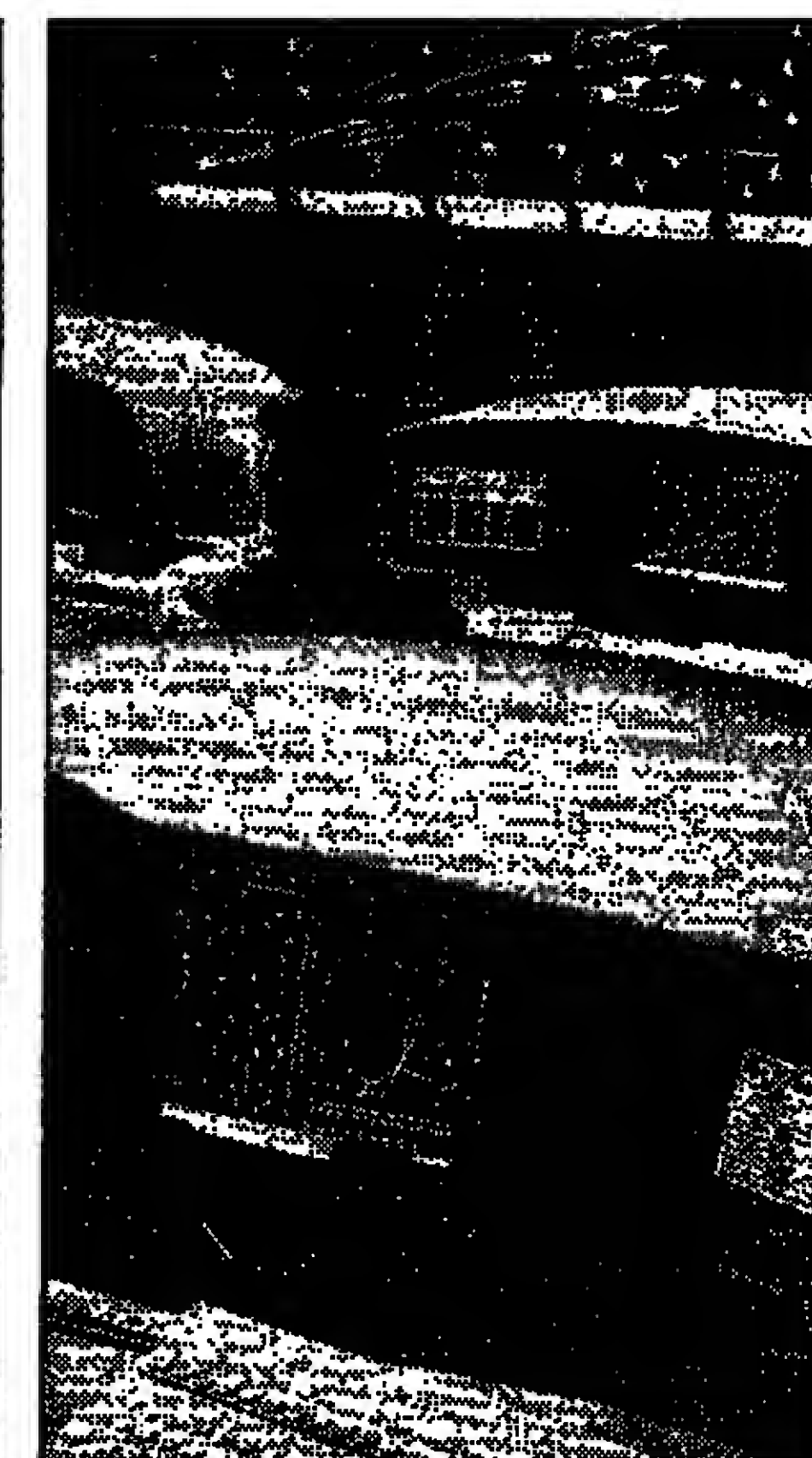
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FINANCIAL RESULTS FOR YEAR ENDED 31 MARCH 1989

	Fourth Quarter		Full Year	
	1988/9 £m	1987/8 £m	1988/9 £m	1987/8 £m
Turnover	2,870	2,688	11,071	10,185
Operating profit	703	691	2,807	2,609
Profit before tax	575	575	2,437	2,292
Profit attributable to ordinary shareholders	373	357	1,564	1,417
Earnings per ordinary share	6.2p	5.9p	25.9p	23.6p
Dividends per ordinary share (net)			10.5p	9.5p

The accounts from which these figures are extracted have not yet been filed with the Registrar of Companies or reported on by the auditors. A final dividend of 6.25 pence net per share will be proposed to the Annual General Meeting on 27 July, making a total dividend of 10.5 pence net for the year. It will be paid on 11 September to those investors on the register on 4 August 1989.

HIGHLIGHTS

- Turnover up 8.7% to £11,071 million
- Profit before tax up 6.3% to £2,437 million
- Earnings per share up 10.1% to 25.9 pence
- Dividends up 10.5% to 10.5 pence per share
- Investment in the business exceeded £2,970 million
- Inland and international call volumes up by 11% and 13% respectively
- Over one million new phone lines installed in the last year

British Telecommunications plc, 81 Newgate Street, London EC1A 7AJ.

British TELECOM
Investing for growth

PUBLIC WORKS LOAN BOARD RATES

Effective June 1

Term	Rate	Rate	Rate	Rate	Rate
Over 1 up to 2	12 1/2	12 1/2	11 3/4	13 1/2	13 1/2
Over 2 up to 3	12 1/2	12	11 3/4	13 1/2	12 1/2
Over 3 up to 4	11 3/4	11 3/4	11 3/4	12 1/2	11 3/4
Over 4 up to 5	11 3/4	11 1/4	11	11 1/2	11 1/2
Over 5 up to 7	11 1/4	11 1/4	11	11 1/4	11 1/2
Over 7 up to 8	11 1/4	11 1/4	10 3/4	11 1/4	11 1/2
Over 8 up to 9	11 1/4	11	10 3/4	11 1/4	11 1/2
Over 9 up to 10	11	11	10 3/4	11 1/2	11 1/2
Over 10 up to 15	10 3/4	10 3/4	10 3/4	10 3/4	10 3/4
Over 15 up to 25	10 1/4	9 3/4	9 3/4	10 3/4	10 3/4
Over 25	9 3/4	9 3/4	9 3/4	10 3/4	10 3/4

*Non-quota loans B are 1 per cent higher in each case than non-quota loans A. †Equal instalments of principal. ‡ Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). § With half-yearly payments of interest only.

UK COMPANY NEWS

Siebe beats market expectations with 30% rise to £152m

By John Ridding

SIEBE, the controls, engineering and safety equipment group, announced profits of £152m for the year ended April 1 1989, an increase of 29.5 per cent, and around £3m above market expectations.

The result was achieved on turnover up 15 per cent to £1,220m, and despite a currency translation cost of £2.2m.

Earnings per share, still feeling the effects of 1987's troubled rights issue, rose 18.8 per cent to 49.1p (41.6p) and the final dividend is raised 31.6 per cent to 8p, giving a total of 11.375p (9.78p) for the year.

Mr Barrie Stephens, chief executive, said that the "excellent results... are the fruit of our strategy over the last two years." This strategy, which comprised a series of share issues to finance expansion, drew sharp criticism from the City.

Yesterday, however, Mr Stephens said that although further acquisitions were possible in existing business areas, the company did not anticipate returning to shareholders for funds in the current year.

The driving force in Siebe's results was again the dominant controls division. Supported by profits of £18.1m from Barber-Colman, the subsidiary's first full year's contribution since its acquisition in October 1987, the division's contribution to profits was 30 per cent ahead at £86m.

The compressed air and the safety products divisions both raised profits by about 30 per cent.

However, the specialist engineering businesses suffered from the effects of a slump in nuclear plant construction in continental Europe and raised profits by only 6 per cent to £14m.

Geographically, the US extended its dominance of sales, accounting for 46 per cent of the total, on turnover up from £243m to £556m.

Mr Stephens said the group "was beginning to hurt Honeywell", the world's largest control company.

In continental Europe, sales increased from £244m to £265m

and, according to the company, emphasis will be placed on further expansion there ahead of 1992.

Mr Stephens said the current year had started well and that orders for the first two and a half months stood at £230m, against £260m for the comparable period.

During the year gearing fell from 44.9 per cent to 38.2 per cent. The tax rate was brought down to 35.5 per cent from 39.1 per cent, reflecting reduced overseas rates particularly in the US.

Research and development expenditure continued at a high level, rising from 3.9 per cent of turnover to 4 per cent.

COMMENT

Mr Stephens proudly claims that "we are becoming flavour of the month again and we kind of like that". While many may still harbour a grudge concerning the flurry of paper issued over the last few years, the generous dividend, and the rejection of another issue this year should ensure that Siebe stays out of the doghouse.

More importantly, yesterday's figures show that the strategy has been working rather well, and that the pain of the acquisition expenditure has given way to concrete gains. In the current year there is little reason to doubt further steady progress. The possible constraints include the impact of higher domestic interest rates. But with only 15 per cent of sales coming from the UK the group enjoys a degree of protection. The picture is complicated somewhat by the impact of volatile exchange rates, but a strong dollar will remove currency translation losses and the effect on US exports will be mitigated by the currency stimulus provided elsewhere.

With gearing coming down, the likelihood of a relatively modest acquisition programme and strong cash flow, interest charges may well fall. Pre-tax profits should reach £175m putting shares on a multiple of just under 3. While this rating reflects the group's rehabilitation in the market, it must still look pretty attractive to predators.

Inflation, general economic slow-down and the price freeze contribute to flat profits BT's final quarter 'disappointing' at £575m

By Hugo Dixon

BRITISH TELECOM yesterday announced flat pre-tax profits of £575m for its final quarter, bringing at least to a temporary end several years of strong profit growth.

Mr Iain Vallance, chairman, described the results as disappointing.

BT's performance in the final quarter to the end of March was held back by the general slow-down in the economy. Call volume continued to grow but at a slower rate than in previous quarters. Turnover rose £182m, or 6.2 per cent, to £2,370m.

At the same time, costs went up because of higher inflation and the efforts undertaken to improve quality of services. BT did not pass these on to customers because of its promise to freeze prices until the end of July. Earnings in the quarter moved ahead to 6.2p (5.5p).

Mr Graeme Odgers, group managing director, added that competition from Mercury Communications was starting to affect business, particularly the international side. "We take competition very seriously indeed," he said.

"I don't think there's anything seriously wrong," said Mr Stephen Owen, an analyst



Barry Rosser (left), group finance director; Graeme Odgers (right), group managing director, and Iain Vallance (centre), chairman - not to be drawn on increases in phone prices later this year

with James Capel. "In the long run, one can actually be fairly bullish," he said, emphasising the underlying growth in call volumes.

For the whole year, pre-tax profits grew 6.3 per cent to £2,440m as turnover increased 8.7 per cent to £11,070m. Earnings per share were 10.1 per cent up at 25.9p and a proposed

final dividend of 6.25p makes a total of 10.5p (9.5p) for the year.

All BT's three main divisions increased their operating profits. The UK division, which is responsible for the main land telephone network, saw profits increase 5.4 per cent to £2.1bn; the international division's profits grew 7.4 per cent to £653m; and in the communica-

tions systems division, which includes most of the new businesses that BT is diversifying into, profits rose to £66m from a previously modest £18m.

Mr Vallance refused to break down the profits of any of these divisions. In particular, he refused to say how profitable BT's mobile communications businesses, which include Cellnet, the UK cellular opera-

tor, had been. He also refused to give revenue or profit details of its fast-growing private circuit business.

In two further areas, Mr Vallance refused to comment on whether BT would put up its phone prices later this year. Nor would he say how negotiations were proceeding with BT's main union in the current pay-round. Analysts fear that a large pay increase would knock future profits.

BT's capital expenditure during the year was a record £2,070m, a 25 per cent increase on the previous year. Much of the increase was accounted for by extra spending on upgrading its transmission systems.

Over the coming year, the company said capital expenditure would not grow nearly as fast. Most of the growth would be in building up its mobile networks, while spending on its main network would be static at £2.5bn.

Staff numbers in BT's core business grew by about 5,000 during the year as part of its effort to improve quality. The number of employees would, however, remain static this year and then fall, BT said.

See Lex

RTZ allows holders to reverse decision on scrip option

By Kenneth Gooding, Mining Correspondent

SHAREHOLDERS in the RTZ Corporation who elected to take shares in lieu of a cash dividend for the 1988 financial year are to have a chance to change their minds. Sir Alistair Frame, the chairman, told yesterday's annual meeting.

This follows the fall in the RTZ share price after last week's announcement of a £466m, one-for-seven rights issue to help finance the purchase of BP Minerals from British Petroleum for £4.3bn (£2,785m).

The RTZ share price yesterday rose by 1p to 498p compared with 511p immediately before the 435p-a-share cash call was announced.

Sir Alistair revealed that 15 per cent of RTZ's shareholders had elected to take shares instead of a cash dividend.

A resolution was approved which Sir Alistair suggested would enable RTZ to get a clearer idea of the real identity of its shareholders.

It permits the group to disenfranchise any nominee shareholder if there is no response 14 days following service of a Companies Act 212 notice on the nominee account holder.

It will also be possible for RTZ not to pay dividends and to refuse to transfer shares if the nominee account holds more than 0.25 per cent of the issued capital (currently about 2m shares).

Sir Alistair told the meeting yesterday that RTZ had made a good start to 1989, largely as a result of firm metal prices in the first five months, helped by the recent strength of the US dollar.

He pointed out that stocks of nearly all minerals were at a very low level relative to consumption. "Under these conditions, prices are likely to remain volatile. We still expect them to average somewhat below peak levels in the remainder of the year but in some instances this can mean higher averages than those of 1988," Sir Alistair added.

Motivation lifts stake in Addison

By Claire Pearson

LOWER PROFITS at the technology division and an increased research and development spend meant Westland, the helicopter group, produced pre-tax profits below City expectations at £8m, down from £13.1m, in the half-year to end-March.

The company, where GKN, the engineering group, took a 22 per cent stake last autumn, had earlier warned that the figures would reflect the expected two-year hiatus before the benefits of increased export orders came through.

Mr Alan Jones, who took over as chief executive from Mr Alec Daley in April, said Westland was looking closely at the technologies division, which makes a range of small equipment for aircraft, and "would take the necessary action with the poorer products."

Motivation is attempting to negotiate representation on Addison's board after the purchase of the stake during the past two months.

Westland profits sharply lower at £8m

By Claire Pearson

Operating profits from this division fell to £2.6m (£5m).

In the helicopters and customer support division, operating profits were £7.5m (£11m) on turnover of £161.2m (£124.4m).

The period saw the first deliveries of Sea King helicopters to India - a contract subject to irksome delays and dating from before Westland's reconstruction, and the associated political crisis, in early 1986.

About half the helicopters were delivered at break-even.

On the outlook for orders for Black Hawk helicopters from Saudi Arabia, Mr Jones said: "The Saudis are placing an increased priority on helicopters."

The Saudi order, and more importantly the expected pro-

duction contracts for EH101 helicopters, the Sea King successors, from Italy and the UK and possibly Canada as well, are central to the company's future workload.

Aerospace, which makes big parts for aircraft, made £1.2m against a £100,000 loss.

Westland said it was successfully building a role as a supplier to important commercial and defence customers.

Turnover was £216.5m (£185.8m). Earnings per share worked through at 3.2p (6.3p) and the interim dividend is being maintained at 1.5p.

COMMENT

Followers assume that GKN, which has no secret of its

ambitions to control Westland, will in due course make a bid: the big question is "when". There was some excitement in March when Westland changed its stockbroker to avoid sharing it with GKN, but on mature consideration it was thought GKN would wait at least until the Saudis sign on the dotted line. However, the recent drift in Westland's shares, which is not going to be alleviated by another set of disappointing results, introduces a new factor since presumably the bigger company, albeit conservative, is not impervious to price. Compared with these considerations, the numbers in yesterday's results are virtually irrelevant. A very flat year for deliveries should see pre-tax profits at about £13.420m on sales of £122.430m in 1988. Warranted net assets at June 30 will be at least £1.750m (£3.67m).

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Hickson expands in Italy with £10.6m acquisition

By Vanessa Houlder

HICKSON INTERNATIONAL, specialist chemicals group, announces a further move into the Italian market with the acquisition of Galstaff for an initial £23.97bn (£10.6m) in cash.

The acquisition of Galstaff, which makes specialist resins, lacquers and stains, follows the purchase of Sayerlack Industria Vernici Speciali for £6.5bn (£18.9m) in July 1987. As a result of these acquisitions, Hickson is the second largest producer of furniture lacquers to the Italian market, with a share of about 15 per cent.

The deal, which is part of Hickson's strategy of expanding in the US and western Europe, brings the total number of acquisitions since 1985 to 19.

A further cash payment of up to £110m (£4.4m) will be paid dependent on Galstaff's performance in the three years to April 30.

Galstaff is based near Varese in Northern Italy, while Sayerlack is near Bologna. Galstaff reported pre-tax profits of £3.420m on sales of £22.430m in 1988. Warranted net assets at June 30 will be at least £1.750m (£3.67m).

Expamet makes £3.7m disposal

Expamet International, the security and industrial products group, is selling Signifix, its Bristol-based sign system manufacturer, for £3.7m cash.

Signifix is being purchased by its management, with backing from venture capital organisation 3i.

Expamet announced a disposal programme last January when it launched a £13.5m rights issue to help finance the £49m acquisition of Badonics, the US security components supplier.

Signifix made pre-tax profits of £587,000 in 1988.

BTP £2m polymer expansion

BTP, the specialist chemical and industrial group, has acquired Stamina Components (Syston) and its subsidiary, Gradwell Components, for £1.55m cash.

The two Leicestershire-based companies will be integrated

into the polymers division, which manufactures speciality rubber and plastic products. In the last financial year, Stamina and Gradwell, turned in a combined pre-tax profit of £430,000 on sales of £3.84m.

DIVIDENDS ANNOUNCED						
	Current payment	Date of payment	Corres - pending dividend	Total for year	Total last year	
Anglo Leasing	fn	3.5	Aug 7	2.5	5	3.5
British Telecom	fn	6.25	Sept 11	5.75	10.5	9.5
Coffyns	fn	6.5	Aug 11	5.8	11.5	10
Control Sees	fn	0.46	Aug 11	nil	1.24	nil
Imry Merchant	fn	6	-	5	9.5	7.5
McLeod Russell	int	2.5	-	2.25	-	6.75
MEPC	int	4.75	July 18	3.5	-	14.5
M&G Group	int	4.5	July 3	3.5	-	8.5
PCT Group	fn	3.1	-	2.4	5	4
Ritz Design	fn	2	July 6	-	2	-
Siebel	int	3	July 28	2.75	-	7
Siebe	fn	8	-	6.08	11.375	8.78
Storehouse	fn	6.3	Aug 15	6.3	8.8	8.8
TSB Channel	fn	3	-	2.75	-	8.1
Utd Scientific	int	1.25	-	2.7	-	7.3
Westland	int	1.25	July 31	1.25	-	3.5

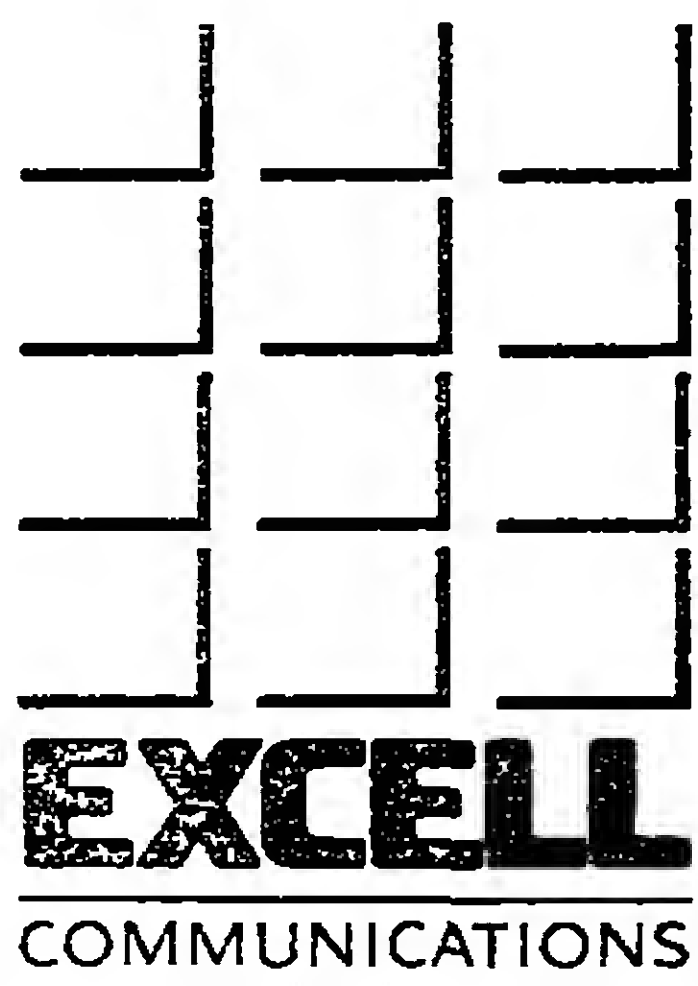
Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. §Unquoted stock. ¶Third market. ††Included special 0.375p regarded as final for previous year.

BOARD MEETINGS		
Company	Date	Time
Powerstream Int	June 5	
Willoughby's Consolidated	June 6	
Alphameric	June 12	
Solware Consumer Prod.	June 7	
Burnwood Brewery	July 7	
Leamouth & Burchell	June 13	
Prospect Timber	June 8	
Relect Shop	June 19	
Sukland	June 12	

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- June Office Property
- July Property Investment and Finance
- July Property in Birmingham
- July Business Parks
- September City of London Property
- October Retail Property
- November Property Research and Information Systems

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UK COMPANY NEWS

Subsidiary pushes USH into loss

By John Thornhill

CONTINUING PROBLEMS at its Avimo subsidiary accounted for a pre-tax loss of £5.5m at United Scientific Holdings, the defence equipment manufacturer, in the six months to the end of March. In the corresponding period, USH made a pre-tax profit of £5.3m.

The loss announced yesterday included a £5m above-the-line provision made against anticipated future losses at Avimo.

USH issued a warning last September that its Taunton-based subsidiary was encountering difficulties with two large fixed-price contracts, and last month USH revealed that "these problems were more deep-seated than previously thought."

Avimo, which manufactures night-vision equipment, encountered technical problems on

one of the contracts and over-estimated original costs on the other.

Since the contracts were signed in the 1986-7 financial year, USH has reorganised Avimo's management and is now trying to cut costs and resolve the technical problems. If these efforts are successful, then USH may be able to release some of the provisions.

However, Avimo also made an operating loss of £2.5m in the half year dragging down USH's other major subsidiaries which all traded profitably.

The board is not recommending an interim dividend payment because of the poor trading result but expects to pay a final dividend which will reflect the group's profitable performance in the second half.

After minority interests of

£628,000 (£227,000) and payment of preference share dividends of £1.02m (£791,000), the loss attributable to shareholders was £7.38m (£3.4m profit).

Turnover dropped to £47.6m (£52.02m) and losses per share amounted to 13.1p compared with earnings of 6.1p in the corresponding period. Interest charges rose to £566,000 (£249,000) but tax payments were reduced to £233,000 (£355,600).

● COMMENT

It is difficult to gain a fair perspective of USH's overall performance through the swirling gloom that surrounds Avimo. It is hoped that the worst has now been seen and the company can begin to hand back into respectable profitability, but this view does not yet seem certain. Ominously, USH's other businesses seem

to be facing a tough struggle in the current lacklustre defence market, although the company says orders will feed through more strongly in the second half. Given these worries it is not easy to see a healthy short-term future for the business unless the oft-mentioned bidder materialises. Some of USH's businesses could well have admirers among the likes of GKN and Pilkington and a break-up of the group is a possibility. While such talk persists the share price of around 140p seems fair in view of a possible bid price of 200p, but on fundamentals the price is otherwise askew. USH expects to trade profitably in the second half but analysts believe it is unlikely that it will be able to redress the deficit announced yesterday. Losses of £1m to £2m may be in view for the year.

Anglo Leasing advances to £8.3m

By Nikki Tai

PRE-TAX profits at Anglo Leasing, the medium-sized leasing company which has since become the vehicle for Sir James Goldsmith's much-heralded return to the UK acquisition trail, rose from £5.98m to £8.27m in the year to end-March.

Earnings per share, after a repeated all tax charge, increased by 32 per cent to 25.1p (19p). There is a second interim dividend of 3.5p, making a total of 5p compared with 2.5p last time.

Anglo said that in the 12-month period new business, representing the capital cost of equipment purchased plus the value of business loans made, jumped by £46.7m to £149.5m. Finance charges that will be earned in the future from agreements already on the books rose by about £20m, totalling £65m at end-March.

The directors suggested that the company was "well-positioned to continue its growth", pointing out that its borrowing facilities had been significantly strengthened and that proceeds of the forthcoming rights issue will add nearly £50m to Anglo Leasing's funds.

Under the current reorganization proposals, shareholders are due to swap their shares in Anglo Leasing for shares in a new holding company, Anglo Group.

This will occur after the scheme of arrangement becomes effective on June 16. Anglo Leasing will then become a subsidiary of Anglo. Shares in Anglo Leasing, which jumped dramatically after Sir James announced his impending return, were 2p higher at 420p yesterday.

Control Secs doubles to £20m

By Vanessa Houlder

CONTROL SECURITIES, property and leisure group, more than doubled pre-tax profits from £8.31m to £20.3m for the year to March 31.

A revaluation of its investment properties at the year end helped increased net assets per share to 82p, an increase of 61 per cent. Net assets increased from £119m to £326m, including a surplus on revaluation of £98m.

During the year the company expanded its leisure interests through the acquisition of 128 pubs from Grand Metropolitan, 80 pubs from Brent Walker as well as Belhaven Brewery and its 41 pubs. The division now includes about 550 pubs and nine hotels.

The breakdown of profits before tax and interest showed that the contribution from property trading had fallen from 54 per cent to 39 per cent while the contribution from property rental had grown from 39 per cent to 48 per cent and leisure from 8 per cent to 17 per cent.

Mr Nazim Virani, chairman and chief executive, said that within three years he expected to balance profits between the property and leisure activities

of the group.

Mr Virani said that Belhaven, as a regional brewer with a nationwide distribution network, stood to benefit tremendously from the Monopolies and Mergers Commission report. Control planned to bring the total number of pubs up to the maximum permitted, he said.

Belhaven has more than doubled its output of beer from 22,000 barrels to 45,000 barrels and expects to operate at its maximum capacity of 120,000 barrels in 18 months time.

Interest charges rose from £2m to £7.09m. Interest cover was four times and the ratio of borrowings to gross assets, which more than tripled to 253%, was 26 per cent.

Earnings per share increased from 5.1p to 5.5p. A final dividend of 0.45p per share was proposed, making a total of 1.2p.

● COMMENT

Control's breakthrough rise from its heavy losses of three years ago has left the City a shade nonplussed. While many investors have ignored Control, others have looked faintly askance at a company that does the

bulk of its business in the pub and the rest with famously hard-nosed dealers such as Tony Clegg and Gerald Ronson. The resulting issues of large chunks of shares have also depressed the share price - even though they provided the means for Mountleigh to build up its 23 per cent stake. The future of this stake is perhaps the most genuinely perplexing aspect of Control, although the lacklustre performance of the share price (which yesterday sunk 2½p to 58½p after better-than-expected results) suggests that placing is seen as more likely than a bid. Whatever the outcome, Control's shares - on a 23 per cent discount to asset value - look a little undervalued. Admittedly, property traders are expected to suffer thanks to heightening interest rates. But Control has a well balanced portfolio and in any case trading has struck from over half to a third of the business. Moreover, the rental side of the business should enjoy rising income and the pubs and brewing business is well placed to take advantage of the shake-up in the brewing industry.

Ansbacher selling insurance arm for £9.7m

By Patrick Cockburn

Henry Ansbacher Holdings, the city financial services group, has agreed to sell its insurance subsidiary, Ansbacher Insurance Holdings (AIH) to Leslie & Godwin, the Lloyd's insurance broker, for £9.65m.

Mr Antony Piusent, chairman of Leslie & Godwin, half a wholly-owned subsidiary of the leading US insurance brokers Frank B Hall, said that the acquisition would be "a complementary fit" with his company's existing business.

AIH is an international insurance, reinsurance, broking and marine underwriting agency group with three Lloyd's brokers.

Also included in the purchase is Underwriters' Marine Services Inc, a marine underwriting based in New Orleans. Excluded from the sale is a 75 per cent holding in Adams and Porter Inc, a US retail insurance broking group based in New York and California.

Henry Ansbacher plans to end its interest in insurance in due course by selling Adams and Porter. It said that for some time it had made no secret of its intention to divest itself of its insurance interests.

The performance of Ansbacher Insurance Holdings was described as disappointing in the last annual report with pre-tax profits of only £23,000 in 1988 and £220,000 in 1987.

Low profitability was blamed on poor performance of AIH's UK insurance activities, while high profits came from its US insurance interests.

Mr Piusent stressed that AIH in the UK has diversified outside the depressed marine insurance market with one third of its business now non-marine.

He said: "We shall gain strength and depth in many areas, notably fine art, bloodstock, financial and credit insurance."

Ritz Design improves to £1.6m

STEADY PROGRESS overall enabled the Ritz Design Group, the women's clothing manufacturer, to increase taxable profits from £1.46m to £1.63m in the year ended March 31, 1989.

Problems in the house division were more than offset by strong performances from the underwear and nightwear activities, said Mr Richard Clemons, chairman.

He was budgeting for a further profit increase this year. Demand continued to be strong, particularly in nightwear, and steps were being taken to improve the performance of the house side.

Ritz joined the main market last September and its principal customer is Marks and Spencer. Sales for the year rose to £23.99m (£20.68m). After a

tax charge of 35 (21) per cent, earnings fell to 11.4p (13.1p); the dividend is 2p.

In the house division sales rose only 3.8 per cent to £10.5m and profits fell sharply. The underwear side produced a 17.8 per cent increase in sales to £6.6m and an 80 per cent advance in profits. Nightwear sales were £6.2m, a rise of 41 per cent.

Wheway buys Airflow Construction

WHEWAY, the Birmingham-based industrial group which claims UK market leadership in computer room design and installation, has acquired Airflow Construction for a total of £3.5m.

The purchase of Airflow, which manufactures filters for heating, ventilation and air conditioning equipment, will be made through a special dividend of £2.3m, via the issue of 1.732m ordinary shares. This will be followed by £1.2m in cash and loan notes a year

All-round growth boosts PCT to £0.86m

GROWTH IN all divisions helped PCT Group almost double its pre-tax profits to £882,000 in 1988, against £448,000 last time. Turnover at this USM-quoted market and developer of power tools and lifting and holding equipment moved ahead from £18.74m to £17.15m.

The company made significant advances in market penetration in the power tools, lifting and plant hire divisions. This was due to improved depot organisation and increased activity in the south of England.

The final dividend is being raised 28 per cent to a proposed 3.1p (2.4p), to make 5p (4p) for the year. It will be paid from earnings up to 18.7p (11.5p) per share.

PCT said that 1988 had paved the way for future expansion, and that the company was currently in discussion with several compatible companies with a view to acquisition.

Kingspan joins USM

KINGSPAN GROUP, a building components and insulation products group operating in the Republic of Ireland and the UK, is joining the USM through a placing that will value the group at £19.8m.

NCB Stockbrokers is placing 15 per cent of the capital at 76p

Whitegate purchases total £7m

By John Murrell

WHITEGATE LEISURE, the acquisitive third market company headed by Mr Nick Oppenheim and Mr James Naylor, yesterday unveiled a further £7m package of acquisitions.

Best known is the Spanish City Amusement Park, at Winstley Bay, Northumberland, which will be acquired for £3.1m via the issue of 10m ordinary shares. The shares have been conditionally placed at 31p.

In Manchester, Whitegate has purchased Harriots Leisure Club and the Old Grapes, for £701,667 plus stock at valuation. Harriots offers full health facilities while the Old Grapes is a traditional public house. The leasehold properties have been valued on the basis of their existing use as fully operational businesses at £200,000.

Consideration will be satisfied as to £150,000 via the issue of 636,298 ordinary shares, which the vendors have undertaken not to dispose of for one year, and as to £541,667 by the issue of 2,07m ordinary shares which have been conditionally placed on behalf of the vendors at 31p per share.

Whitegate has also acquired the Coliseum discotheque, in Halifax, for £1.99m plus stock at valuation. The freehold property has been valued on the basis of its existing use as a fully operational business at £2.23m.

Consideration will be satisfied by the issue of 6.42m shares, which have been conditionally placed at 31p per share.

Contracts have also been entered for the acquisition of The Village at Mansfield for £1.07m plus stock at valuation. In addition, Whitegate will acquire the Village (Mansfield) for £75-and-advance to the company £53,531 to enable it to discharge its net liabilities. The leasehold property has been valued on the basis of its existing use as a fully operational business at £1.16m.

Consideration will be satisfied via the issue of 3.45m shares, which have been placed on behalf of the vendors at 31p.

In March, Whitegate, which joined the Third Market in November 1988, announced the purchase of three discotheque businesses in France for around £2.8m, and the acquisition of Gemrace, which owns the Wakefield Theatre Club, for £112,000 in shares.

A month earlier the company completed the purchase of Eyo Strasbourg companies for £2.1m, and in January, along with its results for the 1988 year, reported the acquisition of the Waterfront Hotel and Club, in Kingston upon Hull, for £850,000 plus stock at valuation.

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ALLIANCE LEICESTER
Alliance & Leicester Building Society
£200,000,000 Floating Rate Notes 1993

In accordance with the provisions of the Notes, notice is hereby given that, for the three month period, 31st May, 1989 to 31st August, 1989, the Notes will bear interest at the rate of 14 1/4 per cent per annum. Coupon No. 14 will therefore be payable on 31st August, 1989 at £3,623.25 per coupon from Notes of £100,000 nominal and £181.16 per coupon from Notes of £5,000 nominal.

S.G. Warburg & Co. Ltd.
Agent Bank

HILL SAMUEL FINANCE S.V.
to the holders of the U.S. \$36,000,000 Floating Rate Notes due 1994

Copies of the report and accounts of Hill Samuel Finance S.V. for the six months ended 31st October 1988 and the Hill Samuel Bank Holding Company plc for the year ended 31st October 1988 are available from the Secretary, Hill Samuel Bank Limited, 80 Wood Street, London EC2P 2AJ.

TSB HILL SAMUEL BANK HOLDING COMPANY plc
to the holders of the U.S. \$72 Million Floating Rate Notes due 1994

Copies of the report and accounts of TSB Hill Samuel Bank Holding Company plc for the year ended 31st October 1988 are available from the Secretary, TSB Hill Samuel Bank Holding Company plc, 25 Mill Street, London EC3V 2JL.

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PILLARS OF STRENGTH

	1988		Increase 1988-1989
Turnover (£m)	1056.7		UP 15%
Pre-Tax Profit (£m)	117.7		UP 30%
Dividends (£m)	16.9		UP 30%
Dividends Per Share (Pence)	8.78		UP 30%
Earnings Per Share (Pence)	41.6		UP 19%

SIEBE

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UK COMPANY NEWS

No bright spots as all divisions suffer and £49.4m needed for exceptional costs
Storehouse £11m profit worse than feared

By Maggie Urry

EVEN WORSE than feared was the stockmarket's view of yesterday's Storehouse results, which revealed a profit plunge to £11.3m pre-tax after exceptional charges for the year ended April 1 1989, against £114.9m.

The share price dipped 4p to 165p, still hoping for a bid for the group, whether from Mr Asher Edelman, who controls 8 per cent of the shares, or elsewhere.

Analysts had plenty of warning that the figures would be dismal. In February they had been called in by Mr Michael Julien, the chief executive who took up his post a year ago, to be told that about £48m of debt-clearing write-offs would be made.

But the City was surprised by some of the detail in the figures, notably the sudden fall into losses of Habitat in the UK - the original Sir Terence Conran business. And the £48m estimate of exceptional costs proved a touch too low, turning out at £49.4m.

There is a broad agreement that Mr Julien is doing the right things to tackle the company's many problems. But the backlog of difficulties will keep profits under pressure.

Analysts are looking for the current year to show a fall

from the pre-exceptional costs profit of £50.7m, perhaps even to the point where the 8.5p dividend (the final is 6.5p) can no longer be paid from profits.

There were almost no bright spots in the breakdown of the year's profits, only some less dark patches. Throughout the group costs rose faster than sales, particularly when the trading climate worsened in the run-up to Christmas.

In BHS, the old British Home Stores which Habitat-Mothercare merged with 3½ years ago, operating profits fell 42 per cent to £40.2m, on sales up 1.5 per cent to £568.6m. The second half performance was not much worse than the first, when profits fell 40 per cent.

But Mr Julien took some encouragement from the fact that the 82 stores, out of 133, which have been converted to the new design produced a sales advance, while the old-style stores saw a decline. The difference between the two was 9 percentage points.

However, the group's need to save money means the refurbishment programme will be slowed down in the current year with, perhaps, 25 more stores being converted.

The mainstay of the speciality retailing division, formed last November, is Mothercare,



Sir Terence Conran, chairman of Storehouse, fell into losses at Habitat in the UK

the mother and children's products chain. Mothercare's profits fell to £17m (£21.5m) out of divisional profits of £18m (£23.7m). Speciality retailing

sales rose 5 per cent to £280.8m. Mothercare's difficulties were largely in Continental Europe where the mail order operation and the West German stores have been closed.

There were worse problems in Richards, which seems to have followed the rest of the women's fashion sector into gloom, and Blazer, the menswear chain, which made a loss having apparently expanded from six to 13 stores before it had the right controls in place.

Mr Julien said that Richards had a much better start to the current year with sales in comparable stores up 20 per cent. The home furnishings side suffered a profit collapse in the second half. After a 10 per cent increase to £4.2m in the first half, the second half saw profits down from £3.8m to £900,000.

Habitat UK was the culprit. The rapid expansion over the last two years has added to costs. At the same time poor stock control has allowed the shops to be filled with goods which no-one wants to buy and empty of lines which customers would pay for. An "aggressive markdown programme" of surplus stock helped sales but

hit profits.

For the group stock write-offs were about £14m higher than usual, on top of the exceptional write-down of £13.9m resulting from a new policy on stock values. In the balance sheet, stocks fell over the year from £195.5m to £178.5m, but Mr Julien said they should be around £160m to support the group's £1.2bn of turnover.

Net gearing has fallen from 25.1 per cent to 13.3 per cent, and should drop again, Mr Julien said. The interest charge, which included a £3.6m provision for interest on the convertible Eurobond, was £16m (£15.7m).

Pre-tax profits included property sale profits, less store closure costs, of £3.2m (£8m), and £13.1m (£10.7m) from related companies, mainly the stakes in Savacentre, the hypermarket chain, and Fnac, the French retailer, which were sold near the year end.

Profits after tax were £6m and only the related company sales, which threw up extractable gains of £2.8m, covered the dividend pay-out.

Earnings per share, excluding the exceptional costs but including the extraordinary gains, were 9.5p (19.2p). See Lex

M&G ahead but 'investor confidence still fragile'

By Nikki Tall

M&G, Britain's largest unit trust group, yesterday reported a 15.3 per cent increase in first half pre-tax profits to £12.82m.

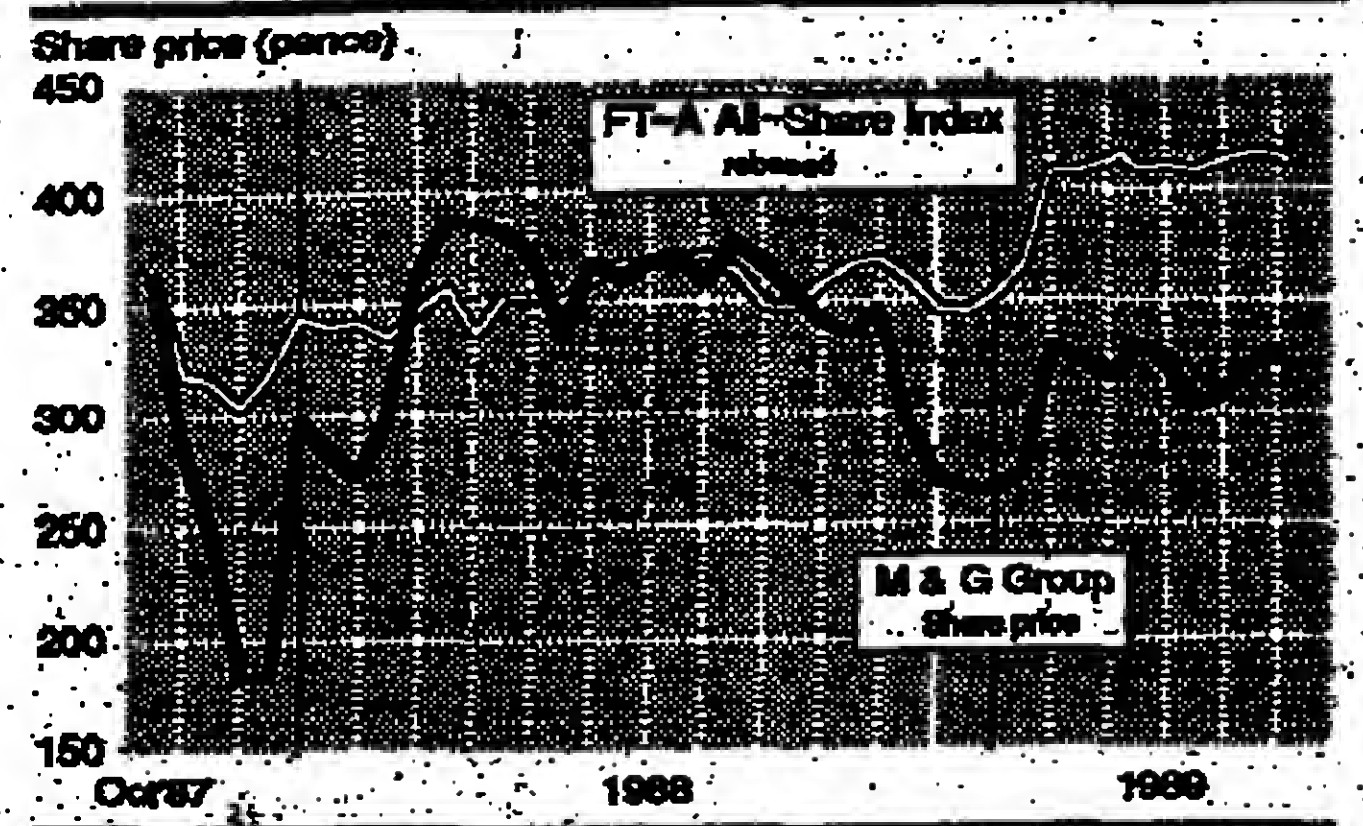
Earnings per share in the six months to end-March jumped by 18 per cent to 11.77p a share. The interim dividend rose up from 8.5p to 4.5p and - somewhat unusually - M&G is forecasting a final of not less than 6p (5p).

The company goes on to confirm that it expects full year profits to show an advance - in 1987-88 it saw a very small dip to £23m - but cautions that investor confidence in the UK remains fragile, with the attraction of high interest rates exerting a strong influence.

Nevertheless, unit trust funds under management improved from £3.53bn to £4.07bn in the half-year while the number of unitholder accounts rose from 422,821 to 514,475. Sales of M&G authorised unit trusts totalled £237m compared with £315m in the same period a year earlier, while redemptions fell from £221m to £140m. Net sales, therefore, totalled £97m, compared with net redemptions of £6m in the first half of 1987-88.

Revenues from unit trust management and related activities were up by just under 15 per cent at £18.5m. However, marketing and commissions expenditure rose from £4.2m to £5.02m, while administration costs increased to £5.06m (£5.11m). The company is not increasing unit trust charges beyond 5 per cent initial and 1 per cent annual, but has been getting authorisation from the trusts to pass on certain costs relating to trustee and regulatory functions.

Operating profits, therefore, stood at £7.68m (£8.58m).



However, profit from long-term insurance funds came in at £2m (£1.7m), while interest receivable and investment income increased from £2.08m to £2.62m. On the life assurance and pensions side, M&G says the level of new business was "satisfactory", with sales of single premium business totalling £58.7m (£53.1m). New annual premiums totalled £4.1m - well down on the £18m seen in the previous year, when tax changes provoked a surge of interest in Maximum Investment Plans.

The tax charge was £3.98m (£3.47m).

COMMENT

M&G clocked in slightly ahead of market forecasts yesterday - although, as a company whose fortunes are closely aligned with stock market events, it could have picked a happier week in which to do so. Still, short-term hiccups aside, it is probably fair to assume that the unit trust business is on a gradual recovery track and, although cost

Caffyns rises to £2.06m but suffers sales slowdown in south

By John Thornhill

CAFFYNS, the Sussex-based motor dealer, increased pre-tax profits by 6.5 per cent from £1.95m to £2.06m in the year to March 31, but indicated that the much-heralded softening of the new car market was becoming noticeable in the south of England.

In spite of the strong growth in new car sales nationally in the first four months of 1989, Mr Alan Caffyn, chairman, said: "Across the whole spectrum of franchises in the south, reports show a slowing of car sales particularly to the private motorist."

However, he added that sales

of second hand cars continued at healthy levels.

Taxable profits were checked by a 46 per cent increase in interest charges to £1.26m (£877,000).

Half of this increase was due to the rise in interest rates but the rest was attributed to investment in new branches and higher stock levels.

The tax burden of £206,000 - compared with a tax credit of £164,000 in the previous year - led to a fall in earnings per share to 53.3p (61.7p).

Sales rose by 13 per cent to £131.73m (£116.65m). The total dividend has been increased to

11.5p (10p) after a recommended final dividend of 6.5p.

An exceptional credit of £905,000 (£415,000) related to profits made on the sale of properties during the year minus reorganisation and redundancy costs.

Mr Caffyn said that he had an aversion to trying to predict the fortunes of the retail motor trade.

But he added that in spite of the difficult period ahead for the industry the group could look forward with some confidence because of developments undertaken during the year.

WPP confirms that it is to purchase Coley Porter

By Nikki Tall

WPP, the advertising and marketing services group, yesterday confirmed that it was buying Coley Porter Bell, the London-based design consultancy.

The deal is structured on a deferred performance-related payment basis, but the overall maximum consideration cannot exceed £12.5m.

WPP is also forming a holding company - called Hasor Communications Continental Europe - to co-ordinate its marketing services operations in continental Europe.

Coley Porter Bell's managing director, Mr Jan Hall, will become European business development director, while becoming chairman and chief executive at the design consultancy.

CPB was formed in 1979 and during 1988 saw turnover of £3.4m and pre-tax profits of £410,000. Larger clients include Unilever, United Biscuits, Costain and British Airways.

The deal comprises an initial payment of £2.5m, of which £2m is in cash and the remainder in WPP shares.

Further stage payments will be made in 1991 and 1993. They will be half in cash and half in shares, and will be conditional on the level of after-tax profits achieved. Final payment will be made in 1994 based on average after-tax profits for the three years to end-1993.

All executive shareholders in CPB who take WPP shares will keep them for at least three years.

Smurfit set to purchase Tri-Pack

By Maggie Urry

JEFFERSON Smurfit Corporation, 78 per cent owned, North American subsidiary of Jefferson Smurfit, the international paper and paperboard packaging group, has agreed to buy Tri-Pack Corporation.

Tri-Pack makes corrugated point-of-sale display products. The price was not revealed.

Tri-Pack will operate as a separate unit of Smurfit's container division. It has converting facilities in Chicago, Illinois, and northern New Jersey with sales offices in Cincinnati, Ohio, and Dallas, Texas.

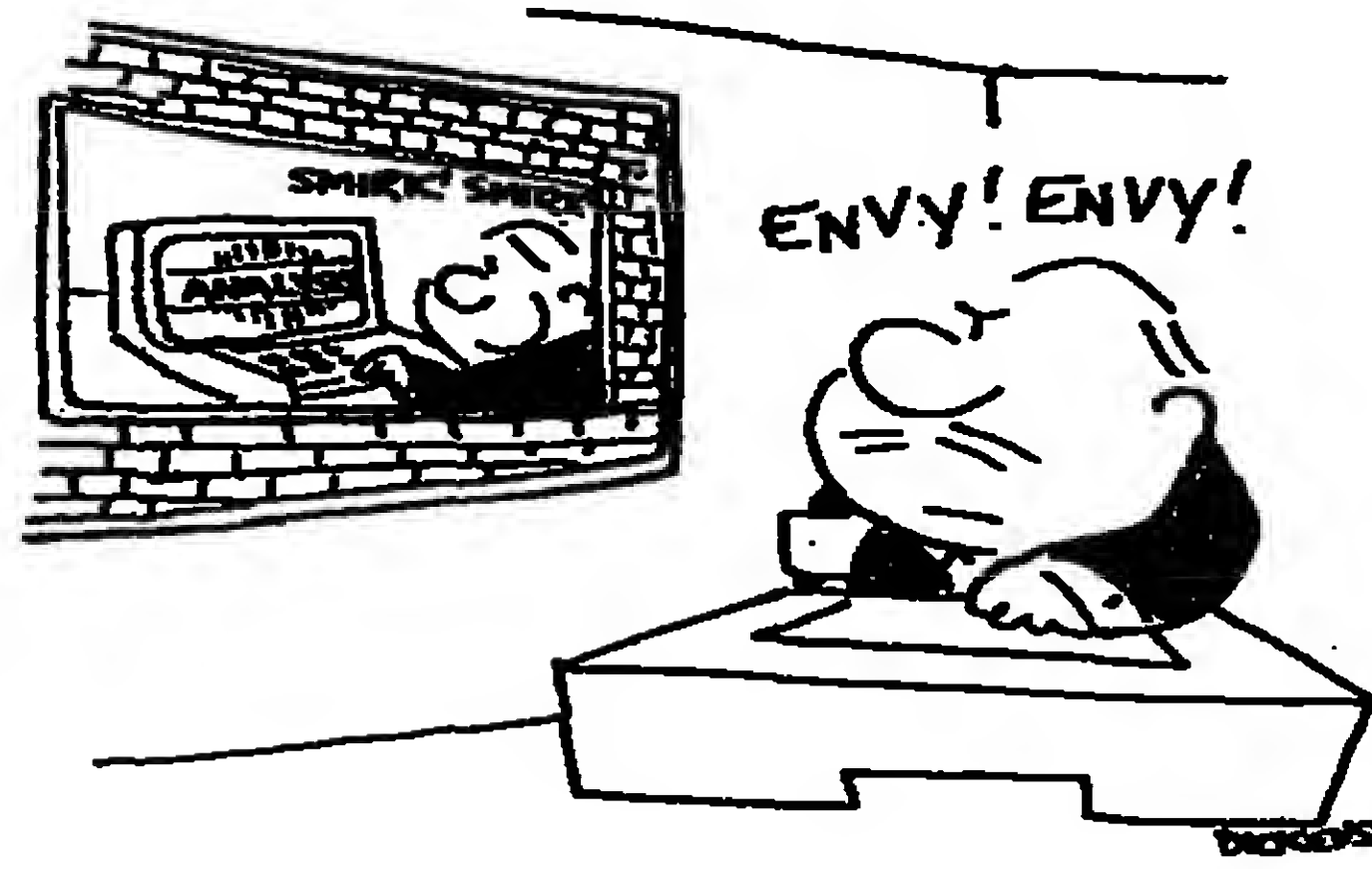
Mr Bill Thompson, head of the container division, said the acquisition would enhance Smurfit's expertise in value-added graphics.

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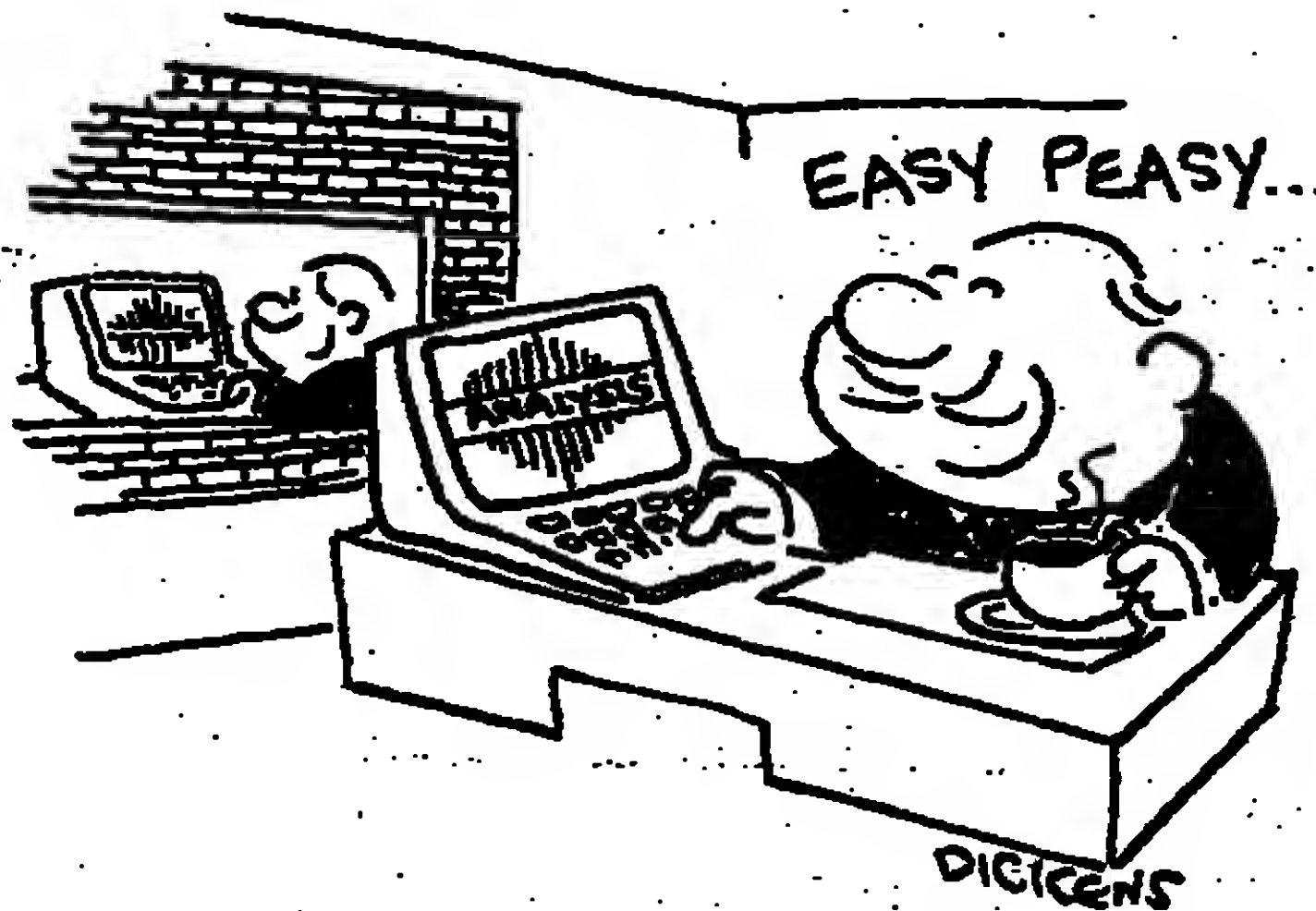
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TECHNOLOGY

"NEITHER RAIN nor snow nor heat nor gloom of night stops these couriers from the swift completion of their appointed rounds." The problem is that when these words, the unofficial motto of the US Postal Service, were written, there were not that many letters to deliver.

Today, national postal services are struggling with ever-increasing volumes of mail - and are beginning to buckle under the pressure. Meanwhile, international courier groups such as DHL and Federal Express have stepped into the fray, skimming off the most lucrative parts of the market and using technology to ensure safe and speedy delivery.

Last year, the UK Post Office handled 54m letters a day - an increase of nearly 40 per cent on 10 years ago. And that volume is small compared with the 500m items sorted daily by the US Postal Service (USPS).

	1st class	2nd class
1978-79	3820.0	5717.8
1979-80	3936.2	5673.0
1980-81	4269.5	5260.5
1981-82	4105.5	5386.8
1982-83	4257.2	5526.1
1983-84	4398.0	5790.0
1984-85	4893.4	6008.2
1985-86	5267.5	5912.2
1986-87	5591.0	6428.2
1987-88	6054.7	6938.2

A letter in the hand is worth two in the post

Paul Abrahams looks at the uses of technology in the battle to deliver the world's mail

Laments about mail services in both the UK and the US are far from uncommon. The Mail Users Association, which represents 500 UK companies, complained last month that during the first three months of this year only 84 per cent of first class letters arrived within the Post Office's deadline of next day delivery.

Traditional postal services have joined the courier companies in investing heavily in management, information systems and automatic identification technology, hoping that this will improve speed of delivery and increase both their own and their customers' competitive advantage.

Last year, Federal Express, the Memphis-based delivery company, invested about 5 per cent of its gross income of \$5bn (\$3.1bn) on such technology to improve its services. DHL, the courier company based in Brussels, is unwilling to give a figure, but says that it is also committed to substantial investment.

Both DHL and Federal Express use bar-code technology to track each item from pick-up to the final hand-over. A typical cycle is as follows: ● As the package is collected it is given a bar-code which is read by a portable laser scanner attached to a hand-held computer. Both DHL and Federal Express use products supplied by Hanzel Held Products, of Charlotte, North Carolina.

When the courier enters the pick-up van, he attaches the computer to a radio frequency transmitter which relays information details of the time the package was picked up, the day of the week (relevant for air schedules) and whether the item has priority status - to a local collection centre.

At Federal Express, the hand-held computer has a 400 kilobyte program containing details about the flights used by the company. It works out the best route for the package so that the employee is no longer required to remember particular flights.

All the information is then transmitted from the local centre to a mainframe computer at headquarters. The mainframe supplies lists of contents of packages to the relevant customs authorities before the flight arrives, reducing the amount of time it takes to process time-sensitive items.

At each stage of the journey, the package is logged into the mainframe computer using a laser scanner - a minimum of six times according to Federal Express.

When the package is handed over to the addressee it is scanned for the last time using a portable computer and light wand, which records the final time of arrival.

The investment in information management systems is, despite its high price, cost-effective.

Such information is critical to the company's success, says Demos. He points out that last year the company handled 22 per cent more packages than in the previous year while the number of problems associated with pick-up, transit and delivery declined by 10 per cent.

The level of investment needed to provide this sort of service is not feasible for large volumes. During the UK postal strike last year, the courier companies admitted that they simply could not handle the quantities sorted on a daily basis by the Post Office.

However, both the USPS and the UK Post Office are trying to improve their delivery rates by investing heavily in automated sorting equipment.

The USPS recently announced a five-year \$5bn programme to sort 100 per cent of mail automatically by 1995. At present, 25 per cent of the

500m items delivered daily are sorted using bar-codes. So far, it has installed 406 optical character recognition machines and will be awarding a contract for another 346 early this month.

These machines read typewritten addresses at a rate of about 10 to 12 a second and then print a bar-code at the bottom of the letter using ink-jet technology. The bar-code represents the traditional Zip code and an additional four digits - allowing each item to be sorted according to individual houses and floors in high-rise buildings.

For hand-written addresses, the USPS plans to film the mail using video cameras. The cameras will send an image of the address to staff who encode the envelopes from remote sites across the country. The data is then sent back to the ink-jet printer at the local post office.

Once the mail receives a bar-code, it is then handled by automatic sorting machines capable of reading about 35,000 envelopes an hour. The USPS plans to purchase between 6,000 and 8,000 of these machines, some of which will be used at local post offices.

"On average, a postman makes 470 individual deliveries a day and spends about four out of every eight hours sorting the mail into the right order for him to make his rounds," explains Peter Jacobson, an assistant postmaster general at the USPS.

The new machines will read the extra four digits of the Zip code and sort the mail into the actual order the postman needs to make his deliveries. This will release him for an extra two hours and allow him to increase the number of rounds he can make.

The Post Office in the UK is also investing in automatic identification technology although the scale of its three year programme is more modest - £20m. The aim is to increase the percentage of mail arriving on the next day to 90 per cent. The technology is similar to that in the US except that it uses machine-readable phosphorescent dots spaced in a digital pattern which represents a binary code.

Mail passes through optical character recognition machines which read typed addresses and use ink-jet printers to print the blue dots on the envelopes. Hand-written mail is keyed in by hand. Robin Birch, head of group engineering at the Post Office's research and development centre, admits that most sorting errors are currently caused by poor key-stroking.

Once coded, the mail moves to a sorting machine. Each envelope is irradiated with ultra-violet light which makes the phosphorescent dots glow. The light reflected from the dots is picked up by a device called a photo-multiplier tube which recognises low levels of light and converts them into digital signals. This directs the mail to the relevant sorting stacks.

About two-thirds of UK sorting offices have these machines and the system should be highly efficient," says Robin Birch. "But we are held up in the UK by the low usage of the post-code."

Birch explains that in the Netherlands, where a similar system was introduced 10 to 15 years ago, about 95 per cent of mail is coded. But the British address only 70 per cent of letters with the post-code, despite the fact it was first introduced in 1965.

That figure means that much of the investment in new technology could be rendered redundant. If 30 per cent of letters do not have a post-code, it is not surprising that 36 per cent of mail fails to arrive the next morning.

Fast route from peanuts to documentary credit

William Dulforce looks at a software package developed by a peanut trader which has been sold to banks throughout Europe

Peanuts can lead you anywhere, René Cohen Dumani tells those who smile when he introduces himself as a peanuts trader. And he is not just thinking of Jimmy Carter, the peanut farmer who became US President.

For Cohen Dumani and his two brothers, their profitable Lausanne-based peanut trading business led to the development of a computer software package called Credoc which promises to transform banks' documentary credit operations.

Two weeks ago (May 18) Data General, the US computer manufacturer, announced that it was going into partnership with Micro Informatique et Technologies SA (MIT), an off-shoot of Swiss town of the brothers' trading company, to market Credoc in Europe.

Cohen Dumani claims "in all due modesty" that Credoc is years ahead of the competition. Ian Davidson, Data General's European marketing director, says the deal goes far beyond a normal distribution agreement between hardware and software producers. It is the first time Data General has been prepared to take full responsibility for an application solution developed by another company.

After a few minutes' explanation, a software package for documentary credits produced by a peanuts trader in Lausanne seems less peculiar. This is a very Swiss town on the northern shore of Lake Lemano houses the headquarters of some of the world's biggest commodity traders.

The volumes in which the traders deal are so large in both physical and credit terms that they call for a special relationship between merchant and banker. In particular, the trader wants swift and accurate execution of documentary credits. This means that the banks competing for the business must balance the demand for speed with the need for time to assess the risks.

Over the past 20 years the Cohen Dumani brothers have turned Tracom into one of the leaders in the peanuts business. In 1975, René explains, seeking to improve efficiency,

they caught the computer bug. MIT was born at the beginning of 1984. By combining their passion for computers with their interest in the banking operations required by an international trading company, the brothers discovered a market niche, where, Data General's Davidson says, there is practically no competition.

A bank's documentary credit department is often one of those handling its biggest business volumes but Marcel Cohen Dumani estimates that less than one-third of European banks have computerised their documentary credit operations. Even then, in most cases computerisation amounts to "a word processor from which some limited data can be extracted."

Davidson refers to a market survey which indicated that 90 per cent of European banks still did documentary credit work by hand but also pointed out that 80 per cent, spurred on by the advent of the single European market, were planning to buy computer equipment over the next five years.

His target is some 400 main users, of which only about a quarter currently have systems of any kind. Big banks, such as the UK's NatWest and Lloyds, had spent "millions" in developing software to fit their mainframe equipment. MIT's package, using Data General's computers which are totally compatible with other manufacturers' computers, including IBM's, offers each bank a tailor-made solution.

Banks are now more open to buying solutions from outside, according to Marcel Cohen Dumani. The cost of MIT's system works out on average at around SFR 30,000 (£19,900) per terminal for 10 terminals.

Credoc has taken two years to develop and is now in its fifth version. It was pilot tested at the Banque Cantonale Vaudoise (BCV) in Lausanne and has been sold to 10 banks in Switzerland, France, Austria and Portugal, including Credit Suisse and Paribas.

Speed, flexibility and the range of data available are cited by the Cohen Dumani brothers as Credoc's main assets. One Swiss bank sent in

time and motion assessors, chronometers in hand, to check MIT's claims of speed advantage. They found that the average time taken to handle a documentary credit tumbled from around 50 minutes under their old method to 7 minutes with Credoc, according to MIT.

Italo Marroni, head of the documentary credit department at BCV, a medium-sized Swiss bank, estimated that it took his staff 10 minutes on average compared with an hour or more under its previous system. He reported a 70 per cent increase in the number of credits handled by BCV since it started using Credoc two years ago. The number of staff has remained unchanged at 11. Last year the volume of business reached SFR 750m.

Credoc makes decision-taking and risk assessment easier, because it cuts the time spent on administrative detail and provides ample on-line information. A bank can respond faster to enquiries which call for checking, quickly giving information such as its exposure in Brazil or its previous experience with an African bank.

The MIT package communicates by telex and Swift, the banks' clearing system, and is said to interface well with the equipment most banks use for their internal systems. Communication by fax would be possible technically, although there could be no direct input into the MIT system as with telex. Fax also poses greater security problems but Davidson says Data General and MIT are "working on it."

Documentary credit departments in banks are likely to be among the last to go over to electronic data exchange. Much of their business is with Third World countries which will not be able to accept electronic documents for some years to come.

MIT believes the toughest resistance to Credoc will come from the banks' own systems staff. The documentary credit operators love it, according to BCV's Marroni, but MIT's experience is that the computer specialists, most of them used to IBM equipment, need a lot of talking to.

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Economico dell'Italia Meridionale
Banca Nazionale del Lavoro
Efibanca - Ente Finanziario Interbancario Spa
Cassa di Risparmio di Torino
Italian International Bank Plc
as Managers and/or Providers of Funds
Italian International Bank Plc
(Monte dei Paschi di Siena Banking Group)
as Agent
NBS
BANKING GROUP
June 1989

PARGESA HOLDING S.A.
(Incorporated in Switzerland)
SECOND NOTICE TO HOLDERS OF WARRANTS TO PURCHASE BEARER SHARES OF SFR. 1,000 EACH OF PARGESA HOLDING S.A. (the 'ISSUER')
NOTICE IS HEREBY GIVEN to the holders of the above-mentioned Warrants that the shareholders of the Issuer decided at a meeting held on May 29th, 1989, to issue 108,500 bearer shares at the price of SFR. 1,530 per share and 108,500 registered shares at the price of SFR. 153 per share with preferential subscription rights in the proportion of one new share for ten shares held.
The last day on which holders of Warrants may exercise their Warrants to acquire shares of the Issuer entitling the holders thereof to such preferential subscription rights shall be June 9th, 1989. The Warrants shall not be exercisable during the period from June 10th, 1989 to June 20th, 1989.
By: BANQUE INTERNATIONALE A LUXEMBOURG S.A.
as Warrant Agent

A MONTHLY UPDATE ON 1992 FREE TO CORPORATE TREASURERS AND FINANCE DIRECTORS
1992 UPDATE
THE BANKER, published by the FINANCIAL TIMES runs an inside "1992 Update" every month. It also gives a comprehensive briefing on the issues, the deals and the key big money players - first hand. THE BANKER provides an overview which allows the finance director of any size of company to judge who really can give the best services - where to go for the best deal and how new instruments measure up.
As a corporate treasurer or finance director, you can be fully informed of what is happening in the financial markets in the run up to 1992 by taking advantage of our special offer.
Simply fill in the coupon and return it to the address shown and you will receive THE BANKER ABSOLUTELY FREE.
Reply today and keep ahead of the game with the very best business intelligence - with the compliments of THE BANKER.
1992 UPDATE
Complete, detach and send this coupon to reserve your complimentary subscription to THE BANKER
YES, I would like to receive THE BANKER free and without obligation, starting with the next issue.
Signature _____
Date _____
(Block capitals please)
Mr/Mrs/Ms _____
Company/Private Address _____
Country _____
Some information about yourself (Please tick one) Are you:
 Corporate treasurer/Finance director
 Company Secretary
Reply to:
THE BANKER: Marketing Dept.,
Greyhound Place, Foster Lane,
London, EC4A 3DF
The Banker is available on an individually requested central basis to corporate treasurers and finance directors.

BATTERY PARK CITY AUTHORITY
Requests Proposals for Development of a Hotel
The Battery Park City Authority is pleased to announce that on or about July 1, 1989 it intends to issue a Request For Proposals for the development of Site 1 at the southeastern tip of Battery Park City overlooking New York Harbor and the Statue of Liberty.
Developers will be invited to submit proposals for the development of a 450,000 square foot first class luxury hotel or hotel/residence of at least 250 rooms plus associated retail and public uses in accordance with proposed zoning regulations and the Battery Place Residential Area Design Guidelines. The Authority intends to enter into a long-term ground lease for the site.
Those interested in being placed on our mailing list to receive the Request For Proposals information packet when it is available or requiring any other information should direct inquiries to:
Battery Park City Authority
One World Financial Center
New York, New York 10281
Attn: Cecilia Madden
Tel: 212-416-5335
Mario M. Cuomo
Governor, State of New York
Fabian G. Palomino
Chairman
Herbert E. Evans
Vice Chairman
David Emil, President
Battery Park City Authority

LEND LEASE CORPORATION LIMITED
AS 100,000
Option Bonds due 1996 (the "Option Bonds") convertible into 10,000,000 Ordinary Shares of Lend Lease Corporation Limited (the "Company")
Possible Adjustment of Subscription Price
NOTICE is hereby given that on 26 May 1989 the Company announced a renounceable rights issue of 67,600 per share on the basis of one (1) share for every ten (10) shares held. It is anticipated that renunciation in the rights issue will be such as to result in a reduction of more than 1% in the Subscription Price of the Option Bonds (as defined in the terms and conditions of the Option Bonds). Any adjustment to the Subscription Price is likely to become effective on 24 July 1989.
If Option Bondholders exercise their conversion rights pending the date of adjustment they will forgo the benefit of any such adjustment. If Option Bondholders exercise their conversion rights so that the Conversion Date falls after 19th June, 1989, the bonus (unless they opt for the rights issue) they will not be entitled to participate in the rights issue in respect of the shares arising on Conversion. The details of Conversion Rights are set out in Condition 6, printed on each of the Option Bonds.
26 May, 1989
Banque Paribas (Luxembourg) S.A.
Principal Paying and Conversion Agent

THE BANKER
A FINANCIAL TIMES MAGAZINE
1992 UPDATE
I.G. INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD
Tel: 01-828 7233/5699 An AFBD member Reuters Code: IGIN, IGIO
FT 30 FTSE 100 WALL STREET
Jun. 1754/1763 -3 Jun. 2113/2123 -4 Jun. 2492/2501 -10
Sep. 1793/1802 -2 Sep. 2160/2170 -3 Sep. 2529/2537 -10
Prices taken at 5pm and change is from previous close at 9pm

COMMODITIES AND AGRICULTURE

Renewed squabbling threatens Opec's fragile unity

As the oil cartel's ministers gather in Vienna, Steven Butler assesses the chances for policy agreement

THE THEORY that the Organisation of Petroleum Exporting Countries is becoming rational appears to have had a short shelf life.

The meeting opens formally on Monday, although all 13 members are expected to show up today for a series of meetings and private bargaining sessions.

There was plenty of talk about this following Opec's notorious November ministerial conference, where oil ministers signed a full 13-member agreement for the first time in two years, re-admitting Iraq to the quota system on terms equal to those of its rival Iran, and setting a production ceiling at 18.5m barrels a day.

The original idea was that eight heavy-weight members of Opec's ministerial monitoring committee would butt heads in advance of the formal gathering in hopes of agreeing a common strategy, but apparently none of the other five members wanted to be left out. So they have all come early.

After the meeting, the Opec countries began to scale back production and prices rose accordingly - from a low of about \$11 last October to over \$20 in April for North Sea Brent crude. Prices have since drifted back to \$18.00 with Brent crude for June delivery off 15 cents at \$18.07 1/2 yesterday - following a resumption of oil flows from the North Sea, which had been affected by a series of accidents.

They will therefore quite a lot to talk about. Opec last month produced over 21m b/d of oil, more than 2.5m b/d above its self-imposed production ceiling. Even though oil put into storage does not count, under the Opec definition, no one believes the cartel is using anywhere near its ceiling even by its own reckoning, and some members are cheating grossly on their quotas.

A mid-year review of the market in late March, attended by nine ministers in Vienna, produced accolades from commentators that Opec was even learning to bury its internal squabbling in the interest of presenting a solid public front that would reassure markets.

No less a personage than King Fahd of Saudi Arabia has directly rejected the Kuwaiti position. He has said that any increase in the Opec production ceiling, which may be approved, should be distributed to members on a pro rata basis according to current production quotas.

Also, this now appears to have come untravelling as Opec ministers jockey for political advantage in advance of the semi-annual ministerial conference in Vienna, where production ceilings are normally to be set for the second half of the year.

The King brought more confusion when he remarked, with apparent approval, that prices would hit \$25 a barrel by next year if Opec members stuck to their quotas. Many analysts believe the King was actually sending a message to Kuwait, which opposes high oil prices, to try to dissuade it from pushing ahead with its proposals.

The waters were further muddied when Mr Hizham Nazer, the Saudi Oil Minister, recently called for the scrapping of Opec's \$18 price target and adoption of a \$15 price floor. This week Mr Nazer told the New York Times he would withdraw the price floor proposal, which some Opec members feared would become a new target, but still wanted to do away with setting an official reference price. Instead, he would let market forces determine the price after Opec decided how much to supply.

Meanwhile, relations between Iran and Saudi Arabia appear to have taken a turn for the worse, introducing a possibly poisonous political variable into the meeting. Venezuela is unhappy that so much of its condensate production has been classified as oil under Opec definition adopted six months ago.

To top off the confusion there are hints that Saudi Arabia may after all climb down from its position and agree some sort of compromise with Kuwait.

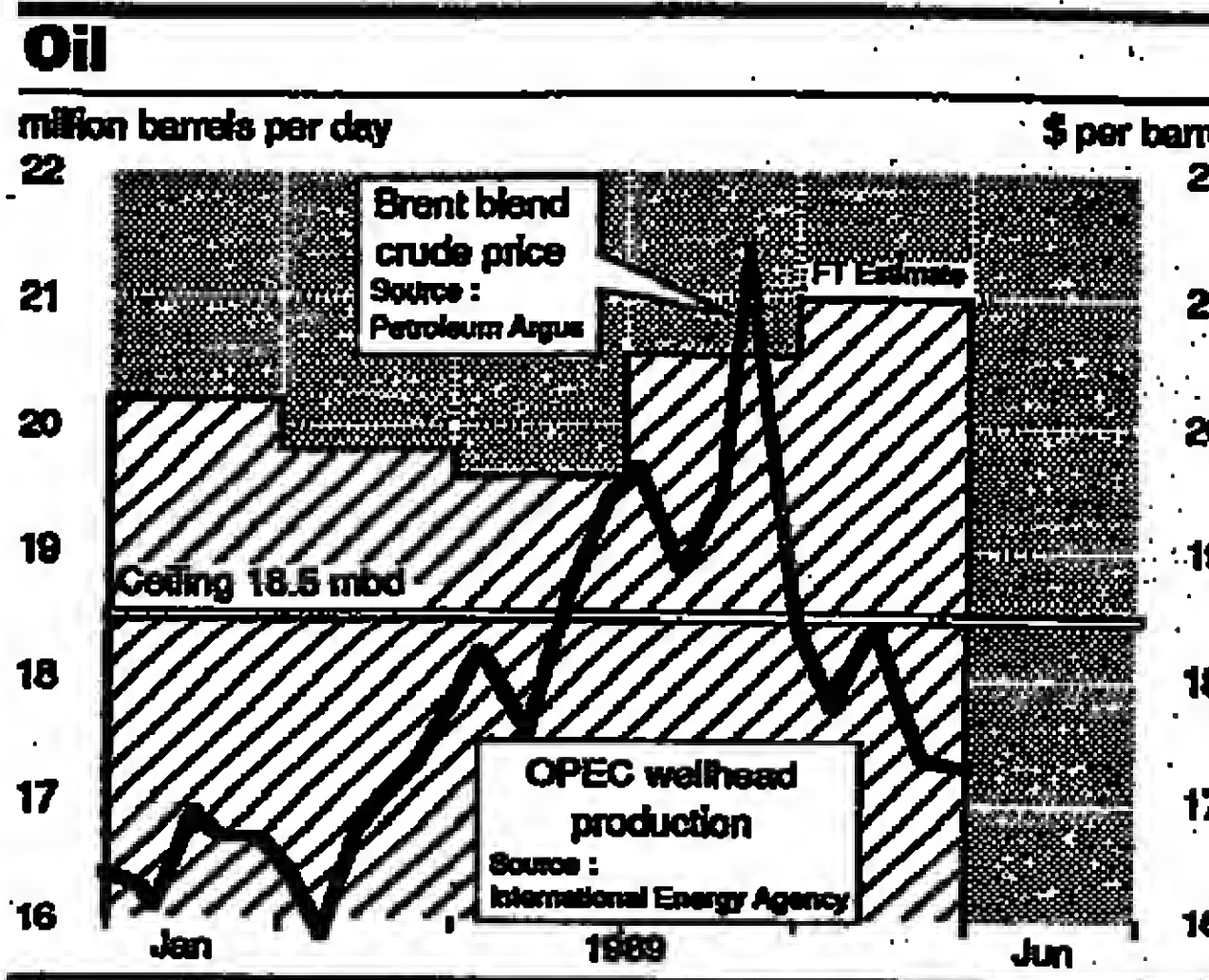
Most analysts are looking into this web of proposals and positions and concluding that whatever comes out of the meeting is unlikely to shake the oil markets very hard. Behind this conclusion is a conviction that what Opec members want more than anything is broad stability.

So far, however, the bitterness of disagreements among members is, by Opec standards, fairly tame.

All Opec members this year have so far enjoyed unexpectedly good revenues from oil sales and are expected to play a bigger role in the cartel.

Who knows, the Opec-rational thesis may not, after all, have passed its sell-by date.

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Oil prices from 1980 to 1989. Y-axis: \$ per barrel (16-22). X-axis: years (1980-1989). Legend: Brent blend crude price, OPEC wellhead production, Ceiling 18.5 mmb/d.

Arabia and Kuwait, and has let word get around that it may pay scant regard to its quota in the second half of the year if it does not get its way. Its production quota is less than 1m b/d.

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Brisk re-start for tin trading on LME

By Kenneth Gooding, Mining Correspondent

THE RESUMPTION of tin trading on the London Metal Exchange yesterday after a break of three-and-a-half years got off to a brisk start though generally anticipated.

Although there were wide open spaces in the ring (trading area), the 18 traders who were present dealt in an estimated 350 tonnes of tin at relatively high prices.

Tin for delivery in three months traded in the range \$10,800 to \$10,850 a tonne, compared with \$10,100 for spot metal in the European free market on Wednesday.

The last three-months business in October 1985, before LME dealings ceased after the International Tin Council's buffer stock manager ran out of cash to support the price, was at the equivalent of \$12,900.

In a reference to the activities of the ITC buffer stock manager, Mr Christopher Green, chairman of the LME, pointed out that tin was trading for the first time in 30 years "with no one in the background disturbing prices."

Contrary to expectations that volume would be small, it is estimated that 1,740 tonnes of tin changed hands in the ring yesterday.

Traders said the market was still being fuelled by the supply tightness which had driven the tin price up by 40 per cent so far this year. They suggested the price was likely soon to touch the \$10,850 for spot metal reached recently on the free market - the highest level for three years.

Some traders were forecasting high premiums would be commanded for tin for nearby delivery because current LME warehouse stocks, at a record low of only 5 tonnes, were unlikely to increase significantly over the next few months.

Mr Green said he was not particularly worried about stock levels. "For the past three-and-a-half years we have contemplated putting tin into LME warehouses because there has been no LME contract. The stock will appear when it is necessary," he insisted.

Mr Green pointed out that in any case, the first tin traded yesterday would not have to be delivered before July 3.

However, he said he would not be surprised to find LME tin going into backwaters, where the price for immediate delivery is above the three-month price.

Commonwealth sugar growers fear a caning from Europe

Canute James on the reaction from Caribbean producers to a price cut proposal from the Community

SUGAR producers of the Commonwealth Caribbean, who already face a progressive reduction in the quantities they are allowed to ship to the US, are fighting what they say is the most important threat to their most important market, the European Community.

"The price received for sugar supplied to the EC remained the principal source of income to all the sugar industries which were members of the association," the group said.

The producers have rejected the Community's proposed 2 per cent reduction in the price it pays for the 1.5m tonnes that it imports annually from the African, Caribbean and Pacific (ACP) group, under the sugar protocol of the Lomé Convention.

With their production costs above what they would be paid on the open market, the Commonwealth Caribbean producers have been increasingly apprehensive about their reduced access to the US market.

In a recent meeting in Barbados, the Sugar Association of the Caribbean, a federation of producers, saw the proposed price reduction by the European Commission as a threat.

Although the European Commission has raised the issue of compensation for the ACP in the context of the sugar price, the association said, "at this stage the maintenance of the ACP price remains the primary issue from which the ACP negotiators should not be diverted."

The likelihood of a reduction in price has coincided with a period of difficulty for some of the Commonwealth Caribbean producers. Guyana, which has traditionally been the group's principal producer, still has to ship about 45,000 tonnes (white value) to fulfil its quota for the current delivery period, which ends in June.

Production was aided by favourable weather, according to officials at Caroni, the state-owned producer. But the industry is far from achieving financial viability, in spite of rationalising its operations with a reduction in the land under cane and the number of mills.

The industry expects to lose about \$47m this year. The Jamaican industry, which is aiming at production of 240,000 tonnes per year, has been troubled by sporadic strikes on some farms, and more recently by several fires which have damaged hundreds of acres of canes just before they were reaped.

The prospects in Barbados are not as bright. The industry has not met its 80,000 tonnes target for this year. According to officials at Barbados Sugar Industry Ltd, output is about 68,000 tonnes, which they said is the lowest since 1981. A long dry spell affected the crop, they said.

While arguing against a reduction in price, the European Community, the region's producers are sometimes faced with difficulty in meeting their market commitments because of production shortfalls. Failure to meet the European quota can mean a loss of income, but carries a threat of a loss of the part of the quota.

Some producers have been forced in the past to use all their production to meet their overseas commitments, at the expense of their domestic markets. This, on the surface, makes economic sense.

Earnings from the US and Europe are guaranteed, while domestic demand is met by buying fairly cheaply on the world market.

Guiana last year imported just over 3,000 tonnes for its domestic market, but this practice is not favoured by the European Community which has told Caribbean governments as much.

Brazil delays plan to privatise sugar exports

By John Barham in Sao Paulo

BRAZIL HAS delayed once again implementation of a decision to remove the monopoly of its Sugar and Alcohol Institute (IAA) over sugar exports.

On Wednesday evening, the Government decided to postpone privatisation until October. The institute's monopoly was to have ended on Monday.

The IAA regulates the sugar and alcohol industry and at present acts as sole agent for the country's overseas sugar sales.

The institute also subsidises inefficient producers in the overgrown north-east of Brazil at times of low international prices.

The Government had originally planned to privatise exports in June last year, but was forced to back down for political reasons.

Sugar producers are influential power brokers in the north-east.

The Government had also planned to introduce a buffer stock in an attempt to regulate market prices, with purchases being financed out of an export tax. Producers insist, however, that an export tax would be unacceptably high.

Mr Ronaldo Alcantara, exports director at Copersucar, a sugar and alcohol co-operative, said: "The same problem will come up again in October. They should begin privatisation in January. Producers say a tax should be introduced until 1990."

Furthermore, the deeply indebted producers must prove that they have settled their debts with the Government before they will be able to obtain export licenses.

Some members of the Government have signed export contracts with prices set below the current market level.

That the institute would continue to export normally, it is reported to have contracted to export 350,000 tonnes of sugar this year.

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WORLD COMMODITIES PRICES

Table with multiple columns for various commodities (Cocoa, Rubber, Wheat, etc.) showing prices in different markets and currencies.

Chicago

Table showing Chicago market prices for various commodities like Soybeans, Corn, Wheat, etc., with columns for Close, Previous, High/Low, and other market data.

LONDON MARKETS

Table of London market prices for commodities like Zinc, Copper, Aluminium, etc., including spot and futures prices.

COCOA

Table of Cocoa prices showing various grades and their market prices.

LONDON METAL EXCHANGE

Table of London Metal Exchange prices for metals like Aluminium, Copper, Lead, etc.

POTATOES

Table of Potato prices for different varieties and grades.

SOYABEAN

Table of Soybean prices for various grades and origins.

SOYABEAN MEAL

Table of Soybean Meal prices for different grades.

CRUDE OIL

Table of Crude Oil prices for various grades and origins.

HEATING OIL

Table of Heating Oil prices for different grades.

SPOT MARKETS

Table of Spot Market prices for various commodities like Crude oil, Gas, etc.

ALUMINIUM

Table of Aluminium prices for different grades.

LEAD

Table of Lead prices for various grades.

ZINC

Table of Zinc prices for different grades.

COPPER

Table of Copper prices for various grades.

PLATINUM

Table of Platinum prices for different grades.

SILVER

Table of Silver prices for various grades.

WHEAT

Table of Wheat prices for different grades.

FRUIT AND VEGETABLES

Table of Fruit and Vegetable prices for various items like Apples, Bananas, etc.

GRAIN

Table of Grain prices for various types like Wheat, Corn, etc.

WHEAT

Table of Wheat prices for different grades.

CORN

Table of Corn prices for various grades.

SOYABEAN

Table of Soybean prices for various grades.

WHEAT

Table of Wheat prices for different grades.

CORN

Table of Corn prices for various grades.

SOYABEAN

Table of Soybean prices for various grades.

LONDON STOCK EXCHANGE

Another troubled session for equities

THE BUNDESBAANK'S decision to hold German interest rates unchanged brought some relief to a UK stock market beset again yesterday by worries about the outlook for British rates as well as by more general worries about domestic monetary policies.

Account Dealing Dates table with columns for First Dealings, Last Dealings, and Account Dates.

The session was halted and then reversed when London traders took fright ahead of the news that Mr Nigel Lawson, the UK Chancellor of the Exchequer, would address a press conference in Paris following the meeting of OECD ministers.

for news - the Chancellor's resignation and/or a return to over-funding by the UK Government were among the most favoured.

existing UK Government views on inflation, and equities staged a somewhat halting rally.

was lightening his London equity portfolio, also unsettling were renewed hints that another big name might pull out of equity marketmaking in London.

Differing views on Ferranti

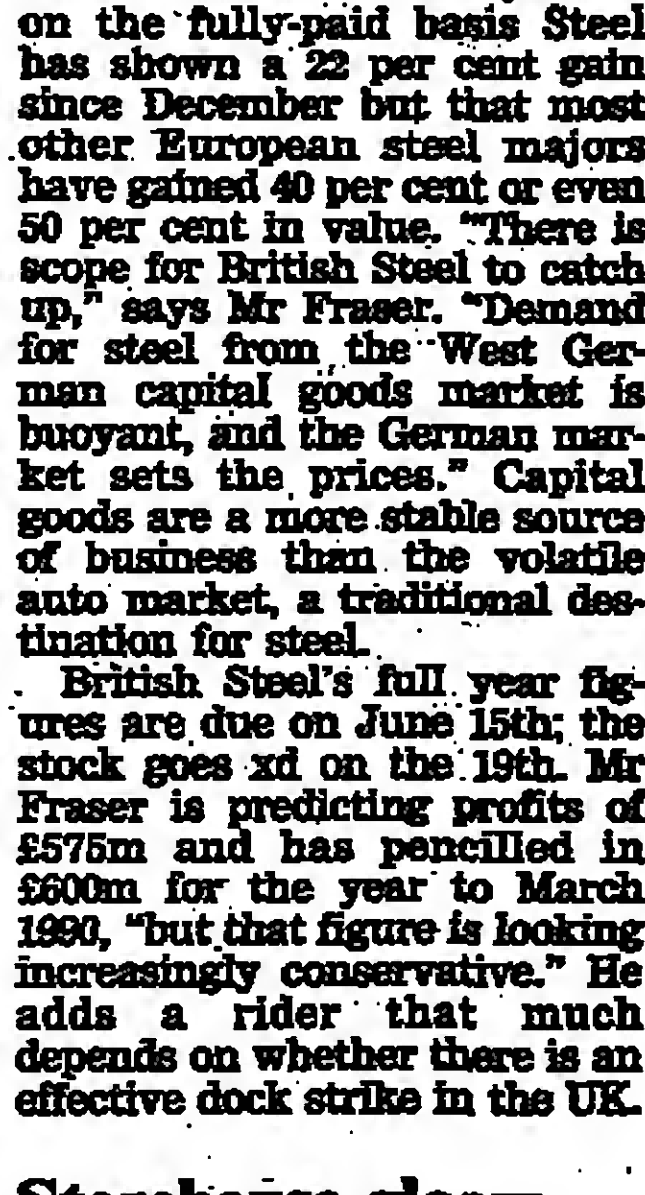
An unchanged share price of 10 1/2p in Ferranti shares masked a titanic battle in the market yesterday.

EW and Henderson Crosthwaite were said to be on the bull tack while Kleinwort Benson and Hoare Govett are believed to be leading for the opposition.

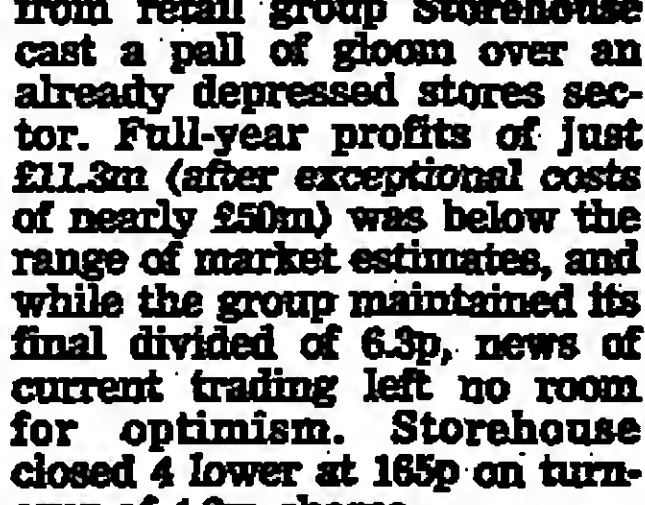
Mr Brian Newman at Henderson Crosthwaite, highlighting the bull points, said the share price, "discounts the poor short term trading performance, and that its long-term potential made the company vulnerable to a bid."

Ferranti's preliminary figures are expected next month and forecasts for pre-tax profits range between £20 and £27m, down from earlier expectations of up to £120m.

FT-A All-Share Index



Equity Shares Traded



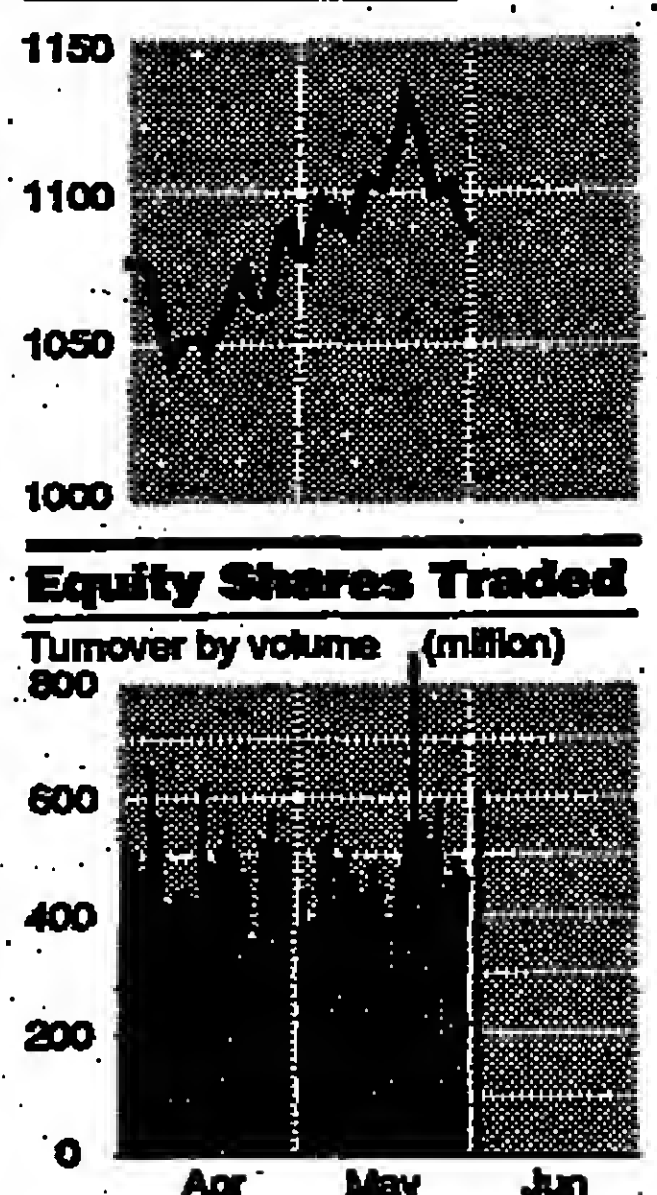
Storehouse gloom

A slump in annual profits from retail group Storehouse cast a pall of gloom over an already depressed stores sector.

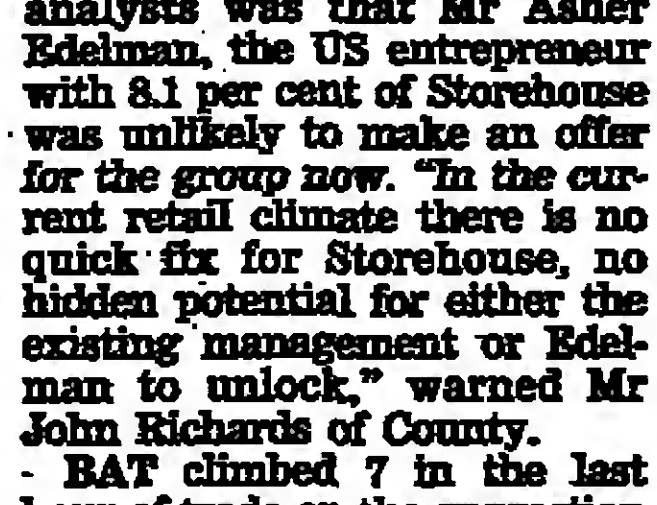
Flurry in Steel

A busy day's trade in British Steel ended on a high note as traders caught a wind of a bid.

FT-A All-Share Index



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NEW HIGHS AND LOWS FOR 1989

Table listing new highs and lows for 1989 across various sectors like American, British, and International.

Senior posts at Rothschild

Mr Carol Nosselmann, formerly chairman of Sedgwick Group, has been appointed chairman of N.M. Rothschild International Asset Management.

APPOINTMENTS

Top men for proposed electricity companies

Mr Brian Birkenhead, finance director of Johnson Matthey, the commodities house, yesterday became the latest recruit to the electricity industry in advance of privatisation.

Chairman of CWS

Mr Leonox Fyfe, chief executive officer, Leicestershire Co-operative Society, has been appointed chairman of the CO-OPERATIVE WHOLESALE SOCIETY.

Senior posts at Rothschild

Mr David Ross Stewart has been elected chairman of SCOTTISH PROVIDENT in succession to Sir Gerald Elliot who has retired.

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FINANCIAL TIMES STOCK INDICES

Table showing Financial Times Stock Indices for Government Secs, Fixed Interest, Ordinary, and Gold Mines.

S.E. ACTIVITY

Table showing S.E. Activity for Gilt Edged Bargains, Equity Bargains, and Equity Value.

TRADING VOLUME IN MAJOR STOCKS

Table showing trading volume in major stocks including Asda, Biffaward, and others.

It was quieter day in Foods, with the highest turnover once again provided by Asda, a shade firmer at 165p as 5.5m shares changed hands amid continued talk of stakebuilding.

WFP put on 11 to 685p after announcing the purchase of a London-based design consultancy for up to £12.5m, depending on the next three years' performance.

Shares in hairdressing group Alan Paul enjoyed a successful debut on the United Securities Market in spite of the wider weakness in share prices.

Successful asset management today hinges on the quality of securities analysts and their research systems.

You're already familiar with one product of our securities analysis. It appears in your daily newspaper.



Case in point: BHF-BANK. The BHF-BANK Bond Market Index, published daily in the financial press, is but one sign of the quality of our market assessments.

This index, of course, is only the tip of the iceberg - the visible sign of our analytical systems' success in optimizing the return on investment of your securities portfolio.

Innovative analytical instruments are only part of what it takes to make a bank a partner for the discerning investor.

Head office: Bockenheimer Landstrasse 10, D-6000 Frankfurt 1, Tel. (0 69) 7 18-0, Fax (0 69) 7 18-2296, Telex 4 11026 (general)

Branches and subsidiaries in Amsterdam, St. Helier/Jersey, Luxembourg, New York, Singapore, Tokyo and Zurich.



Merchant Bankers by Tradition

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections for 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

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Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections for MANAGEMENT SERVICES, OFFSHORE AND OVERSEAS, GUERNSEY (SIB RECOGNISED), LUXEMBOURG (SIB RECOGNISED), JERSEY (**), and SWITZERLAND (SIB RECOGNISED).

دكان المصنف

FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service, listing various unit trusts with columns for Name, Type, and other details.

LONDON SHARE SERVICE

Table of London Share Service, including sections for British Funds, Commonwealth & African Loans, and Foreign Bonds & Rails.

Table of Money Market Bank Accounts, listing various bank accounts and their interest rates.

Table of Money Market Trust Funds, listing various trust funds and their performance metrics.

UNIT TRUST NOTES: Information regarding unit trusts, including details on how to purchase and sell units.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-925-2128

AMERICANS - Contd. Table listing various American companies and their share prices.

BUILDING, TIMBER, ROADS - Contd. Table listing companies in the building, timber, and roads sectors.

DRAPERY AND STORES - Contd. Table listing companies in the drapery and stores sectors.

ENGINEERING Table listing various engineering companies and their share prices.

INDUSTRIALS (Misc.) - Contd. Table listing miscellaneous industrial companies.

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CANADIANS Table listing various Canadian companies and their share prices.

BUILDING, TIMBER, ROADS Table listing companies in the building, timber, and roads sectors.

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BANKS, HP & LEASING Table listing various banks, hire purchase, and leasing companies.

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BEERS, WINES & SPIRITS Table listing various beer, wine, and spirit companies.

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INSURANCES Table listing various insurance companies and their share prices.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

German decision helps pound

STERLING SHOWED little change in currency markets yesterday, following a decision by the West German Bundesbank to leave its interest rates unchanged.

The pound was pushed firmer in early trading, supported by a small increase in domestic money rates. The latter were marked up on fears that a rise in German interest rates could depress sterling and force another rise in UK base rates.

However, the Bundesbank's decision to leave rates unchanged helped to ease some of the pressure on sterling. Sentiment was also helped by comments from Mr Nigel Lawson, UK Chancellor, speaking at a news conference in Paris.

Mr Lawson said that there should be no let up in the global fight against inflation, and that some further slow-down in economic growth is likely, as the full effect of tighter monetary policy makes itself felt.

UK domestic markets interpreted Mr Lawson's comments as confirmation of the authorities' determination to use higher interest rates, if necessary, in order to hold the pound stable and so help contain the level of inflation.

The pound's exchange rate index finished at 92.4 compared with 92.3 at the opening, and at

the close on Wednesday. Against the dollar it was barely changed at \$1.5790 from \$1.5725 but rose quite sharply against the D-Mark to DM3.1200 from DM3.1075.

The US unit finished below Y224.50 from Y223.75. Elsewhere, it finished at SF2.6900 from SF2.6825 and FF110.5825 compared with FF110.5825.

The dollar edged up during the day but showed little incentive to again test the DM2.00 level against the D-Mark. Trading started on a cautious note as some investors preferred to wait until after the Bundesbank meeting before opening fresh positions.

Nevertheless, the US unit retained its firm undertone, yet there was very little fresh business. For the most part, investors were content to await today's publication of US employment data for May as these are expected to give some indication on the pace of

US economic growth. A 0.1 per cent rise in US construction spending in April, announced yesterday, differed little from market expectations and had no effect on the dollar.

The US unit finished below the day's highs after a statement by Mr Michael Boskin, chairman of the US Council of Economic Advisors, stressing that monetary policy (in Europe and the US) is tight enough for inflationary pressures to start easing.

The dollar closed at DM1.9630 from DM1.9775 and Y142.70 compared with Y142.50. Elsewhere, it finished at SF1.7040 from SF1.7055 and FF110.7275 against FF110.6975. On the Bank of England figures, the dollar's exchange rate index rose from 72.1 to 72.2. There was no sign of any central bank intervention during the day, although the Bank of Japan intervened earlier in Tokyo.

FINANCIAL FUTURES

Unchanged rates boost prices

SQUARING OF positions pushed short sterling higher on the Liffe market yesterday, as the Bundesbank left its credit policies unchanged in Frankfurt and UK base rates remained at 14 per cent.

Traders in London had tended to play down talk of a row between the UK Prime Minister and Chancellor over economic policy, but felt there was a distinct threat of higher UK interest rates if official West German rates were

increased. There was, therefore, some relief when the Bundesbank did not adjust official rates, and the Bank of England left its money market dealings unchanged.

September short sterling opened unchanged at \$5.83, which was also the day's low. The contract rallied as fears of higher interest rates subsided and touched a high of \$6.09. This was only slightly above the closing level of \$6.08.

West German Government bonds firmed on the lack of a rate change in Frankfurt, with September bonds closing on Y265 at 92.09 against 92.96 on Wednesday.

US Treasury bond futures were also firmer, with September delivery rising to 92.26 from 92.17, but finishing below the opening level of 92.31. Trading in London and Chicago was generally regarded as lacklustre and uneventful.

Table with columns: Liffe Line City Futures Options, Strike, Call, Put, etc.

Table with columns: Liffe Treasury Bond Futures Options, Strike, Call, Put, etc.

Table with columns: Liffe Euro Futures Options, Strike, Call, Put, etc.

Table with columns: Liffe 5% Options, Strike, Call, Put, etc.

Table with columns: Liffe Euro Short Sterling, Strike, Call, Put, etc.

Table with columns: Liffe Short Sterling, Strike, Call, Put, etc.

EBS EUROPEAN CURRENCY UNIT RATES

Table showing ECU rates for various currencies: Belgium, France, Germany, etc.

Change in rate for ECU, therefore plus change denotes a weak currency. Adjustment calculated by Financial Times.

£ IN NEW YORK

Table showing £ in New York rates for various currencies.

STERLING INDEX

Table showing Sterling Index values for various currencies.

CURRENCY RATES

Table showing currency rates for various countries: Australia, Canada, etc.

CURRENCY MOVEMENTS

Table showing currency movements for various currencies.

OTHER CURRENCIES

Table showing other currencies: Argentina, Brazil, etc.

POUND SPOT - FORWARD AGAINST THE POUND

Table showing pound spot and forward rates against the pound.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table showing dollar spot and forward rates against the dollar.

EURO CURRENCY INTEREST RATES

Table showing Euro currency interest rates for various currencies.

EXCHANGE CROSS RATES

Table showing exchange cross rates for various currencies.

CHICAGO

Table showing Chicago market data for various currencies.

EUROPEAN OPTIONS EXCHANGE

Table showing European options exchange data.

BASE LENDING RATES

Table showing base lending rates for various banks.

LONDON MONEY RATES

Table showing London money rates for various currencies.

FT LONDON INTERBANK FIXING

Table showing FT London interbank fixing rates.

MONEY RATES

Table showing money rates for various currencies.

MONEY MARKETS

London rates ease

FINANCIAL MARKETS traded nervously as the West German Bundesbank began yesterday's council meeting and rumours circulated in London about a rift between Mrs Margaret Thatcher, the Prime Minister, and Mr Nigel Lawson, the Chancellor, over UK economic policy.

Sentiment improved later in the day however, with three-month sterling interbank falling to 14 1/4-1/4 per cent from 14 1/2-1/2 per cent from May 24.

14 1/4-1/4 per cent, as Mr Lawson defended his policies in a speech before the OECD in Paris, and German interest rates were left unchanged.

On balance there was no great surprise about unchanged Bundesbank credit policies. The discount rate remains at 4.50 per cent and the Lombard rate at 6.50 per cent.

Among factors pointing towards no change in West German interest rates was the failure of the dollar to establish a base above DM2.00 and the generous allocation of funds by the Bundesbank at this week's securities repurchase agreement tender.

The fact that there was no drain of liquidity from the banking system this week suggested the central bank is waiting for further economic

information, but dealers do not rule out an upward move in German rates in the near future.

In Frankfurt call money remained firm at 6.55 per cent, but this was largely technical and had no effect on the pound, which was bid strongly for funds at the end of last month to meet minimum reserve requirements for May with the Bundesbank.

In Amsterdam the Dutch Central bank advanced liquidity to the domestic money market through special advances at 6.5 per cent. The previous pact was offered at 6.8 per cent and before that at 6.7 per cent. So far this year the rate on special advances has risen by 1.8 percentage points. The new advances are for seven days and replace an eight day agreement of Fl 1.6bn.

The Bank of England initially forecast a flat credit position in London, but revised this to a shortage of £200m at noon, and to a shortage of £150m in the afternoon.

Help was provided before lunch when the authorities bought £210m bank bills in band 1 at 15 1/2 per cent.

Bills maturing in official hands, repayment of late advances and a take up of Treasury bills drained £204m, with a rise in the note circulation absorbing £25m. These factors outweighed Exchequer transactions adding £465m to liquidity and bank balances above target of £125m.

FT LONDON INTERBANK FIXING

Table showing FT London interbank fixing rates for various currencies.

MONEY RATES

Table showing money rates for various currencies.

LONDON MONEY RATES

Table showing London money rates for various currencies.

FT LONDON INTERBANK FIXING

Table showing FT London interbank fixing rates for various currencies.

ANGLOVAAL LIMITED - DECLARATION OF FINAL DIVIDENDS

Dividends have been declared payable to holders of ordinary shares registered in the books of the undermentioned companies at the close of business on 16 June 1989. The dividends have been declared in the currency of the Republic of South Africa. Payments from London will be made in United Kingdom currency and the date for determining the rate of exchange as which the currency of the Republic will be converted into United Kingdom currency will be 25 June 1989, or such other date as set out in the conditions subject to which the dividends are paid.

Table showing dividend details for Anglovaal Limited and its subsidiaries.

By Order of the Boards: Anglovaal Limited, Anglovaal (Pretoria) Limited, Anglovaal (Natal) Limited, Anglovaal (Cape) Limited, Anglovaal (Transvaal) Limited.

GRANVILLE

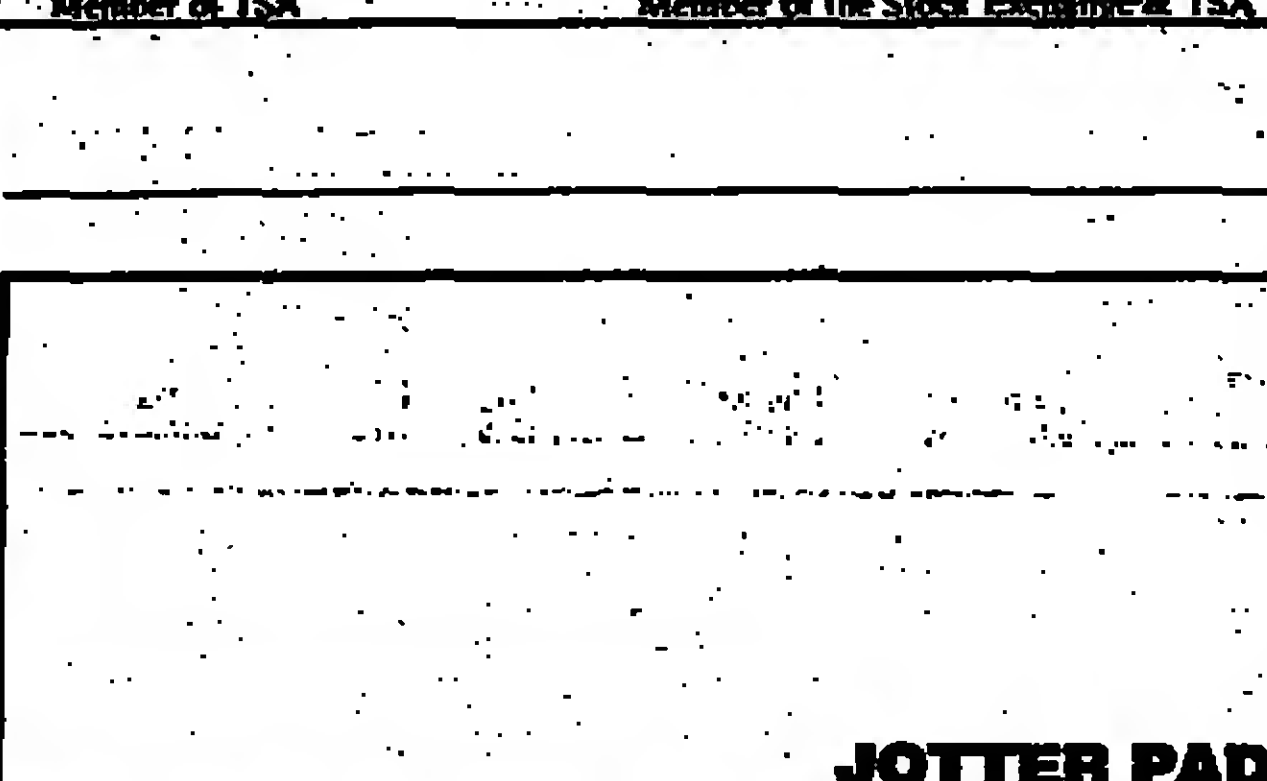
SPONSORED SECURITIES

Table showing sponsored securities with columns: High, Low, Company, Price, Change, Div, Yield, % P/E.

JOTTER PAD

CROSSWORD

No. 6,949 Set by HIGHLANDER



ACROSS

- 1 Small bed with single flower... 2 Object in sections of London... 3 Actors without time to change... 4 Inform verbally there's a reward... 5 Attempt to absorb ancient... 6 Reasons for helping poorer... 7 Able to read haphazardly... 8 For colour plant more... 9 Prototype for erotic publication... 10 Military administrative helper set to lose second... 11 Turker accepts daughter is a persuasive person... 12 Like a sea-bird at the rear... 13 He's afraid firm has drawn back... 14 Second hand all-embracing religious song... 15 Advantage of a round screen... 16 Slip into reverse and go to sleep... 17 Mother recollected having come across poet about tapestries... 18 Mother recollected having come across poet about tapestries... 19 Mother recollected having come across poet about tapestries... 20 Mother recollected having come across poet about tapestries... 21 Mother recollected having come across poet about tapestries... 22 Mother recollected having come across poet about tapestries... 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WORLD STOCK MARKETS

Table of stock market data for various countries including Australia, France, Germany, Italy, Japan, and the UK. Columns include stock names, prices, and changes.

Table of stock market data for Canada, including Toronto and Montreal closing prices for various stocks.

Table of stock market data for Japan, listing various companies and their stock prices.

Table of stock market data for New York, including Dow Jones and NYSE active stocks.

Table of stock market data for Tokyo, listing most active stocks.

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

2pm prices June 1

Symbol	Price	Change	Volume
AAR	10 1/2	+	100
AAW	10 1/2	+	100
ABC	10 1/2	+	100
ACB	10 1/2	+	100
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ACE	10 1/2	+	100
ACF	10 1/2	+	100
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ACK	10 1/2	+	100
ACL	10 1/2	+	100
ACM	10 1/2	+	100
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ACP	10 1/2	+	100
ACQ	10 1/2	+	100
ACR	10 1/2	+	100
ACS	10 1/2	+	100
ACT	10 1/2	+	100
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ACX	10 1/2	+	100
ACY	10 1/2	+	100
ACZ	10 1/2	+	100
ADA	10 1/2	+	100
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ADE	10 1/2	+	100
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A EZ	10 1/2	+	100
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AGZ	10 1/2	+	100
AGA	10 1/2	+	100
AGB	10 1/2	+	100
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AGF	10 1/2	+	100
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AGW	10 1/2	+	100
AGX	10 1/2	+	100
AGY	10 1/2	+	100
AGZ	10 1/2	+	100

Triumphs in TV technology



Video Audio Home Appliances

SAMSUNG
Electronics

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices with columns for Stock, High, Low, Close, and Change. Includes a 'Continued from previous page' note.

OVER-THE-COUNTER

Quoting national market, 2pm prices June 1

Table of Over-the-Counter prices with columns for Stock, High, Low, Close, and Change. Includes a note: 'Some figures are unofficial. Yearly high and low reflect the previous 52 days...'

AMEX COMPOSITE PRICES

2pm prices June 1

Table of AMEX Composite Prices with columns for Stock, High, Low, Close, and Change.

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FINANCIAL TIMES

AMERICA

Dow bounces up after shrugging off weak dollar

Wall Street

AFTER a weak opening which reflected a softer dollar and small losses in the bond market, the equity market bounced back on its own internal sense of optimism, writes Janet Bush in New York.

At 1.30 pm, the Dow Jones Industrial Average was quoted 16.17 higher at 2,496.32 in moderately active volume of 113m shares by mid-session.

Although it has been a volatile week, with the largest movements due to waves of programme selling and buying related to sharp movements in stock index futures contracts, the underlying performance has been encouraging, according to equity analysts.

Secondary stocks have put in a steady performance and the ratio between advancing and declining stocks has been healthy. For example, on Wednesday measurements such as the Value Line Index, the Amex and the Nasdaq Composite reached post-crash highs, according to Mr Newton Zinder, technical strategist at Shearson Lehman Hutton.

In the first five months of the year, the Dow is up 14.4 per cent, the Amex Market Value Index 16.8 per cent and the Nasdaq Composite 17.0 per cent. The best performer has been the Dow Jones Transport

ation Average which has gained 18.8 per cent so far this year. The equity market yesterday did not reflect the concerns of other financial markets. The bond market slipped a little due to the dollar's softness in spite of the absence of interest rate rises in West Germany.

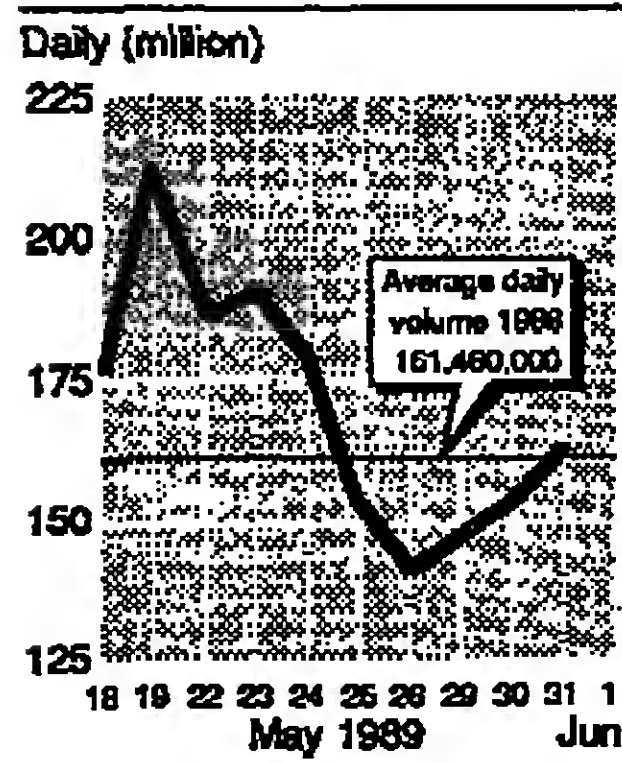
There was a measure of caution in all markets yesterday before today's May employment figures. The focus remained on stocks with particular news. Among featured issues was Prime Computer which added 3 1/2% to \$16 1/4.

Citibank, one of the most actively traded shares on the New York Stock Exchange, added 3/4% to \$32 1/4. Citibank announced late on Wednesday that it was paying a 3 per cent premium for Empire of America's \$650m Visa credit card portfolio.

IBM continued to be in demand after the company's announcement that it had developed the world's fastest experimental million-bit memory chip. The stock climbed 3/4% to \$118 1/4, adding to its gain of 1 1/4% on Wednesday.

First Interstate Bancorp

NYSE volume



jumped 32% to \$7 1/4 after the bank holding company's chairman told a conference for institutional investors that he planned to avoid any takeover attempt by boosting the stock price through lowering the bank's Texas loan losses and controlling costs.

Circus Circus, the casino holding company, jumped 1 1/2% to \$4 1/4 after Bear Stearns added the stock to its recommended list. This was in spite of weak net income growth in the first quarter to 64 cents a share from 63 cents a year earlier, about which the company had forewarned investors.

UnitCare Financial added 3 1/4% to \$15 1/4 on the American Stock Exchange after the company announced that it had retained Smith Barney as financial adviser to explore alternatives to maximise shareholder value.

Canada

MODEST gains took over from a lower opening in light mid-session trading in Toronto. At midday the composite index had gained 3.8 to 3,711.3 with advances in the declines by 288 to 226 in volume of 14m shares.

EUROPE

Bundesbank decision is greeted with relief

THE BUNDESBANK'S decision to leave interest rates unchanged gave a boost to trading as many bourses breathed a sigh of relief, writes Our Markets Staff.

FRANKFURT continued its run to fresh records. Volume remained very high at DM6.7bn worth of German shares, up from Wednesday's DM5.9bn, and the FAZ index rose 1.14 to a new 1989 peak of 588.26. The DAX index of 30 blue chips closed 5.71 higher at 1,418.00, just off its day's high of 1,414.78.

"The Bundesbank is more relaxed on the dollar and the oil price now," commented one fund manager. Analysts did not rule out monetary tightening in coming weeks, but for the moment strong corporate news appeared to be winning the day with investors.

Prices made further gains after hours, with Siemens rising to DM552.50 after closing DM53.50 higher at DM549.50 and Deutsche Bank reaching DM645 after finishing up DM9.50 at DM542.50. The fact that such blue chips had been active traders in the days indicated that foreigners were at last back in the market, said the fund manager.

Construction stocks continued to outperform, with Hochtief up DM30 at DM378 following a 31 per cent rise in 1988 group net profits. The stock is said to be benefiting from comparisons with Holzmann, in which it holds a 20 per cent stake but which is at its all-time high. Hochtief is some way from its own peak. Holzmann, none the less, gained a further DM19 to DM900.

Metals stock Preussag was up DM11.60 at DM283, reporting higher first quarter sales. Against the trend, computer maker Nixdorf fell DM3.50 to DM320 after a magazine reported that it had lost DM148m in the first quarter.

PARIS had a poor day for news, although volume was moderate and share prices closed higher. One analyst said most investors were concentrating on the French Open tennis championships, rather than the bourse.

Before the decision on West German interest rates, the market was very nervous and shares declined. Afterwards, prices picked up. The CAC 40 index rose 1.03 to 496.82 and the CAC 40 index gained 8.37 to 1,738.02. The opening CAC General index was 1.8 up at 477.6.

Turnover was estimated at FF1.8bn.

One of the few corporate stories involved Avions Dassault, which rose FF16 to FF176. The aircraft maker is close to selling several Mirage fighter jets to Iraq, although France has refused to guarantee financing for the deal.

Valloures, the steel pipe maker, advanced FF19.70 to FF174 amid speculation that Tubacex of Spain was increasing its 19.9 per cent stake in the company.

AMSTERDAM witnessed a strong day for dollar earning stocks as investors bet on the US currency rising further. The absence of any move on West German interest rates was also reassuring and the CBS tendency index moved up 1.6 to 181.0 in moderate turnover of F1 613.4m.

Dollar-sensitive retailer Ahold gained F1 2.20 to F1 118. Wessanen put on F1 2.30 to F1 85 and blinds maker Hunter Douglas rose F1 5.20 to F1 113.50. Chemicals were active, apparently boosted by the strength of Japanese chemical companies' results, with Akzo gaining F1 1.60 to F1 148.10 and DSM up F1 1.50 at F1 140.70.

ZURICH was relieved that

West German rates were left unchanged and shares closed higher. The Credit Suisse rose 6 points to 664.1.

Chemicals were strong, with Hoffmann-La Roche bearers gaining SF17,000 to SF1905,000 and Ciba-Geigy bearers rising SF110 to SF13,670.

Merck picked up SF14 to SF179. The holding company said group sales had risen 24 per cent in the first quarter and that profits were even higher.

MILAN declined in slightly lower volume, with insurance stocks leading the way down. The Comit index slipped 2.78 to 609.30.

One analyst said that insurance were generally out of favour and that earnings yet to be announced had largely been discounted. Generali lost L390 to L38,850. RAS fell L590 to L27,400 and La Fondiaria dropped L540 to L57,590.

Fiat fell prey to profit-taking, easing L49 to L4,450. It had risen strongly after announcing its share buy-back plan.

Salfe, the candy producer, rose L75 to L3,895 after the previous day's reports of a merger with Sarrlo of Spain. MADRID was dull, with the general index edging down 0.88

to 312.36 in turnover estimated by one house at a modest \$185m. Stocks generally moved in a narrow range, with 310 providing a support level on the index, said one salesman.

STOCKHOLM recovered from early losses to end steady, little affected by news that the central bank was lifting remaining foreign exchange restrictions on July 1.

The banking sector fared best, buoyed by strong interim results. SE-Banken's restricted A shares rose SK2 to SK94. Saab-Scania free B shares recovered SK3 to SK243 after falling heavily on Wednesday on the problematic outlook for the company's car division.

OSLO investors continued to take profits and the all-share index dipped 2.95 to 493.25 in thin trading worth NK233m. "Foreign and Norwegian investors all seem to be waiting on the sidelines for the market to come back," said an analyst.

BRUSSELS remained depressed by fears that domestic interest rates would rise and stocks ended little changed. Chemical company UCB stood out with a BFR150 rise to BFR11,250, helped by its offer last week for Pabetelec, the packaging concern.

The Swiss fail to improve life for foreign investors

William Dullforce on apparently perplexing moves

WHEN WILL the Zurich stock exchange and Swiss companies learn how to treat foreign investors? Not that the Swiss do not try, but developments in the last few weeks again make the question pertinent.

Nestlé's decision last November to open its registered shares to foreign ownership appeared to herald a new dawn for the Swiss stock market.

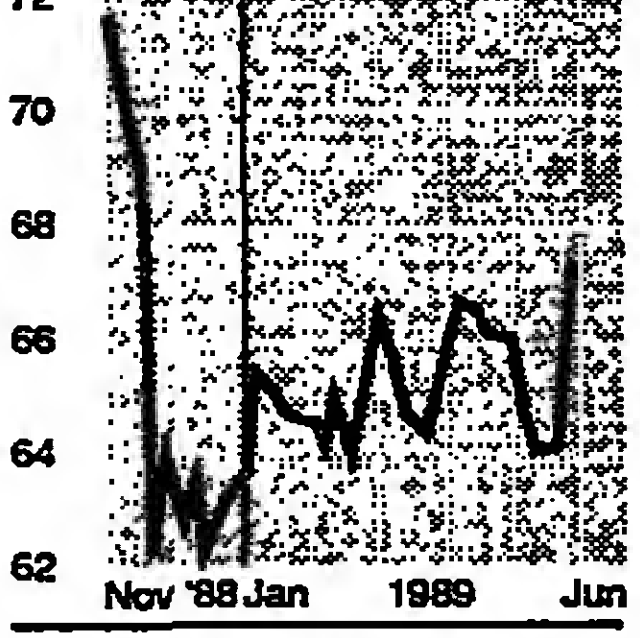
Yet last week, the Nestlé board ran into strong criticism from shareholders over its proposals to restrict the number of shares that can be held by one investor to 3 per cent of the total and to make it more difficult for shareholders to alter the company's statutes or sack the board.

An angry foreign investor, whose bearer shares had plunged 20 per cent in value overnight in November, talked of the "castration" of shareholders. Many others queried the strength of the proposals. Nestlé's actions and other developments on the Swiss corporate market this year have left investors perplexed.

Zurich Insurance appeared to move in the direction of foreign investors when it paid a 27.30m for a US insurance concern, it announced that it was floating a SF810m

Switzerland

FT-A World Index (in £ terms)



warrant-bond with rights for existing holders of bearer shares and participating certificates to convert into registered stock.

Analysts quickly remarked on the opportunism of the move. Zurich Insurance could scarcely have placed a more strategic issue on the domestic market. It had to attract foreign investors, but, the analysts noted, nothing had been said about a further opening of the registered stock.

Apart from Rieter, a medium-sized textile manufacturer, no Swiss company has followed its shares available to foreigners. But several have followed it in imposing limitations on the sizes of individual shareholdings as a defence against takeovers.

Given that foreigners, especially international fund managers in London, are regarded as vital for injecting new life into the Zurich market, there is something illogical and perverse about current Swiss behaviour. Brokers report that foreign-

ers are currently buying Swiss stock very selectively. Hoffmann-La Roche, other pharmaceuticals and BBC, the Swiss half of Astra Brown Boveri. With domestic pension fund managers apparently more interested in 8 per cent returns on the money market than in equities, there has been little buying pressure.

Mr Michel Rousset of Lombard Odier also points to the spate of rights issues from companies taking the opportunity to raise cheap cash, as another factor boosting supply against weak demand.

No wonder, then, that Zurich has been lacklustre for the last two months. In the first quarter, it outperformed Frankfurt shares and participated in the SBC general index against a 3.6 per cent increase in the FAZ. But over the five months to the end of May - expressed in Swiss francs - the SBC recorded only a 4.9 per cent advance, with 9.1 per cent for the FAZ.

One school of thought argues that, given the recent weakening of the franc and the sharp rise in interest rates prompted by the National Bank's attempt to bring stability to its anti-inflationary stance, it is amazing that Zurich has not sunk lower.

This is being interpreted as a tribute to the underlying strength of Swiss blue chips and the economy. Indeed, Swiss enterprises listed in Zurich increased net earnings by an average of 15 per cent last year. But, as Bank Vontobel pointed out, they paid out a meagre 26.5 per cent of profits to shareholders. Swiss companies still need to sort out their relations with shareholders.

ASIA PACIFIC

Nikkei slips on profit-taking in lively trade

Tokyo

SELECTIVE interest in specific Japanese issues kept trading lively and volume showed a strong recovery but share prices slipped on profit-taking, writes Michio Nakamoto in Tokyo.

The Nikkei average began the day on a rising note but persistent selling throughout the day pushed it below the 34,000 level for the first time in six trading days to close at 33,581.35, down 255.40.

The day began well, with the currency market apparently reasonably stable and the political scene showing signs of brighter days ahead as the ruling party finally settled on Mr Sosuke Uno, the foreign minister, as successor to the outgoing prime minister, Mr Noboru Takeshita. But investors seemed to be less concerned about outside influences than about market trends and they sold heavily to take profits and to keep up with the swing from domestic demand-related to high-tech issues.

Analysts saw the move as part of an overall trend to buy smaller capitalisation issues that offer good earnings or quick price movements or both. Within that larger framework the focus was on high-tech issues, and particularly capital investment stocks that are big beneficiaries of the present economic boom.

Business performance once again dominated interest, with most companies reporting results for the year ending March 1989. Among favoured high-tech issues were electronics, precision and gears. Toshiba, the machinery maker, was the most heavily traded stock with 121.9m shares exchanged, advancing Y30 to Y1,470. Having reported record

pre-tax profits, Toshiba is also favoured by brokers as a big volume issue that can bring back large-block trading to the market.

Among other electricals, Sony rose Y200 to an all-time high of Y7,900 during the day, closing up Y50 at Y7,750. Mitsubishi Electric, third most actively traded with 68.6m shares, added Y10 to Y1,220.

Nissan, the car maker, was also favoured as it posted a profit of Y170bn, only slightly lower than its record. It rose Y30 to Y1,650 in active trading. Yamatake Honeywell, the measuring instrument maker, surged Y200 to Y2,220 on the strength of its good business performance. Canon gained Y80 to Y1,890 as investors favoured its low price earnings ratio and expected a weaker yen to support its business, which is 70 per cent export-dependent.

Omron Taisei Electronics, advanced Y120 to Y2,920 on

good business results. Investors reacted positively to Omron's plans to quadruple sales by the year 2001.

Paper and pulp issues, however, dropped on expectations that the profits of the top nine producers will be flat for fiscal year 1989. Oji Paper lost Y110 to Y1,500.

Osaka saw an improvement in volume to 188m shares from 131m on Wednesday but profit-taking led the OSE average down 23.47 to 33,103.71. Misawa Resort, which had been selected recently, fell Y250 to Y2,650.

Roundup THE TROUBLES in China again sent Hong Kong lower and Taiwan also fell steeply, but most other Asia Pacific markets improved, with Singapore particularly lively.

HONG KONG continued its downward spiral after a firmer opening, with the Hang Seng

index reaching its lowest level of the year. The index lost a further 53.89, or 1.9 per cent, to 2,699.98. Turnover was heavier than on Wednesday, at HK\$1.2bn.

The most active stocks included Hongkong Land, which fell 30 cents to HK\$8.50, and Cheong Kong, which lost 25 cents to HK\$5.75.

SINGAPORE rose in a busy session as bargain-hunting set in. The Straits Times industrial index gained 13.7 to 1,292.94 and turnover grew to 78m shares from Wednesday's 48m.

Blue chip, bank and retail issues were in demand. The most active stock was Inter-Pacific, which rose 2 cents to 9 1/2 cents as 8.6m shares changed hands.

AUSTRALIA edged higher in a dull session. The All Ordinaries index gained 1.5 to 1,531.5 in turnover of 63m shares worth \$138m. Australian National Industries, subject to takeover bid

by Mr Kerry Packer's Consolidated Press Securities, was steady at \$11.40 in turnover of 3.3m shares.

Hooker Corp fell 7 cents to its 1989 low of \$1.15. FAI Insurance, which has a stake of more than 5 per cent in Hooker, lost 2 cents to \$2.52.

TAIWAN fell sharply in a volatile session after its recent run of all-time highs, with the weighted index closing 335.16, or 3.4 per cent, lower at 9,497.22. Volume was slightly up on Wednesday's.

SEOUL turnover shrank to its thinnest level this year, with only 4.6m shares traded compared with the previous day's 5.6m.

SOUTH AFRICA MOST sectors of the Johannesburg stock market ended little changed in dull trading after the holiday. Gold shares were narrowly mixed.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Woods Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Table with columns for National and Regional Markets, Wednesday May 31 1989, Tuesday May 30 1989, Dollar Index, and Year (approx). Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Hong Kong, Ireland, Italy, Japan, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, Europe, Nordic, Pacific Basin, Euro-Pacific, North America, Europe Ex UK, Pacific Ex Japan, World Ex US, World Ex UK, World Ex So Al, World Ex Japan, and The World Index.

AN OUTSTANDING YEAR

A STRONG FOUNDATION FOR FUTURE GROWTH

Year ended 31st March (Audited) 1989 1988 Increase

Net assets per share 549.7p 320.1p 72%

Profit before taxation £22,809 £11,737 94% (£'000)

Earnings per share 36.3p 20.8p 75%

Dividend per share 9.5p 7.5p 27%

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